



**BOARD OF TRUSTEES  
of  
NORTHERN ILLINOIS UNIVERSITY**

**PROCEEDINGS**

July 1, 2007 – June 30, 2008

**BOARD OF TRUSTEES  
of  
NORTHERN ILLINOIS UNIVERSITY**

**Officers**

Barbara Giorgi Vella, Chair  
Cherilyn G. Murer, Vice Chair  
Marc J. Strauss, Secretary  
Kenneth L. Davidson, Parliamentarian  
Eddie R. Williams, Treasurer  
Anne C. Kaplan, Assistant Secretary/Assistant Treasurer  
Kathryn A. Buettner, Second Assistant Secretary  
Sharon M. Banks-Wilkins, Recording Secretary

**Appointed Members**

**Expiration of Term**

Robert T. Boey – DeKalb	January 21, 2013
John R. Butler – Chicago – ( <i>Appointed 12/27/07</i> )	January 21, 2013
George A. Moser - Barrington Hills ( <i>Not Reappointed 12/26/07</i> )	January 15, 2007
Cherilyn G. Murer – Homer Glen	January 17, 2011
Manuel Sanchez - Lisle	January 15, 2007
Myron E. Siegel - Bannockburn	January 17, 2011
Marc J. Strauss – DeKalb	January 17, 2011
Barbara Giorgi Vella - Rockford	January 17, 2011

**Student Member**

Shaun N. Crisler	June 30, 2008
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John G. Peters, President  
Northern Illinois University  
300 Altgeld Hall  
DeKalb, IL 60115

**PROCEEDINGS**  
of the  
**Board of Trustees**  
of  
**Northern Illinois University**  
July 1, 2007 - June 30, 2008

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# **President's Report**

**No. 56**

*September 20, 2007*

No item in this report for release prior to 9:00 a.m. Thursday, September 20, 2007.

**A G E N D A**

**BOARD OF TRUSTEES  
of  
NORTHERN ILLINOIS UNIVERSITY  
9:00 a.m. – Thursday – September 20, 2007  
Board of Trustees Room  
315 Altgeld Hall**

9:00 a.m. Call to Order, Roll Call, Notice Verification, Meeting Agenda Approval, Recess to  
Executive Session  
Executive Session – Altgeld Hall  
Reconvene Board of Trustees Meeting – Board of Trustees Room



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\*The Board and its committees comply with P.A. 91-0715 through its *Bylaws*, Article II, Section 5.B:

1. Consistent with Public Act 91-0715 and reasonable constraints determined by these *Bylaws* and the Chair, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction.
2. Committees of the Board review University proposals for action and make adjustments and endorsements as appropriate for further consideration by the full Board. Public comments are generally most useful at meetings of Board committees, where proposals are first considered and the time for interaction most feasible.
3. To facilitate an orderly process, appearance requests must be registered on a Board-provided form and submitted to the Board's Parliamentarian at least 45 minutes before the meeting is scheduled to be called to order. To be recognized, the appearance request will include the name, address and position of the individual wishing to speak, the name of the organization or group represented, a concise summary of the presentation, and whether the requestor has appeared earlier on the topic before any other meeting of the Board. The Parliamentarian may confer with registered speakers to cooperatively assist the Chair of the meeting in assuring coordinated issue presentation and an efficient use of allocated time. The Parliamentarian will acquaint requestors with the generally acceptable rules of decorum for their presentations. In lieu of oral presentations, individuals may present brief written materials not to exceed five (5) pages to the Parliamentarian for distribution and consideration by the Board in advance of the meeting.
4. The Chair of the meeting will recognize duly registered individuals at the appropriate point during the meeting. Unduly repetitive comments may be discouraged and restricted by the Chair. To assure an orderly and timely meeting the Chair may limit time allotments to five minutes or less, may delay or defer appearances when appropriate, and defer or refer questions received from presenters for answers if available.

**Anyone needing special accommodations to participate in the NIU Board of Trustees meetings should contact Ellen Andersen, Director of Special Events, at (815)753-1999, as soon as possible, normally at least a week before the scheduled Board meeting.**

Minutes of the  
**BOARD OF TRUSTEES**  
**OF NORTHERN ILLINOIS UNIVERSITY**  
September 20, 2007

**CALL TO ORDER AND ROLL CALL**

The meeting was called to order by Chair Cheryl Murer at approximately 9:05 a.m. in the Board of Trustees Room, 315 Altgeld Hall. Recording Secretary Sharon Banks-Wilkins conducted a roll call of Trustees. Members present were Trustees Robert Boey, George Moser, Myron Siegel, Marc Strauss, Barbara Giorgi Vella, Student Trustee Shaun Crisler, and Chair Murer. Trustee Manny Sanchez joined the meeting during Executive Session. Also present were Board Parliamentarian Kenneth Davidson and President John Peters. With a quorum present, the meeting proceeded.

**VERIFICATION OF APPROPRIATE NOTICE OF PUBLIC MEETING**

Confirmation of Open Meetings Act public notice compliance was provided by Board Parliamentarian Ken Davidson.

**MEETING AGENDA APPROVAL**

After discussion with President Peters and review of the printed agenda before us, we are going to propose a Consent Agenda that would immediately precede the beginning of the President's Report for today's meeting, and move President's Report Number 56, Action Items 9.a.(6), (7) and (8), and our receipt of Information Items 9.b.(2), (3), (8), (9), (11), (13) and (14) and 9.c.(1) to that consent agenda. I also propose the inclusion of revised Item 9.a.(3) in the President's Report for action during today's meeting. Agenda Item 9.a.(3) is not part of the proposed consent agenda. Chair Murer asked for a motion to approve the meeting agenda as now proposed. Trustee Strauss made a motion to approve the meeting agenda as amended. Trustee Vella seconded the motion. The motion was approved.

**EXECUTIVE SESSION**

Chair Murer asked for a motion to close the public meeting to conduct an executive session to discuss the following subjects authorized by the Illinois Open Meetings Act: personnel matters as generally described under §2(c)(1) and (3) of the Open Meetings Act, Litigation and Risk Management Matters as generally described under §2(c)(11) and (12) of the Open Meetings Act, Property Matters as generally described under §2(c)(5) and (6) of the Open Meetings Act and Executive Session Minutes Matters as generally described under §2(c)(21) of the Open Meetings Act. Trustee Moser so moved, seconded by Trustee Strauss. A roll call vote of the Trustees to recess to Executive Session was as follows:

Trustee Boey	Yes	Trustee Moser	Yes
Trustee Siegel	Yes	Trustee Strauss	Yes
Trustee Vella	Yes	Student Trustee Crisler	Yes
Chair Murer	Yes		

The roll call vote of the Trustees to recess to Executive Session was unanimous.

**BOARD OF TRUSTEES MEETING RECONVENED**

Chair Murer reconvened the public meeting of the Board of Trustees at approximately 11:00 a.m.



## CHAIR'S COMMENTS/ANNOUNCEMENTS

We are starting off wonderfully in 2007, Chair Murer said. Things are very positive for our university. We are welcoming students back. We have completed the Yordon Center, which is magnificent. It is magnificent not just as a building, but for what it means to student athletes, and I say "student" athletes because it encourages academics. Academics is at the nucleus of the strategic plan that we have initiated.

We have begun True North, our first capital campaign. As you know, my husband, Michael, and I are gratified to be able to participate in True North, and what we are focused on is sharing the vision of President Peters, Provost Alden and the strategic planning committee to create a multi-disciplinary opportunity for research and learning for both faculty and students.

A comment that was made recently is that there are two sides to academia: research and teaching. Teaching is the human touch. Research brings us the scientific knowledge. NIU has always been formidable in the human touch. And in the next five years, we are going to try to excel in our research capabilities. In light of that, we have scheduled a Board workshop in November to discuss the implementation of the university's strategic plan. This is a wonderful opportunity for us to identify what this university's goals are. And it is an incredible feat to have a Board of Trustees so involved with the execution of the strategic plan. This is a Board, under the extraordinary leadership of Dr. Peters, that looks to excellence in teaching and excellence in creating an environment for students who will be the leaders of our nation.

But despite all of these things, we have had some travails. Certainly the rain was not kind to us this year. I cannot believe how not only NIU but DeKalb was deluged. Yet, that act of God put a challenge before us, and we were able to implement our strategies and become even stronger. It is also hard to believe that those rains came on Move In day. It has been a long time since my children first went to college, but I still remember putting things in the elevator and trying to get them settled. So, to have that kind of rain was a challenge for our parents. But through all of this, everyone came out stronger. And there was a camaraderie that came out of trying to get from under the rains and to help each other. Sometimes adversity works to our benefit. So, in all of these aspects, I want to thank Dr. Peters, Dr. Williams and Dr. Alden for their leadership, particularly during this crisis. The Board tries to express its thanks and appreciation to our administrators, our faculty and our staff at all times. But we rely on them more than ever in these times of difficulty to know exactly what to do and to give the right direction. Classes began on time on Monday, August 27, and we are so glad that we are all a part of this university and community.

I would like to welcome University Advisory Committee representatives who may be present this morning: Dr. Stoddard, Dr. Bryan, Dr. Steven, Ms. Cesarek, and Mr. Monteiro. Because he had to leave to teach a class, Dr. Stoddard asked Ms. Buettner to convey his comments to the Board. He asked me to convey his appreciation to the administration and to the Board regarding the increment proposal that the Board is going to consider today, she said. And he wanted to let you know, as a Board, that he has discussed this with Provost Alden, Dr. Peters and with Mr. Cunningham, and that these increments fall in line with where the Faculty Council was headed in their discussions as well. To add to what Mr. Stoddard's comments, Mr. Monteiro said, the increments that you are going to considered today also follow the guidelines that the Operating Staff Council discussed with Mr. Cunningham. Todd Latham, Vice President of the SPS Council, said that the SPS Council also agreed with the guidelines and wanted to thank the administration for the increment being considered.

Being able to compensate our faculty appropriately is always foremost on the minds of our administration and to this Board of Trustees, Chair Murer said, and we speak with a unified voice that whatever resources we have reasonably available should be spent on our faculty.

## **REVIEW AND APPROVAL OF MINUTES**

It was moved by Trustee Strauss and seconded by Trustee Boey to approve the minutes of the June 21, 2007 Board Meeting. The motion was approved.

## **PUBLIC COMMENT**

The Chair asked Board Parliamentarian Kenneth Davidson if any members of the public had registered a written request to address the Board in accordance with state law and Board of Trustees Bylaws. Mr. Davidson noted that he had received no timely requests to address this meeting.

## **REPORTS OF BOARD COMMITTEES AND BOARD LIAISONS**

### **Executive Committee**

The Executive Committee did not meet.

### **Academic Affairs, Student Affairs and Personnel Committee**

Committee Chair Barbara Giorgi Vella reported that the Academic Affairs, Student Affairs and Personnel Committee met on Thursday, September 6. At that meeting the Committee considered and endorsed a request for a new research center, the Northern Illinois Center for Accelerator and Detector Development. The Committee also heard reports on the following information items: Fiscal Year 2007 University Performance Report; Progress Report to the Higher Learning Commission; 2006-2007 Faculty Emeritus Recognition; Professional Excellence Awards for Faculty and Staff; Fiscal Year 2007 External Funding for Research, Public Service and Instructional Projects; and the Strategic Planning Process Update.

### **Finance, Facilities and Operations Committee**

Committee Chair Robert Boey reported that the Finance, Facilities and Operations Committee met on Thursday, September 6. At that meeting, the committee considered and approved recommendations for the following: Fiscal Year 2009 Appropriated and Nonappropriated Capital Budgets; Fiscal Year 2008 Internal Budget; Renewal of the Academic Program Enhancement and Instructional Technology Surcharge; Request for Expenditure Authority for Grant Purchases in the Department of Biological Sciences, Department of Psychology and College of Engineering; Contract Approval for Legal Service on NIU Outreach; and Approval of an Open Order for College of Engineering Outreach. The committee also received reports which included: Fiscal Year 2007 Annual Reports on Capital Activities, Fiscal Year 2007 Report of Tuition and Fee Waivers, Fiscal Year 2008 Tuition Comparison for All Public Universities, Quarterly Summary Report of Transactions in Excess of \$100,000, Annual Summary Report Obligation of Financial Resources, and Professional Excellence Awards for Faculty and Staff.

### **Legislation, Audit and External Affairs Committee**

Committee Chair Marc Strauss reported that the Legislation, Audit and External Affairs Committee met in DeKalb on Thursday, September 6. Ken Zehnder provided a report on pending substantive legislation in Springfield and the status of the university's budget for FY08. Kathy Buettner provided a congressional report including the FY08 appropriations cycle. Key issues included the Higher Education Reauthorization on Budget Reconciliation in Congress and the status of federal initiatives. The committee also reviewed a compilation of Employment Conduct and Accountability Policies prepared at the committee's request by Human Resources and the General Counsel's office for distribution to faculty and staff. General Counsel Ken Davidson provided a detailed report to the committee regarding trademark registration issues for both the university and the Athletics trademark issues. Finally, the committee received a report regarding the university's decision to move to direct lending for student loan recipients. All of these reports are included in your BOT reports today.

Chair Strauss asked everyone to note that the Legislation, Audit and External Affairs Committee plans to meet in DeKalb immediately following the Academic Affairs, Student Affairs and Personnel Committee and the Finance, Facilities and Operations Committee meetings in the future.

### **Illinois Board of Higher Education**

President Peters reported that the last meeting of the IBHE was held on Tuesday, August 14, at the Palmer House in Chicago. Items of interest to NIU and the Board were as follows. A report was heard on the upcoming master planning effort, which will be led by board chair Carrie Hightman, that will propose a review of the role and status of postsecondary education in the state of Illinois. We will be monitoring and providing input to that group as it moves forward. The next meeting of the board will be held in two weeks in Carbondale, Illinois.

### **Universities Civil Service Merit Board**

Universities Civil Service Merit Board representative Marc Strauss reported that the board met on August 14 in Urbana. The meeting was held simultaneously by two-way video hookup to a location in Chicago. That was the first time that had been done by this board, and it is in keeping with recent changes to the Open Meetings Act. The agenda included the following. Three discharge cases, all from the University of Illinois, were considered. These cases presented interesting issues concerning which procedures must be followed in charging and notice, and whether these issues are jurisdictional prerequisites to Merit Board action, as well as what happens in the event an employee is not deemed fit to work and is in the process of appealing a disability determination at the time all accrued leave is exhausted. The board adopted FY09 budget recommendations. A minor bylaw change was adopted clarifying the treatment of e-mails for Open Meetings Act purposes. The board approved additions and revisions to the pay administration guidelines applicable to board employees. The board approved JCAR-suggested changes incident to rulemaking on demonstration projects. And there was a review to certain information related to the ongoing study of the treatment of employees under Section 36e of the State Universities Civil Service Act dealing with principal administrative employees. This topic has been of interest to representatives of both employee and employer groups throughout the state. The next meeting is scheduled for November 7, 2007. This concludes my report Madam Chair.

### **Northern Illinois University Foundation**

NIU Foundation representative Boey invited Mallory Simpson, President of the Foundation, to give this report. Chair Murer has already mentioned the recent dedication of the Yordon facility, Ms. Simpson said, and it is, indeed, a magnificent building. But the real story was in the faces of the student athletes and the coaches as they first started using their building, and in the faces of the donors who came to see what they had accomplished together. This was certainly a universitywide team effort. The Foundation was pleased to be a part of it. I want to give kudos to Jeff Dauer as the project manager who kept everything on schedule as the scope changed significantly. We are working on one additional commitment that is near closure, but at final count, donors will have contributed about \$10.3 million toward that building that once was estimated at \$5 million.

Red and Black is coming up on October 12. This year, the focus is on academic excellence consistent with the goals and priorities of the True North campaign. Particularly, we are going to be highlighting faculty achievement in different ways, and hope many of you can join us for that. We are at \$112 million in total funds committed for the campaign. So the needle has moved significantly since our kickoff on May 5. As you know, we are focusing on the endowment component of the campaign to support academic excellence, and our total now is \$15 million. So we have had good progress in the endowment area in the last few months. Coupled with that is some very good news about the Foundation's investment performance for last fiscal year. We are reporting a 16.9 percent total return for our endowment portfolio, which is outstanding thanks to a superb finance committee. Their expertise and commitment is extraordinary and they provide wonderful oversight. Our expendable portfolio, which is our short term investment, is 9.4 percent. As we seek additional donors to invest in our endowment portfolio, what a great message we can cite on how well we are taking care of their hard-earned funds.

And finally, I have a quick donor story. One of our recent endowment commitments is by a couple that you all probably know well, Ken and Ellen Chessick, who have created a new scholarship program called the Chessick Civil Justice Scholarship Program. As you may know, Ken is a surgeon whose legal practice is now focused on medical malpractice. And he is very passionate about pursuing justice for people who have suffered catastrophic harm. He decided that for each case he settles or wins, he will establish a new named scholarship in honor of one of the victims to perpetuate their legacy and to benefit a law student at Northern Illinois University. I shared this inspiring story recently at the Alumni Association Board meeting. After the meeting, one of the Alumni Association Board members stopped me and said: "I was so moved by what Ken and Ellen are doing and his excitement about doing it that I'm going to start a new scholarship program, my second. And I'm going to try to do one every other year."

Thank you Mallory, Chair Murer said, I think it is important that you share these stories with us because it humanizes the fundraising process. And the Foundation has done an incredible job in securing not only funds, but doing it in unique ways, and we commend you for that.

### **CONSENT AGENDA APPROVAL**

Chair Murer asked for a motion to approve the items placed on the consent agenda earlier in the meeting. They include President's Report Number 55, Action Items 9.a.(6), (7) and (8), and our receipt of Information Items 9.b.(2), (3), (8), (9), (11), (13) and (14) and 9.c.(1) to the consent agenda. Trustee Strauss so moved, seconded by Trustee Sanchez. The motion was approved.

Before the President speaks, Trustee Sanchez said, I would like to interject that in the eleven-plus years we have had this Board it has been wonderful to see the confluence of all of these parts of the university, the Foundation, the NIU Alumni and all of the members of this great NIU family working together rather than as individuals. And we are now looking at this great True North campaign along with other things that a decade or so ago would not have been possible or even imaginable. So I would like the record to show that the Board is very grateful for the unification and the partnership that has evolved among the various units here at the university.

### **PRESIDENT'S REPORT NO. 56**

I have just a few brief comments, President Peters said, and they begin with a few thank-yous. First of all, we have several thousand first-time students and freshmen who will always remember their first year at NIU, 2007, as the "Year of the Great Flood." Chair Murer, was so kind in recognizing Dr. Williams and me and others, but I want to mention and point out the real heroes and heroines in that incredible weekend. They were our 300 emergency employees who worked round the clock to get us ready for classes on Monday, the Building Services people who confiscated every shop vac in a 50 mile area, along with every fan. At 4:00 a.m., they were sandbagging so water would not come into Altgeld Hall. It was really truly amazing. Our Dining Services people were feeding several thousand wet students. And, our students, many of whom were new students who had no particular connection to the community until now, were sandbagging and protecting our friends and neighbors. That was tough, but we made it through in fine form. So, again, thanks to all of you who sacrificed time and energy to help us through that unexpected, disruptive experience.

I want to thank our enrollment management team led by Gip Seaver. We hit all of our enrollment targets this year balancing our resources with providing access to as many students as we can. That is a tough job. I want to thank all the employee groups, Mr. Steve Cunningham, Dr. Eddie Williams and Provost Ray Alden for their hard work on the best possible salary increment package recommendation that is coming before you today.

And, lastly, I want to thank our Board, which is so engaged. This is a Board that is long on work, and they are involved. And I have given the Board a brief preview of my State of the University Address,

which I will be delivering next Thursday, that focuses on our Strategic Plan and the next five years. And I want to assure you, they are committed. The Board is committed to seeing this academic plan, which is really a university plan, and to helping me find ways to resource some of our best ideas.

#### **UNIVERSITY RECOMMENDATIONS FORWARDED BY THE BOARD COMMITTEES**

##### **Agenda Item 9.a.(1) – Fiscal Year 2009 Appropriated Capital Budget Request**

The Fiscal Year 2009 Appropriated Capital Budget Request begins on page 21 in your reports, and is the same as the past several years. In every capital bill that is currently being considered in the legislature or by the Governor, Stevens is high on the list and was in the zone of funding, depending on a vote and a revenue source. So we have had a lot of support and done everything we can do, and I cannot wait for the day when I can sit up here and say Stevens Hall is going to be renovated. In reply to a question from Trustee Boey, Dr. Williams stated that the Stevens Building had probably been on the capital budget list for around 10 years. Chair Murer asked for a motion to approve the FY09 Appropriated Capital Budget Request. Trustee Sanchez so moved, seconded by Trustee Boey. The motion was approved.

##### **Agenda Item 9.a.(2) – Fiscal Year 2009 Nonappropriated Capital Budget Request**

The Fiscal Year 2009 Nonappropriated Capital Budget Request contains budget requests that are funded from revenue bonds or reserves, Dr. Peters said. This budget is developed from requests submitted by department heads and physical plant and facility users. Requests are prioritized and presented for approval and include improvements to existing facilities and systems, building additions, infrastructure and site/roadway/utility improvements. Trustee Siegel moved to approve the FY09 Nonappropriated Capital Budget requests, seconded by Trustee Sanchez. The motion was approved.

##### **Agenda Item 9.a.(3) – Fiscal Year 2008 Internal Budget**

The Fiscal Year 2008 Internal Budget, which requires Board approval, is broken down by fund source, the President said. We are approaching the half a billion dollar level in terms of total revenue and expenditures. Accompanying this is the 2008 Salary Increment Allocation Guidelines, which merit special attention. We received a small increase in our state budget of about 1.8 percent. But we will continue our commitment to salaries for our employees, faculty and staff, by combining that with some of our own resources to provide the best compensation package we can.

For regular faculty, we are proposing a four percent general increment that will be retroactive to August 16, the beginning date of the FY08 academic appointment and contract periods, to be allocated on the basis of merit. In addition to that, and not subject to the usual state budgetary problems, we are committing an additional half percent increment in January to be set aside and allocated for critical faculty retention and for consideration of any salary equity issues based upon an analysis to be conducted and authorized by the Provost.

For Supportive Professional Staff and for Exempt Civil Service, we are proposing a four percent general increment retroactive to July 1, with two percent allocated on an across-the-board basis and two percent allocated on the basis of merit. Those employees are also eligible for a supplemental half a percent increment in January allocated for critical retention with an emphasis on market considerations.

Our third group of employees is Hourly Civil Service. Again, that will be a four percent general increment retroactive to July 1, with two percent allocated across the board and two percent allocated on the basis of merit. The supplemental January half a percent will also be allocated to these employees for critical retention with an emphasis on market considerations.

This does not include promotional increases for tenured faculty and staff. That adds more to this package, so it would be higher than four point five percent. And we will give you a report on what the final tally is once these distributions are made. I am very proud to move this today. It is a stretch for us. I think it will be more competitive than what most universities are going to be doing in the state. And it is an expression of our appreciation for our employees and what they do.

Again, this is an opportunity I take every year, Trustee Boey said. To put everything in perspective, the state's contribution to NIU's internal budget in 1996 was over 50 percent. Today it is approaching 25 percent. In spite of all that, it puts in perspective how the Board feels about the salary guidelines and how important it is to us to be sure that the academic and administrative sides are well recognized and that everything in our power is done to maintain that.

In case you did not take note when the President was articulating the various factors, Trustee Sanchez said, the state only gave us 1.8 percent additional revenue. So the simple thing for the President and this Board would have been to say, "Okay, that's all we got, let's just pass on 1.8 percent." You would be disgusted; we would be disappointed. That is not the way we operate. We have a management team here led by President Peters that somehow comes up with a program supported by this Board to try and compensate to the maximum we can. So, the Board is 100 percent supportive of the efforts of this wonderful leadership team we have here at NIU, and I think you deserve a lot of credit.

This is a remarkable feat for the university, Chair Murer said. I mentioned this before, but I have never seen an administration so concerned about making sure that any monies available are then turned over to the faculty and staff to support the academic activities, and we appreciate their support.

I would like the record to reflect my abstention on this issue, Trustee Strauss said, because I have a spouse who is an employee, and it has been my custom not to vote on that question. Chair Murer asked for a motion to approve the FY08 Internal Budget, including the FY08 Salary Increment Allocation Guidelines as presented. Trustee Boey so moved, seconded by Trustee Sanchez. The motion was approved with 7 voting "yes" and Trustee Strauss abstaining.

#### **Agenda Item 9.a.(4) – Renewal of Academic Program Enhancement and Instructional Technology Surcharge**

The Board originally approved the university's request for an Academic Program Enhancement and Instructional Technology Surcharge in May 2003. Given the ever-emerging demands to provide cutting edge academic programs and services to NIU students, the surcharge was designed to be used to provide resources necessary to strengthen the university's academic mission. Given the continued lack of state support to address academic program needs, greater emphasis will be given to provide more substantial support for academic program enhancements in critical areas such as funding for library journals and books, support for courses in high demand and upper-division impacted departments, technology upgrades, as well as support for identified academic strategic planning initiatives designed to strengthen, direct and further improve academic programs, research and the academic experience of our students.

I have commented before that nobody likes to see fee or cost increases, Trustee Strauss said, but when you have a fee increase and there is a deliverable that comes with it, it is easier to accept. And in a time when our state support is decreasing, we have to be creative about ways to find revenue enhancement. This is probably not the last fee that we are going to see, but it is the sort of fee that I can support. I progress being made from these fees, Student Trustee Crisler said.

This is all about deliverables to students, and it is deliverables that are connected to the Strategic Plan, Chair Murer said. Trustee Siegel moved to approve the renewal of the Academic Program Enhancement and instructional Technology Surcharge, seconded by Trustee Moser. The motion was approved.

#### **Agenda Item 9.a.(5) – Department of Biological Sciences Research Project**

This item for the Department of Biological Sciences Research Project is an incredible research endeavor, President Peters said, and it is a pass-through item. It is a multiyear grant to study the long-term outcomes of childhood epilepsy. Research Professor is a new category here in the Department of Biological Sciences. Over the life of this grant, Research Professor Anne Berg will be the Principal Investigator. That cohort study has received over \$10.6 million from the National Institutes for Health.

This is competitive research and development, an example of the kind of grants that we need to attract. The funds are for what is called the Connecticut Study. That is an ongoing cohort of over 600 students first diagnosed with epilepsy around 1993. Now they are being longitudinally tracked and studied by a team of 20 investigators from some of the best universities in the country including Yale, Columbia, UCLA, the Jefferson Medical College in Philadelphia, and globally, the Brain Research Institute in Melbourne, Australia. This is a renewal of the grant for \$2 million. Chair Murer asked for a motion to approve the Department of biological Sciences Research Project. Trustee Siegel so moved, seconded by Trustee Strauss. The motion was approved.

**Agenda Item 9.a.(6) – Department of Psychology Consulting and Research Services**

**Agenda Item 9.a.(7) – NIU Outreach Legal Services**

**Agenda Item 9.a.(8) – College of Engineering and Engineering Technology Outreach**

Consent Agenda Items.

**Agenda Item 9.a.(9) – College of Engineering and Engineering Technology ROCK Program – Research and Project Development**

This also is a pass-through on our wee-known Rapid Optimization of Commercial Knowledge (ROCK) Program in Rockford involving grants from the Department of Defense, President Peters said. Chair Murer asked for a motion to approve the College of Engineering and Engineering Technology ROCK Program for Research and Project Development. Trustee Strauss so moved, seconded by Trustee Vella. The motion was approved.

**Agenda Item 9.a.(10) – Request for a New Research Center**

This is part of the formal IBHE approval process for the Northern Illinois Center for Accelerator and Detector Development (NICADD), the President said. This collaboration with Fermi and Argonne Laboratories is one of our most vibrant research centers. We have 20 researchers whose scholarly productivity is overwhelming, and they are garnering external funding. That group will be an important part of our attempts at FermiLab to attract the International Linear Collider in the next two decades.

Trustee made a motion to approve the Request for a New Research Center, seconded by Trustee Siegel. The motion was approved.

**UNIVERSITY REPORTS FORWARDED FROM THE BOARD COMMITTEES**

The President briefed the Board on those University reports not placed on the Consent Agenda.

**Agenda Item 9.b.(1) – Fiscal Year 2007 Report on Capital Activities**

The Fiscal Year 2007 Report on Capital Activities summarizes all capital projects approved in FY07 by various university personnel and includes Capital Development Board appropriations from the State.

**Agenda Item 9.b.(4) – Fiscal Year 2007 University Performance Report**

The Fiscal Year 2007 University Performance Report was prepared by Dr. Virginia Cassidy and it has been submitted to the IBHE.

**Agenda Item 9.b.(5) – Progress Report to the Higher Learning Commission**

The Progress Report to the Higher Learning Commission, is our decennial accreditation body. After the site team visit, the response from the Commission stated that NIU was “commended on its excellent report and, even more importantly, on its success in designing and implementing a pervasive assessment system that provides meaningful data for the improvement of student learning.” And Staff Analysis of the progress report indicated “No further reports are required. The institution’s next comprehensive evaluation is scheduled for 2013-2014.”

**Agenda Item 9.b.(2) – Fiscal Year 2008 Entering Student Tuition Comparison – Public Universities**

**Agenda Item 9.b.(3) – Annual Summary Report Obligation of Financial Resources**

Consent Agenda Items.

**Agenda Item 9.b.(6) – 2006/2007 Faculty Emeritus Recognition**

I want to thank these individuals listed in our Report on Faculty Emeritus Recognition, who have contributed so much of their life and time to building this great institution, Dr. Peters said. I am always concerned about replenishing the professoriate. How do you replace these kinds of people? Hopefully, our Strategic Plan will help.

**Agenda Item 9.b.(7) – Professional Excellence Awards for Faculty and Staff**

Finally, the President said, we have Professional Excellence Awards for Faculty and Staff. Awards programs of this nature are intended to feature individuals who demonstrate excellence in the performance of their responsibilities and who have made outstanding contributions to the university. Congratulations to all.

**Agenda Item 9.b.(8) – Fiscal Year 2007 External funding for Research, Public Service and Instructional Projects**

**Agenda Item 9.b.(9) – 95<sup>th</sup> General Assembly Report**

Consent Agenda Items.

**Agenda Item 9.b.(10) – Fiscal Year 2008 Illinois Higher Education Budget**

Ms. Buettner gave the Board an update on what is in the capital bill that passed the Senate earlier this week. It was funded from a gaming revenue stream that would consist of three new boats being brought to different areas throughout the state. That is obviously a controversial funding source in and of itself. However, the companion bill to the capital bill provides over \$19.5 million for the renovation of the Stevens Building and another \$1.7 million for regular capital renewal projects for the university. The bill then will go to the House, which is scheduled to return the Monday before veto session, which begins the first week in October. This will be a topic of much discussion between Leader Cross and Speaker Madigan and then with the Governor over the next few weeks.

**Agenda Item 9.b.(11) – Congressional Report**

**Agenda Item 9.b.(12) – Employment Conduct and Accountability Policies**

**Agenda Item 9.b.(13) – Trademark Registration**

**Agenda Item 9.b.(14) – William D. Ford Federal Direct Lending Program**

Consent Agenda Items.

**ITEMS DIRECTLY FROM THE PRESIDENT**

**Agenda Item 9.c.(1) – Summary of Grant and Contract Awards**

Consent Agenda Item.

**CHAIR'S REPORT NO. 39**

**Agenda Item 10.a. – Amendment to *Bylaws* of the Board of Trustees of Northern Illinois University – Second Reading**

This is the second reading of amendment to our Board of Trustees *Bylaws*, Chair Murer said. The first reading was at the June 21 Board meeting. On January 1, 2007, a new state statute took effect that makes it much more difficult to achieve a quorum, especially at our committee meetings. In the past, we could telephone in, our presence would be counted as part of the quorum and our vote would be



accepted. This statute requires us to be physically present here in DeKalb or on a video link from some location within the state of Illinois.

Therefore, after much discussion among the Board, we believe that this *Bylaws* change will provide additional flexibility by making it possible for the Chair to serve as a voting member of any Board committee. It is not mandatory, but if the Chair decides that it is important to join a committee, not only to establish a quorum, which was previously allowed through our *Bylaws*, but also to have the ability to vote and participate as an active member. Chair Murer asked for a motion to approve the Amendment to *Bylaws* of the Board of Trustees of Northern Illinois University. Trustee Sanchez so moved, seconded by Trustee Strauss. The Chair called for a roll call vote, which was as follows:

Trustee Boey	Yes	Trustee Moser	Yes
Trustee Sanchez	Yes	Trustee Siegel	Present
Trustee Strauss	Yes	Trustee Vella	Yes
Student Trustee Crisler	Present	Chair Murer	Yes

The motion was approved with six voting "Yes" and two voting "Present."

#### **NEXT MEETING DATE**

Chair Murer announced that the next meeting of the Board of Trustees is scheduled for Thursday, December 6, on the main campus in DeKalb.

#### **ADJOURNMENT**

There being no Other Matters, the Chair asked for a motion to adjourn. Trustee Strauss so moved, seconded by Trustee Sanchez. The motion was approved. The meeting was adjourned at 11:45 a.m.

Respectfully submitted,

Sharon M. Banks-Wilkins  
Recording Secretary

**FISCAL YEAR 2009 APPROPRIATED CAPITAL BUDGET REQUEST**

**Summary:** The Appropriated Capital Budget Request is prepared in the fall prior to the budget year in order to meet the Illinois Board of Higher Education (IBHE) and state capital project review and approval submission schedules. The Capital Budget Request consists of two principal categories of projects that profile the university's requirements for the capital improvements and construction and equipment appropriations. The "Capital Renewal" category lists repair and renovation projects with estimated budgets in excess of \$100,000 (but less than \$1.5 million), which are not included in the campus permanent improvement operating budget allocation. Requests may include improvements to existing facilities and systems, building additions, infrastructure and site/roadway/utility improvements. The attached table provides a summary of the Fiscal Year 2009 Capital Request.

**Recommendation:** The university requests Board of Trustees approval of the Fiscal Year 2009 Capital Budget Request. The request will then be submitted to the Illinois Board of Higher Education for consideration and inclusion in the statewide Fiscal Year 2009 IBHE Capital Budget Recommendation.

SUMMARY OF BUDGET YEAR CAPITAL IMPROVEMENT REQUESTS  
LISTED IN PRIORITY ORDER  
NORTHERN ILLINOIS UNIVERSITY

FISCAL YEAR 2009  
REQUEST  
(IN THOUSANDS OF DOLLARS)

UNIVERSITY PRIORITY	PROJECT DESCRIPTION/BUDGET CATEGORY	TOTAL ESTIMATED PROJECT COST	STATE FUNDS			NON-STATE FUNDS
			BUDGET YEAR REQUEST	PRIOR YEAR	FUTURE YEAR	
<u>REGULAR CAPITAL PROJECTS</u>						
1	Steven's Building Renovation (Planning)	20,138.79	20,138.79	-	-	-
	(Remodeling)	1,656.47	1,656.47			
	(Equipment)	16,554.51	16,554.51			
2	Computer Science & Technology Center (Planning)	31,676.09	31,676.09	-	-	-
	(Building)	2,086.34	2,086.34			
	(Equipment)	23,126.72	23,126.72			
	Electrical Infrastructure & Wirtz Hall Renovation	6,463.02	6,463.02			
3	Academic Buildings Improvements [HVAC & Window Replacement]	12,881.53	12,881.53	-	-	-
4	Hoffman Estates Facility (Building) - Off Campus Project (Planning)	17,800.97	17,800.97	-	-	-
	(Building)	33,827.31	23,512.51	1,314.50	-	9,000.30
	(Land)	1,314.50	1,314.50			
		26,342.81	23,512.51			2,830.30
		6,170.00				6,170.00
5	Campus Roadway Repair & Reconfiguration	6,150.12	6,150.12	-	-	-
6	Elevator Rehabilitation & Renovation (Remodeling & Rehabilitation)	3,658.33	3,658.33	-	-	-
7	Campus Signage & Wayfinding	5,184.78	5,184.78	-	-	-
	<b>TOTAL, REGULAR CAPITAL PROJECTS</b>	<b>131,317.94</b>	<b>121,003.14</b>	<b>1,314.50</b>	<b>-</b>	<b>9,000.30</b>
<u>Capital Renewal Projects</u>						
1	Fire Alarm System Replacement - Phase I (Safety)	\$ 725.00	\$ 725.00			
2	Davis Hall HVAC Upgrades (Safety)	\$ 642.90	\$ 642.90			
3	Unfunded 2007 Mechanical Concrete Roof Repair (Safety)	\$ 319.82	\$ 319.82			
4	Unfunded 2006 Lucinda Avenue Substation 4160v Replacement (safety)	\$ 602.93	\$ 602.93			
5	Unfunded 2007 Annie Glidden Substation 4160v Replacement (safety)	\$ 691.90	\$ 691.90			
6	Undecided 2008 Carroll Avenue Substation 4160v Replacement (safety)	\$ 692.40	\$ 692.40			
7	Unfunded 2006 High Pressure Steam Vault Repair (safety)	\$ 500.58	\$ 500.58			
8	Unfunded 2005 Main Steam Tunnel Rehabilitation - Phase II (safety)	\$ 958.64	\$ 958.64			
9	Unfunded 2006 Annie Glidden Safety Improvements (Safety)	\$ 415.14	\$ 415.14			
10	Undecided 2008 Entrance Door Replacement (ADA & Safety)	\$ 162.38	\$ 162.38			
11	Undecided 2008 Emergency Generator Replacement (Safety)	\$ 486.58	\$ 486.58			
12	Undecided 2008 Stadium Drive Lighting Upgrade (Safety)	\$ 162.38	\$ 162.38			
13	Roof Replacement - Still Gym (Safety)	\$ 423.93	\$ 423.93			
14	Unfunded 2007 Classroom & Technology Upgrades, Phase III	\$ 562.83	\$ 562.83			
15	Altgeld Hall Freight Elevator Rehabilitation (Remodeling & Rehab)	\$ 213.00	\$ 213.00			
16	Unfunded 2007 Dusable Hall Elevator Rehabilitation (Accessibility)	\$ 168.24	\$ 168.24			
17	Roof Replacement - Swen Parson - North Wing	\$ 322.40	\$ 322.40			
18	Unfunded 2007 Central Campus Water Main Replacement (Fire Protection)	\$ 443.63	\$ 443.63			
19	Undecided 2008 Cole Hall- Upgrade HVAC, acoustical panels, seating, and Classroo	\$ 958.64	\$ 958.64			
20	Davis Hall Parapet Replacement	\$ 584.00	\$ 584.00			
21	Unfunded 2007 Zulauf Hall Tuckpointing (Remodeling & Rehab.)	\$ 576.88	\$ 576.88			
22	Stone Repair and Tuckpointing (continued)	\$ 598.54	\$ 598.54			
23	Unfunded 2007 East Campus Paver Block Restoration - Uneven walkways (safety)	\$ 423.81	\$ 423.81			
24	Unfunded 2007 East Heating Plant Boiler Replacement and Infrastructure Upgrades	\$ 536.53	\$ 536.53			
	<b>TOTAL, CAPITAL RENEWAL PROJECTS</b>	<b>\$ 12,173.07</b>	<b>\$ 12,173.07</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
	<b>GRAND TOTAL</b>	<b>\$ 143,491.01</b>	<b>\$ 133,176.21</b>	<b>\$ 1,314.50</b>	<b>\$ -</b>	<b>\$ 9,000.30</b>

## **NARRATIVE ON PRIORITY RATIONALE**

### **1. Stevens Building Renovation and Addition**

The renovation of the Stevens Building will resolve many longstanding problems. The project will provide a new heating, ventilation, and air-conditioning system; new energy efficient lobby windows; a new roof; new ceilings; handicapped accessibility; asbestos abatement; reconfiguration and upgrades of academic spaces; and an addition to the scene shop that will make scene construction safer and more efficient. With the renovation, the useful life of the facility can be extended another 25-30 years. With on-campus space at a premium, this building must be retained as a viable place for academic programs to flourish.

#### **2.a. Computer Science and Technology Center**

The university is requesting funding for a new Computer Science and Technology Center. In the last decade the demand for college graduates with expertise in technology-based fields has increased exponentially. The new facility will offer students a unique learning environment combining the best of a time-honored college education driven by a focus on advancing technology. The center will have extensive infrastructure to accommodate a broad range of equipment necessary to develop a nationally competitive program with potential for industry and professional certification programs, custom learning labs and single classes for corporations and individuals. Experience using "cutting edge" technology in a well-planned, well-equipped facility, will prepare students to compete and succeed in the intense technologically complex world of the future.

#### **2.b. Electrical Distribution and Wirtz Hall Renovation**

This project is proposed to address three requirements of the university's primary electrical distribution systems and to renovate Wirtz Hall. First is the replacement of the switchgear at the existing Glidden substation constructed in 1957 that feeds much of central campus for which new replacement parts are not available. Second is the replacement of underground cables that are twenty or more years old and prime candidates for failure. Third is establishment of new circuits in the system that would reduce the load on existing circuits and improve failure recovery capabilities.

This portion of the project will provide improvements for programmatic spaces and building efficiency. The need for an upgraded and remodeled building to house the College of Health and Human Sciences is substantiated by the dramatic changes in the type of physical facilities needed by a modern college to support new learning outcomes and increase interaction with the health community. Plans will focus on the consolidation of the college's space needs into Wirtz Hall. The College of Health and Human Sciences will be housed in a remodeled, dedicated building that will provide classrooms that facilitate group discussion, laboratories that allow students to refine presentation skills, computer laboratory spaces, faculty and administrative offices, and spaces that facilitate student interaction and interdisciplinary faculty relationships. This request will provide funding for the planning, design and construction of remodeling Wirtz Hall.

### **3. Academic Buildings HVAC and Window Replacement**

Several buildings on campus are experiencing problems with air ventilation systems due to the age of the equipment. Three buildings of primary concern are Reavis, Watson and Montgomery Halls. Both Reavis and Watson Halls are classroom/faculty office buildings with identical 35-year-old HVAC systems that are forced dual duct systems (one heat duct/one cooling duct) with units mounted in walls controlling the room temperature. Difficulty keeping constant temperature-humidity and airflow has surfaced in both buildings during the last two years stemming from not only the age of the equipment but also the inaccessibility of it for maintenance purposes. Recessed wall units are completely sealed behind masonry leaving no openings for repair of internal parts. This project would remove and replace the recessed wall units, dampers, and temperature controls.

The Montgomery Hall portion of the project is to convert ventilation systems serving laboratory, office and classroom areas from existing constant velocity dual duct to variable air volume (VAV). Major

portions of trunk and branch ductwork will be redesigned and replaced. Some fume-hoods would be replaced while all hoods would be retrofitted with monitor controls, sash sensors, alarms and airflow valves. All building controls would be updated. Asbestos abatement in some areas will also be necessary.

The third part of the project is the replacement of windows throughout Montgomery Hall, Faraday West and the Psychology/Mathematics Building. The existing windows date back to the original construction of the buildings, well over 30 years ago. They are generally of a single pane variety and very inefficient in conserving heat in the winter months and cool air during summer. Current window systems will be installed that are considerably more energy efficient, which will complement the university's energy efficiency and conservation efforts.

#### **4. Hoffman Estates Facility**

NIU – Hoffman Estates opened for classes and conferences in the fall of 1992 in order to provide quality, affordable education at a convenient location. The positive enrollment response at NIU – Hoffman Estates was immediate and has been escalating annually. As many as eighteen academic offerings cannot be accommodated in the current facility. Additionally, the demand for noncredit training, updating, and conference activities can be expected to increase drastically, given the current trends for continuous workforce training and professional development. The requested facility would be approximately 100,000 square feet with a diverse mix of program spaces to accommodate academic, continuing education, workforce training and development needs.

#### **5. Roadway Reconfiguration and Repair**

Most roadways serving the NIU campus were constructed and are owned by the university, except Lucinda, Normal, Carroll, Locust and Annie Glidden. The majority of the road construction coincided with the building surge in the 1950s and 1960s, though much of the East Campus road construction pre-dates that period. During the 1970s and 1980s several campus roadways were resurfaced, however, the only significant reconstruction projects that have been completed in recent years are Lucinda Ave, Castle Dr, Gilbert Dr, a section of Stadium Drive West, and a section of College Ave. Deterioration of campus streets has progressed to the point that maintenance efforts can no longer keep up with the disintegration on a localized basis. In addition to normal freeze/thaw damage, repairs due to construction projects (underground utility replacement, etc.) have led to a patchwork of street surfaces each with seams that let more water penetrate and add to the deterioration. The additional burden of Huskie Bus traffic on university streets has accelerated the deterioration, particularly at bus stop locations.

#### **6. Elevator Rehabilitation and Renovation**

NIU seeks to rehabilitate passenger elevators across campus. After many years of service, the elevators have become difficult to repair and have extremely high maintenance costs. They provide an unacceptable level of performance, and the problems and breakdowns are appearing more frequently and varied. In addition, part availability has become a problem, especially as the elevators continue to age because there is a need to upgrade to the latest elevator technology and systems available. This project requests funding for labor and material necessary to install controllers, replace generators, SCR drives, and install new hall and car stations for Zulauf, Faraday, Graham, Montgomery, Davis, Swen Parson Halls, and the Health Center.

#### **7. Campus Signage and Wayfinding**

The university currently maintains over fifty major buildings and numerous smaller facilities. For the thousands of new incoming students every fall, and visitors throughout the year, the campus often appears to be a small city. These individuals must find their way in what may appear to be a maze of buildings, departments, and offices, and usually they must locate their destination in a timely manner. The university will engage an experienced consultant to address three primary areas of concern; campus boundary improvements, pedestrian directional signs and landscape improvements.

Key aspects of the project include developing a system of "elements" which reinforce pathways from parking areas to destinations. This could include building identities, pedestrian directional signs, campus directory units and informative or commemorative elements. In addition, the system will assist in determining destination priorities and direct pedestrians to the closest entrance.

## **Summary of Capital Budget Repair and Renovation Projects** **(Capital Renewal)**

### **R1 – Fire Alarm System Replacement – Phase I (Safety)**

The State Fire Marshall has been inspecting campus this year and has identified several of our older Fire Alarm Systems as safety deficiencies. These systems currently function intermittently. The new systems will provide state of the art fire protection to our staff and students, and will allow for sprinkler retrofits as they are installed in the future. Over 20 classroom buildings are currently operating with systems that are 25 or more years old. This request will address the 12 systems that are most in need of replacement: Anderson, Davis, Lowden, Faraday, Montgomery, Cole, Zulauf, Jack Arends, Graham, and Gable Halls, along with the Music and Psychology/Mathematics Buildings.

### **R2 – Davis Hall HVAC Upgrades (Safety)**

This project will replace six air-handling units in Davis Hall which were replaced in 1978. They are deficient and at or beyond the serviceable life. Since Davis Hall is an extensively lab oriented building, where hazardous chemicals and fume hoods are used regularly, the HVAC deficiencies represent a safety concern. Outside air intake will be reconfigured, and distribution ductwork and volume control devices will be replaced to meet current code. Vertical shafts for ductwork and fire protection systems will be reworked to meet current code requirements, including ceiling repair and replacement.

### **R3 – (Unfunded 2007) – Mechanical Concrete Roof Repair (Montgomery Hall)**

Built in 1970, the concrete slab roof on the Montgomery Hall Mechanical Room has deteriorated and is in danger of collapsing onto the mechanical chillers and piping that supply HVAC to the entire building. There is significant damage to the roof concrete pre-cast due to the use of ice removal salt over the years penetrating the membrane between the sidewalk and the pre-cast. The rebar that provides the strength to the pre-cast has been exposed and is significantly rusted in many places. The roof is at ground level and exists in a pedestrian and loading dock pathway. This is a life safety concern and needs attention in the near future.

### **R4 – (Unfunded 2006) – Lucinda Avenue Substation 4160v Replacement**

The 4160v distribution line from the Lucinda Avenue Substation has deteriorated to the point that an emergency request for replacement could occur before funding is renewed. The insulation is compromised due to water infiltration, causing the line to ground fault unexpectedly. Power from the station is at best unreliable and has necessitated rerouting and the use of backup systems in Anderson Hall, Wirtz Hall, Jack Arends Hall, Gilbert Hall, Still Hall, Still Gym, the Music Building and the East Heating Plant over the past year. The backup systems are limited in capability and capacity. Future deterioration will result in complete failure of this main feeder line.

### **R5 – (Unfunded 2007) – Annie Glidden Substation 4160v Replacement**

The 4160v distribution line from the Annie Glidden Substation has deteriorated to the point that an emergency request for replacement could occur before funding is renewed. The insulation is compromised due to water infiltration, causing the line to ground fault unexpectedly. Power from the station is at best unreliable and has necessitated rerouting and the use of backup systems in Lincoln Hall, the Recreation Center, Stevenson South, Stevenson North, Graham Hall, Gable Hall, DuSable Hall, Watson Hall, Reavis Hall, the Field House, Neptune Central, Neptune East and Neptune West over the past year. The backup systems are limited in capability and capacity. Future deterioration will result in complete failure of this main feeder line.

### **R6 – (Undecided 2008) – Carroll Avenue Substation 4160v Electrical Replacement (Safety)**

The 4160v distribution line from the Carroll Avenue Substation has deteriorated to the point that an emergency request for replacement could occur before funding is renewed. The insulation is

compromised due to water infiltration, causing the line to ground fault unexpectedly. Power from the station is at best unreliable and has necessitated rerouting and the use of backup systems in Founders Library, Neptune North, Faraday East, Faraday West, Stevens Hall, Cole Hall and Zulauf Hall over the past year. The backup systems are limited in capability and capacity. Future deterioration will result in complete failure of this main feeder line.

#### **R7 – (Unfunded 2006) – High Pressure Steam Vault Replacement (Serving Reavis and DuSable)**

The concrete structure covering the High Pressure Steam Vault serving Reavis and DuSable has deteriorated due to many years of service and heavy vehicular traffic over the concrete vault. Having vehicles drive over the vault is a safety concern because of the poor condition of the structure. In this condition, the vault also allows corrosive and deteriorating water infiltration to the valves, piping and associated steam distribution equipment.

#### **R8 – (Unfunded 2005) – Main Steam Tunnel Rehabilitation (Phase II)**

The main steam tunnel's concrete structure has deteriorated due to many years of service and exposure to ground conditions. The condition of the tunnel is worsening and the potential for the disruption of steam distribution to the main campus from the East Heating Plant is a continuous concern. The condition of the tunnel has made repairs and preventative maintenance difficult to perform, resulting in high maintenance costs. In addition, safety concerns to Physical Plant and Heating Plant staff will continue to arise during the ongoing maintenance required for the steam tunnel.

#### **R9 – (Unfunded 2006) – Annie Glidden Road Safety Improvements**

NIU proposes making safety improvements along sections of Annie Glidden Road adjacent to campus that experiences a high volume of vehicular traffic. Enhanced lighting, routing barricades and new walkways will help achieve safer pedestrian traffic routing. All improvements will complement existing campus standards and directional patterns for students and visitors.

#### **R10 – (Undecided 2008) - Entrance Door Replacement (ADA and Safety)**

Many of our academic buildings need a complete replacement of their main entrance doors and hardware including the Psychology/Mathematics Building, Montgomery Hall, Gabel Hall, Graham Hall, Anderson Hall, the Music Building, and Faraday Hall. The new doors would be ADA compliant and would possess door openers and closers that work in cooperation with the fire alarm system.

#### **R11 – (Undecided 2008) - Emergency Generator Replacement (Safety)**

There are six buildings that use generators as their primary mechanism for backup energy/electricity. These include the Health Services Building, the Music Building, the Visual Arts Building, Founders Memorial Library, Montgomery Hall, and the Psychology/Mathematics Building. The generators in these buildings have met or exceeded their life expectancy and are becoming less than reliable.

#### **R12 – (Undecided 2008) - Stadium Drive Lighting Upgrade (Safety)**

The current 40-foot lighting around Stadium Drive does not meet current campus standards for candlepower disbursement and should be replaced with current lighting standards used on campus. The enhanced lighting will help achieve safer pedestrian traffic routing. All improvements will complement existing campus standards and directional patterns for students and visitors.

#### **R13 – Roof Replacement – Still Gym (Safety)**

The original slate roof portion of Still Gym was installed in 1928 and needs to be replaced. The slate tiles have deteriorated to the point that they are coming loose and sliding off the roof. Pedestrian traffic is substantial on the west side of Still gym where NIU Grounds crews regularly find slate tile in the grass



and on the walkways. The slate tile will be replaced with historically appropriate simulated slate concrete tiles which are more cost responsible and have similar longevity to genuine slate tile.

#### **R14 – (Unfunded 2007) - Classroom & Technology Upgrades, Phase III (Remodeling and Rehab)**

The university continues to pursue the upgrading of campus classrooms in the areas of audio, visual, and instructional technology so that professors may stay current with teaching styles used at peer institutions across the nation. Significant portions of NIU classrooms have undergone similar renovations with positive effects. The university continues its efforts to maintain quality learning facilities that meet and exceed the expectations of students and faculty.

#### **R15 – Altgeld Hall Freight Elevator Rehabilitation (Remodeling and Rehab)**

Rehabilitation of the original freight elevator in Altgeld Hall is necessary. The car has deteriorated to the point that service calls are frequent, resulting in poor service for deliveries and high maintenance costs. Altgeld Hall receives heavy use as one of NIU's busiest administrative buildings.

#### **R16 – (Unfunded 2007) – DuSable Hall Elevator Rehabilitation (Remodeling and Rehab)**

Rehabilitation of the original elevator in DuSable Hall is necessary. The car has deteriorated to the point that service calls are frequent, resulting in poor service to students and high maintenance costs. This is particularly problematic for students and staff who are mobility impaired. DuSable Hall receives heavy use as one of NIU's largest classroom buildings.

#### **R17 – Roof Replacement – Swen Parson – North Wing**

The roof on the North wing of Swen Parson Hall was installed in 1963, when the building was originally constructed. The built-up roof has exceeded the life expectancy for that type of roof, and leakage into hallways during rainstorms has increased over the last few years. Approximately 16,120 square feet of roofing will need to be replaced.

#### **R18 – (Unfunded 2007) – Central Campus Water Main Replacement**

The cast iron water main surrounding Gable Hall and the east side of the Field House is over 40 years old and deteriorating. It is undersized for modern demands such as fire hydrant supply. Annually, sections of the water main are repaired or patched due to failure. The replacement of the 40-year-old water main would provide improved supply capabilities and reduce the constant operation and management costs the campus continuously experiences with this antiquated line.

#### **R19 – (Undecided 2008) – Cole Hall – Upgrade HVAC, acoustical panel, seating, and Classroom Technology**

The twin auditoriums of Cole Hall are host to over 4,000 students daily on our campus. The auditorium seating and existing acoustical panels are in poor condition making comfort and sound control problematic. The HVAC systems are failing and air quality is questionable. While fundamental improvements are being made, the facility should have current smart classroom technologies incorporated into it.

#### **R20 – Davis Hall Parapet Replacement**

Stone repair and tuckpointing in 2005 have made a significant impact on the building integrity of Davis Hall. Funds were not available at that time to replace the parapet, which regularly allows water infiltration. The parapet walls will be replaced, and waterproof membrane will be used to seal the joints and seams where the parapet meets the building.

### **R21 – (Unfunded 2007) Zulauf Hall Tuckpointing**

Zulauf Hall was built in 1968 with a brick and mortar exterior that has withstood the elements for over 35 years. Recently, deterioration from water leaks near the windowsills and frames has become evident. Tuckpointing, caulking and some brick replacement are needed in order to prevent damage to the building interior and potential failure of the brick veneer exterior.

### **R22 – Stone Repair and Tuckpointing**

Over 36 percent of our existing buildings were built prior to 1960 and have brick and mortar exteriors that have withstood the elements for over 40 years without significant tuckpointing or stone repair. In many of the buildings, deterioration from water leaks near the windowsills and frames has become evident. Tuckpointing, caulking and some brick replacement is needed in order to prevent damage to the building interior and potential failure of the masonry exterior.

### **R23 – (Unfunded 2007) – East Campus Paver Block Restoration**

The paver block pedestrian walkways of east campus have been in place since the early 1990's with minimal maintenance. The groundswelling from the seasonal changes of our region have caused pavers to become elevated, causing a trip hazard to pedestrians. When the walkways are plowed in the winter, these raised blocks are damaged or distorted. In order to rectify trip hazards and to avoid further deterioration of paver block walkways, it is important to restore the surfaces and replace damaged blocks.

### **R24 – (Unfunded 2007) – East Heating Plant Boiler Replacement and Infrastructure Upgrades**

Many equipment components of the East Heating Plant are in need of substantial maintenance or replacement because they have exceeded their expected lifespan. The East Heating Plant provides service to east campus classroom and administrative buildings. Included in the equipment to be replaced are the steel drum of Boiler #5 and the exhaust stack for the emergency generator. Other boilers need significant rehabilitation including rustproofing of the exhaust stacks and replacement of the lightning rods.

**FISCAL YEAR 2009 NONAPPROPRIATED CAPITAL BUDGET REQUEST**

**Summary:** The Fiscal Year 2009 Nonappropriated Capital Budget consists of two principal categories, both presented in Table C105. Projects with estimated budgets in excess of \$100,000 are listed individually, while projects estimated under \$100,000 are presented in aggregate and categorized to enable tracking for management purposes. The Nonappropriated Capital Budget is developed from requests submitted by department heads and physical plant and facility users. Requests are prioritized and presented for approval and include improvements to existing facilities and systems, building additions, infrastructure and site/roadway/utility improvements. The attached table and brief descriptions provide a summary of the Fiscal Year 2009 Nonappropriated Budget.

**Recommendation:** The university recommends Board of Trustees approval of the Fiscal Year 2009 Nonappropriated Capital Budget.

TABLE C105  
 PLANS FOR NONINSTRUCTIONAL CAPITAL IMPROVEMENTS  
 NORTHERN ILLINOIS UNIVERSITY

FISCAL YEAR 2009  
 (IN THOUSANDS OF DOLLARS)

<u>PROJECT NAME/DESCRIPTION/BUDGET CATEGORY</u>	<u>ANTICIPATED SOURCE OF FUNDS</u>	<u>TOTAL PROJECT COST</u>
Douglas Hall - Mandated Sprinkler System Installation (Remodeling & Rehabilitation)	Revenue Bond - R&R Reserves	\$ 1,609.8
Convocation Center - Paving of North Parking Lot C3 (Remodeling & Rehabilitation)	Revenue Bond - R&R Reserves	\$ 300.0
Convocation Center - Curb Additions to North Parking Lot C3 (Remodeling & Rehabilitation)	Revenue Bond - R&R Reserves	\$ 300.0
Holmes Student Center - Roof Replacement Phase I (Deferred Maintenance)	Revenue Bond - R&R Reserves	\$ 251.0
Field House - Upgrade and Installation of Air Conditioning Unit (Deferred Maintenance)	Revenue Bond - R&R Reserves	\$ 180.0
Campus Parking - Lot 25 Driveway Reconstruction (Deferred Maintenance)	Revenue Bond - R&R Reserves	\$ 145.6
Campus Parking - Lot 24 Reconstruction (Deferred Maintenance)	Revenue Bond - R&R Reserves	\$ 137.8
Aggregate Amount Budgeted for Deferred Maintenance Projects Under \$100,000	Revenue Bond - R&R Reserves	\$ 188.9
Aggregate Amount Budgeted for Remodeling and Rehabilitation Projects Under \$100,000	Revenue Bond - R&R Reserves	\$ 129.7
	Budgeted Total:	\$ 3,242.8

**Plans for Noninstructional Capital Improvements  
for the Fiscal Year 2009 Budget**

**09-1. Douglas Hall – Mandated Sprinkler System Installation**

Effective January 2005, the Fire Sprinkler Dormitory Act made it mandatory for all Illinois public or private colleges or universities to install fire sprinkler systems in all dormitories. The installation of these sprinkler systems must be completed by the year 2013. Douglas Hall is the second phase of this project. It is anticipated that one residence hall will be done each year in order to meet this deadline.

**09-2. Convocation Center – Paving of North Parking Lot C3**

The Convocation Center is now entering its sixth year of operation. Over the past five years, Lot C3, which is located on the north end of the Convocation Center, has seen a significant increase in use by visitors to the Center. This lot has been only partially completed. This proposed project is to pave the remainder of the graveled surface areas of the lot and improve drainage and landscaping. This will increase the number of paved parking spaces by 250.

**09-3. Convocation Center – Curb Additions to North Parking Lot C3**

Approval for the addition of permanent curbing to the south end of lot C3, which is located on the north end of the Convocation Center, is requested. Traffic flow in this area has increased with the addition of the new Northern View housing. Traffic is also expected to increase substantially over the next few years with the potential of further west campus development. The added curbing will provide direction from the ingress and egress of Convocation Center North Drive. This improvement will also increase safety by restricting vehicles to entering and exiting in designated areas only.

**09-4. Holmes Student Center – Roof Replacement Phase I**

The north east and west roof areas of the Holmes Student Center have exceeded their life expectancy for this type of built-up roofing and leakage has increased significantly over the years. The northeast portion of the roof is located over the Regency and Sandburg Rooms. Leakage in these areas could destroy the interiors of the building. The west roof area is located over the major HVAC equipment area of the building. Leakage in this area could cause damage to the mechanical equipment that services the guest/hotel rooms. Phase I will include the replacement of the approximately 9,000 square foot west roof area as well as address any environmental concerns, including abatement if required.

**09-5. Field House – Upgrade and Installation of Air Conditioning Unit**

The request for air-conditioning upgrade and installation at the Field House will be done in three phases. Currently the outer perimeter offices and classes at the Field House have old air-conditioning units which break down on a regular basis and are now beyond repair. Phase I of this project will consist of addressing these outer perimeter areas. Phases II and III will be requested in the next two consecutive years and will include all open areas of the Field House.

**09-6. Campus Parking – Lot 25 Driveway Reconstruction**

Lot 25, adjacent to Lot 24, is located on the west side of campus near the Human Resources Building. The parking areas within this lot are in fairly good shape; however, the drive that connects Lot 25 to Lot 24 and also to the east side of Stadium Drive is in extremely poor condition due to heavy bus, faculty and staff traffic. This drive has many large holes and is cracked beyond repair. Reconstruction would consist of removing existing pavement, adding a deeper base, resurfacing and drainage improvements.

**09-7. Campus Parking – Lot 24 Reconstruction**

Lot 24 is located on the west side of campus just south of the Human Resources Building. This area is heavily used by faculty, staff and prospective employees and has not been resurfaced or reconstructed since the property was purchased many years ago. The pavement lot is falling apart and patching is no

longer an option. The damage is highly visible to traffic on Route 38 as well as visitors to Human Resource Services and the Diversity Center. Reconstruction would consist of resurfacing the existing pavement, redesigning curbs, drainage and lighting improvements, and updating the landscape.

**09-8. Aggregate Amount Budgeted for Deferred Maintenance Projects Under \$100,000**

A number of deferred maintenance projects under \$100,000 per project have been identified internally by departments responsible for areas within their respective facilities. Rotation painting and floor replacements are among these deferred projects. With completion of these projects and the continuation of deferred maintenance projects in the future, the facilities will continue to be well maintained, which will reduce the rate of deterioration and prolong their lives.

**09-9. Aggregate Amount Budgeted for Remodeling and Rehabilitation Projects Under \$100,000**

A number of remodeling and rehabilitation projects under \$100,000 per project have been identified internally by departments responsible for areas within their respective facilities. Among these projects are installing bicycle racks and loops for students in addition to adding and upgrading locks on doors to address safety issues. Due to the continued aging of NIU's facilities, remodeling, rehabilitation and modernization are needed to ensure that the facilities will continue to serve the university community in the future. The proposed projects ensure that a number of university goals are met: (a) well-maintained facilities; (b) the safety of the university community; (c) compliance to ADA requirements; (d) provide NIU facilities in an environment that is attractive to students; and (e) configure facilities in the most optimal manner compatible with today's technology and with the university community's functional needs.

**FISCAL YEAR 2008 INTERNAL BUDGET**

**Summary:** Given the appropriation bill as approved by the legislature and signed by the Governor, Tables 1-4 provide a summary of the total university internal FY08 budget.

**Recommendation:** Pursuant to Board of Trustees *Bylaws*, the university requests Board of Trustees approval of the FY08 Internal Budget as follows:

Table 1  
**FISCAL YEAR 2008 INTERNAL BUDGET**  
**Summary of Budgeted Revenue by Source**  
(\$ in Thousands)

	FY2007 Adj	FY2008
<b>Appropriated Fund Revenues</b>		
General Revenue Fund	\$103,927.1	105,867.7
State College and University Trust <sup>(1)</sup>	10.0	10.0
<b>Total Appropriated Fund Revenues</b>	<b>\$103,937.1</b>	<b>\$105,877.7</b>
<b>Nonappropriated Revenues</b>		
University Income Fund	\$112,864.6	\$117,918.2
Revenue Bond Operations	72,702.9	76,570.0
Auxiliary Enterprises	20,860.7	22,371.8
Gifts, Grants and Contracts	44,189.2	45,600.0
Local Funds	37,027.9	37,862.6
<b>Total Nonappropriated Revenues</b>	<b>\$287,645.3</b>	<b>\$300,322.6</b>
<b>Total Anticipated Revenues</b>	<b>\$391,582.4</b>	<b>\$406,200.3</b>

<sup>(1)</sup> Generated from NIU license plate registrations

Table 2  
**APPROPRIATED FUNDS INTERNAL BUDGET**  
**Fiscal Year 2007 - Fiscal Year 2008**  
(\$ in Thousands)

Object Classification	FY2007 Adjusted	Estimated FY2007 Expenditures	FY2008
Personnel Services	\$88,628.0	\$88,628.0	90,568.6
Social Security	883.5	883.5	883.5
Contractual Services	6,823.0	6,823.0	6,823.0
Commodities	1,484.8	1,484.8	1,484.8
Travel	159.5	159.5	159.5
Automotive Operation	138.5	138.5	138.5
Equipment/Library Books	1,145.8	1,145.8	1,145.8
Telecommunications	797.3	797.3	797.3
Awards & Grants and Federal Matching Funds	195.7	195.7	195.7
Repairs, Maintenance and Other Capital Improvements	1,343.7	1,343.7	1,343.7
Contribution to CMS for Employee Insurance	2,337.3	2,337.3	2,337.3
<b>TOTAL</b>	<b>\$103,937.1</b>	<b>\$103,937.1</b>	<b>\$105,877.7</b>



Table 3  
**NONAPPROPRIATED INTERNAL BUDGET<sup>(1)</sup>**  
**Fiscal Year 2007 - Fiscal Year 2008**  
(\$ in Thousands)

Object Classification	FY2007 Adjusted	Estimated FY2007 Expenditures	FY2008
Personnel Services	\$126,401.0	\$126,433.0	\$134,900.8
Social Security	1,850.0	1,853.6	1,882.0
Contractual Services	65,336.4	61,223.6	67,227.7
Commodities	17,899.0	17,877.7	18,617.0
Travel	4,452.0	4,448.3	4,602.0
Automotive Operation	795.0	794.3	831.5
Equipment	12,645.9	12,533.5	13,106.5
Telecommunications	2,343.0	2,346.7	2,392.9
Awards & Grants	25,050.0	25,092.2	25,907.3
Repairs, Maintenance & Other Capital Improvements	6,062.0	6,061.2	7,472.3
Debt & Repair Transfers & Reserves	21,750.7	21,786.5	20,440.2
Other	284.0	257.5	251.4
Contribution to CMS for Employee Insurance	2,776.3	2,683.6	2,691.0
<b>TOTAL</b>	<b>\$287,645.3</b>	<b>\$283,391.7</b>	<b>\$300,322.6</b>

<sup>(1)</sup> Includes the Income Fund

Object Classification	Appropriated	Nonappropriated <sup>(1)</sup>	Total
Personnel Services	90,568.6	\$134,900.8	225,469.40
Social Security	883.5	1,882.0	2,765.50
Contractual Services	6,823.0	67,227.7	74,050.70
Commodities	1,484.8	18,617.0	20,101.80
Travel	159.5	4,602.0	4,761.50
Automotive Operation	138.5	831.5	970.00
Equipment/Library Books	1,145.8	13,106.5	14,252.30
Telecommunications	797.3	2,392.9	3,190.20
Awards & Grants	195.7	25,907.3	26,103.00
Repairs, Maintenance & Other Capital Improvements	1,343.7	7,472.3	8,816.00
Debt & Repair Transfers & Reserves	-	20,440.2	20,440.20
Other	-	251.4	251.40
Contribution to CMS for Employee Insurance	2,337.3	2,691.0	5,028.30
<b>TOTAL</b>	<b>105,877.7</b>	<b>300,322.6</b>	<b>406,200.3</b>

<sup>(1)</sup> Includes the Income Fund

## FISCAL YEAR 2008 SALARY INCREMENT ALLOCATION GUIDELINES

The FY08 appropriation bill for higher education (PA 95-0348) has been approved by the state legislature and the Governor. While the appropriation bill provided a small amount of funding for NIU salary increases, the university has consistently maintained reallocation measures necessary to fund fiscal year salary increment programs despite the historic loss of appropriated resources being provided, the university implemented average annualized increment programs of 4.8 percent in FY07, 4 percent in FY06, 4 percent in FY05, and 3 percent in FY04. The maintenance of competitive salaries remains a continuing top priority of the President and the Board of Trustees. Accordingly, the university has developed a mostly internally funded plan to provide increments for FY08.

In accordance with Board Regulation II.C.2.a, annual salary increment guidelines are approved by the Board of Trustees. The approval of annual salary increment guidelines authorizes the university distribution of fiscal year increments to eligible employees. Following completion of the fiscal year salary adjustment process, increment totals are verified and provided to the Board of Trustees in summary form. The proposed FY08 increment guidelines reflect the continued prioritization of salary increases for faculty and staff within a very limited fiscal resource context. The FY08 increment guidelines incorporate across-the-board components for eligible Supportive Professional Staff and Civil Service employees, recognizing cost-of-living factors, and merit-based criteria for all employment categories.

The FY08 general salary increment guidelines pertain to three independent employment categories, comprising salary pools, within which total adjustments will be made consistent with each guideline. These categories are as follows:

- 1. Regular Faculty:** 4.0 percent general increment effective August 16 (or as of the beginning date of the FY08 academic appointment/contract period), allocated on the basis of merit. A supplemental .5 percent increment, effective January 1, allocated specifically for salary equity and critical retention to eligible faculty authorized by the Provost.
- 2. Supportive Professional Staff/Fair Labor Standards Act (FLSA) Exempt Civil Service:** 4.0 percent general increment effective July 1 (or as of the beginning date of the FY08 appointment/contract period), with 2.0 percent allocated on an across-the-board basis and 2.0 percent allocated on the basis of merit. A supplemental .5 percent increment, effective January 1, allocated as critical retention (including market considerations) to eligible Supportive Professional Staff and FLSA exempt Civil Service.
- 3. Hourly Civil Service:** 4.0 percent general increment effective July 1 (or as of the beginning date of the FY08 appointment period), with 2.0 percent allocated on an across-the-board basis and 2.0 percent allocated on the basis of merit. A supplemental .5 percent increment, effective January 1, allocated as critical retention (including market considerations) to eligible non-exempt Civil Service.

Faculty and staff employed by the university on or before December 31, 2006 and who remain employed on the effective date of the increment program will be eligible for the increment subject to university procedures. Specific increment processing procedures will be issued by the university. Graduate Assistant positions will be incremented in FY08 according to guidelines established by the Provost. Employees on temporary contracts who are reappointed during FY08 may receive salary increases associated with the reappointment subject to the availability of funds. Following implementation of the July 1 increments specified above, the minimum rates as well as salary ranges associated with civil service classifications may be adjusted pursuant to standard university procedures. The FY08 increment guidelines pertain to non-negotiated faculty and staff.

**Recommendation:** The University recommends approval of the Fiscal Year 2008 Salary Increment Guidelines.

**RENEWAL OF ACADEMIC PROGRAM ENHANCEMENT AND  
INSTRUCTIONAL TECHNOLOGY SURCHARGE**

In May of 2003, the Board of Trustees approved the university's request for an Academic Program Enhancement and Instructional Technology Surcharge. Given the ever-emerging demands to provide cutting edge academic programs and services to NIU students, the surcharge was designed to be used to provide resources necessary to strengthen the university's academic mission. At that time, the university requested and received approval of a five-year technology surcharge of \$100 per semester commencing in Fall 2003 for FY04, including approval to increase the surcharge to a total of \$250 per semester for FY05-FY08.

Over this five-year period, the Academic Program Enhancement and Instructional Technology Surcharge has supported numerous initiatives on campus the most significant being the new PeopleSoft/Oracle Student System currently being implemented, the first phase of which will go live in September 2007. Many other surcharge funded projects have been related to the implementation and management of the multi-tier web-based infrastructure and support components to implement and manage the next generation student system and e-learning systems on campus. Enhancements include Blackboard e-learning and content management improvements, numerous smart classrooms initiatives, helpdesk improvements, application testing and training, system performance monitoring and application single sign-on.

The application of surcharge funds will continue to support the activities and needs as identified and discussed. In addition, greater emphasis will be given to provide more substantial support for Academic Program Enhancement especially given the context of a continued lack of State support to address academic program needs. Critical areas include increased funding for library journals and books, support for courses in high demand and upper-division impacted departments, technology upgrades, as well as support for identified academic strategic planning initiatives designed to strengthen, direct and further improve academic programs, research, and the academic experience of our students.

**Recommendation:** The university requests Board of Trustees approval for the renewal of the academic program enhancement and instructional technology surcharge for an additional five-year period at the previously set rate of \$250 per semester commencing with Fall 2008.

**DEPARTMENT OF BIOLOGICAL SCIENCES RESEARCH PROJECT**

**Summary:** The Department of Biological Sciences has received a multiyear grant award from the National Institutes of Health to continue work on a study entitled "Long-term Outcomes of Childhood-onset Epilepsy." It is a four-year award with a possible three-year extension. Subcontracts will be established with the following institutions to provide for the service of several consultants. The subcontracted work will include recruiting, interviewing and monitoring participants in this study, as well as data collection, interpretation and analysis. This order is exempt from the Illinois Procurement Code because the vendor is named in the grant.

**Funding:** Sponsored Projects

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY08-FY11 as follows:

*Brain Research Institute – Melbourne, Australia*

<i>Year 1, through 05/31/08</i> .....	<i>\$ 65,399</i>
<i>Year 2, 06/01/08 - 05/31/09</i> .....	<i>\$ 67,361</i>
<i>Year 3, 06/01/09 - 05/31/10</i> .....	<i>\$ 69,381</i>
<i>Year 4, 06/01/10 - 05/31/11</i> .....	<i>\$ 71,463</i>
<i>Contingency</i> .....	<i>\$ 30,000</i>
<i>Total</i> .....	<i>\$ 303,604</i>

*University of California Los Angeles – Los Angeles, CA*

<i>Year 1, through 05/31/08</i> .....	<i>\$ 55,405</i>
<i>Year 2, 06/01/08 - 05/31/09</i> .....	<i>\$ 58,107</i>
<i>Year 3, 06/01/09 - 05/31/10</i> .....	<i>\$ 60,936</i>
<i>Year 4, 06/01/10 - 05/31/11</i> .....	<i>\$ 78,849</i>
<i>Contingency</i> .....	<i>\$ 30,000</i>
<i>Total</i> .....	<i>\$ 283,297</i>

*Yale University – New Haven, CT*

<i>Year 1, through 05/31/08</i> .....	<i>\$ 341,576</i>
<i>Year 2, 06/01/08 - 05/31/09</i> .....	<i>\$ 496,717</i>
<i>Year 3, 06/01/09 - 05/31/10</i> .....	<i>\$ 513,538</i>
<i>Year 4, 06/01/10 - 05/31/11</i> .....	<i>\$ 530,951</i>
<i>Contingency</i> .....	<i>\$ 125,000</i>
<i>Total</i> .....	<i>\$2,007,782</i>

**DEPARTMENT OF PSYCHOLOGY CONSULTING AND RESEARCH SERVICES**

**Summary:** The Department of Psychology has received a four-year grant award from the U.S. Department of Education for a project titled "Acquiring Research Investigative and Evaluative Skills (ARIES) for Scientific Inquiry." The scope of the project will be to develop and test an intelligent computerized tutor and information delivery system designed to teach scientific inquiry. A subcontract will be established with the following institution for consultants to provide research and consulting services for this project. This order is exempt from the Illinois Procurement Code, because the vendor is named in the grant.

**Funding:** Sponsored Projects

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY08-FY12 as follows:

*University of Memphis – Memphis, TN*

<i>Year 1, 09/01/07 – 08/31/08 .....</i>	<i>\$ 160,000</i>
<i>Year 2 09/01/08 – 08/31/09 .....</i>	<i>\$ 160,000</i>
<i>Year 3, 09/01/09 – 08/31/10 .....</i>	<i>\$ 160,000</i>
<i>Year 4, 09/01/10 – 08/31/11 .....</i>	<i>\$ 160,000</i>
<i>Total .....</i>	<i>\$ 640,000</i>

**NIU OUTREACH LEGAL SERVICES**

**Summary:** NIU Outreach requires legal services from this vendor for the development of the Northern Illinois Proton Therapy and Research Center. This vendor submitted a response to the legal services proposal that was opened on May 8, 2007. The RFP awards were advertised on the *Illinois Procurement Bulletin* and have been waived by the PPB.

**Funding:** Sponsored Projects

**Recommendation:** The university requests Board of Trustees approval of expenditure authority as follows:

*Foley & Larder, LLP, Chicago, IL .....\$285,000*

**COLLEGE OF ENGINEERING AND ENGINEERING TECHNOLOGY OUTREACH**

**Summary:** The College of Engineering and Engineering Technology requests permission to issue open orders to these vendors for the delivery of safety courses, marketing and payment of residuals for a five-year contract period of July 1, 2007 through June 30, 2012. These orders are exempt from the Illinois Procurement Code per 30 ILCS 500/1-10(b)(8).

**Funding:** Institutional – Local Funds

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY08-FY12 as follows:

*Construction Safety Council - Hillside, IL.....\$800,000*  
*National Safety Council - Itasca, IL .....\$500,000*



**COLLEGE OF ENGINEERING AND ENGINEERING TECHNOLOGY ROCK PROGRAM  
RESEARCH AND PROJECT DEVELOPMENT**

**Summary:** Northern Illinois University has received federal funding from the U.S. Department of Defense for the NIU CEET ROCK (Rapid Optimization of Commercial Knowledge) Program in Rockford to work with three contractors to continue a joint project initially started by NIU and Alion Science and Technology in FY04 and to institute new work towards next generation manufacturing capabilities and supply chain assistance for small/medium-sized manufacturers in Rockford. NIU has been assigned the overall contracting responsibility and oversight of this joint effort with the following three vendors: Alion Science and Technology, LMC Corporation, and Reliance Tool and Manufacturing Company.

Alion's portion of this project will address micromachining and laser cladding.

LMC's portion of this project will be new work addressing titanium manufacturing.

Reliance's portion of this project will be new work addressing laser assisted machining of ceramics.

This federally funded project is a 24-month project ending in mid-2009.

**Funding:** Sponsored Projects/U.S. Department of Defense Grant/FY07

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY08-FY09 as follows:

<i>Alion Science and Technology</i> .....	<i>\$1,000,000</i>
<i>LMC Corporation</i> .....	<i>\$ 730,000</i>
<i>Reliance Tool and Manufacturing Company</i> .....	<i><u>\$1,271,000</u></i>
<i>Total</i> .....	<i>\$3,001,000</i>

## **REQUEST FOR A NEW RESEARCH CENTER**

All new research centers require the approval of the Board of Trustees and the IBHE. This new center request has received all required approvals at the department, college and university levels, endorsement by the Academic Planning Council (APC) and the concurrence of the Provost.

### **Northern Illinois Center for Accelerator and Detector Development**

Description: The Northern Illinois Center for Accelerator and Detector Development (NICADD) was founded as a temporary center in 2001 to foster and support the development of a new generation of accelerator and detector technologies in northern Illinois and to provide high technology educational and research opportunities for the students and scientists of Illinois. The three center objectives are the (1) advancement of accelerator research and development, (2) advancement of detector research and development, and (3) provision of educational opportunities in science and technology. These objectives serve to broaden the research tradition established by the national laboratories, FermiLab and Argonne, located in the region and to help ensure that NIU remains an internationally recognized center of research and education.

Rationale: The research conducted at NICADD and in collaboration with Fermi National Accelerator Laboratory (FermiLab) and Argonne National Laboratory will help ensure the economic vitality of the region and state. Both the international linear collider and advanced exotic beam laboratory accelerator projects represent multibillion dollar facilities that will benefit the area during construction of the linear collider and in the long term as new accelerating technologies find application in science, medicine, industry, and national defense. Approximately 20 researchers at NIU are now engaged in this research and development. The federal government is already supporting research and development for these new technologies at the national laboratories and at NIU. External funding that supports the center's research has averaged approximately \$900,000 per year; funding sources have included the National Science Foundation, the Department of Defense and the Department of Energy. Since 2001 research at NICADD has resulted in the publication of 150 journal articles and hundreds of presentations on basic science, new computational techniques in accelerator science and new detector technologies. The center also provides high quality academic opportunities for Illinois citizens in science, technology, engineering and mathematics. NICADD faculty have supervised many undergraduates and 25 graduate students. These numbers should increase steadily and 18 graduate students are currently involved in the work of the center. The students (both undergraduate and graduate) have found employment in many local businesses and institutions.

Costs: No additional resources are needed to support this center. Center operations will be supported by external grant funding and through existing funds that have been internally reallocated.

**Recommendation:** The university requests Board of Trustees approval of a new research center, the Northern Illinois Center for Accelerator and Detector Development (NICADD).

**Chair's Report  
No. 40**

*September 20, 2007*

**SECOND READING**  
**AMENDMENT TO *BYLAWS* OF THE  
BOARD OF TRUSTEES OF NORTHERN ILLINOIS UNIVERSITY**

Article X of the Board of Trustees Bylaws states in relevant part:

"Articles of the *Bylaws* of the Board of Trustees may be amended at any regular meeting of the Board by majority vote of the total voting membership of the Board, provided that notice of the intention to amend the *Bylaws* shall have been presented in writing at the regular meeting immediately preceding. Such notice shall provide so far as possible the exact wording of the amendment proposed."

In consultation with the Board Chair and University President, the Board's Parliamentarian periodically recommends adjustments and clarifications to the Board of Trustees Bylaws to assist the Board in its several functions.

On January 1, 2007, a new state statute took effect that tends to make it more difficult for Trustees to establish a quorum to do business if they are not physically present at the Board meeting. Prior to January 1, 2007, if any Trustee were not able to be physically present at the main site of the open meeting, the Trustee could call in from anywhere and the Trustee's presence and votes still counted. That is no longer permitted and the Board made Bylaw adjustments to acclimate to the new legal requirements. Now, Trustees must be physically present at the meeting's main site or on a video link at one of the NIU centers or another public facility within the state of Illinois.

After additional review it is proposed that a further Bylaw change will provide additional flexibility to the Board Chair by making it possible for the Chair to serve as a voting member of any of the Board committees if he or she so chooses. It is not mandatory, but it does provide the Chair with the ability to not only join a committee to establish a quorum like the current Bylaw provides, but gives he or she the ability to vote and participate in Board committees as he or she deems best.

Additionally, this will provide the most flexibility to Board Chairs in making committee assignments given the sometimes exceedingly busy professional schedules Trustees all maintain.

**BYLAWS OF THE BOARD OF TRUSTEES  
OF NORTHERN ILLINOIS UNIVERSITY**

\* \* \* \*

**ARTICLE II. BOARD OPERATING PROCEDURES**

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**SECTION 2. Quorum Matters**

Unless otherwise provided by applicable law, the physical presence of a majority of voting Members of the Board shall constitute a quorum to formally transact substantive or decisional business at open meetings of the Board of Trustees or any of its committees. As applicable, physical presence of a quorum may be established by counting those voting Members physically present at the primary Illinois location of an open meeting or by counting voting Members physically present at simultaneously held interactive video conferencing held at the primary location of the open meeting and one or more Illinois locations in a publicly owned or leased building space, provided there is public notice and public access at all locations.

The requirement that a quorum be physically present at the location of an open meeting shall not apply, however, to committees that do not have authority to make binding recommendations or determinations or to take any other substantive action.

Special Attendance Circumstances: If a quorum of the Members of the Board or specially empowered committee is physically present as required above, a majority of the Board or committee may allow a Member of that body to attend the open meeting by other means if the Member is prevented from physically attending because of: (i) personal illness or disability; (ii) employment purposes or the business of the public body; (iii) a family or other emergency; or (iv) other reasons if permitted by applicable law. "Other means" is by video or audio conference. If a Member wishes to attend a meeting by other means, the Member must notify the meeting's recording secretary or Parliamentarian before the meeting unless advance notice is impractical. A majority of the Board or committee may allow a Member to attend a meeting by other means only in accordance with this provision of the *Bylaws*.

In a closed meeting, without limitation a quorum may be established by physical presence or audio or video conferencing.

The voting eligibility status of the student Member shall depend on applicable law; where required, the student Member shall be counted for the purpose of determining a quorum at any meeting of the Board or any of its committees to which the student Member is assigned.

The Board Chair or Committee Chair may temporarily appoint any Board Member physically attending a committee meeting that is not a member of the committee as a temporary member for the purposes of measuring the presence of a quorum. As provided in Article V., Section 5.A.2. of these *Bylaws*, at the discretion of the Chair, she or he may serve as a voting *ex officio* member of any Board standing committees and shall in such instances be included as part of a committee's quorum if attending and serving as a voting member.

In the absence of a quorum, a smaller number of Board Members may meet and informally discuss business, however, any proposed actions cannot become final until formally approved or ratified by a majority of the Board present at a meeting in which a quorum exists.

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**ARTICLE V. OFFICERS AND OTHER LEADERSHIP POSITIONS OF  
THE BOARD OF TRUSTEES**

**SECTION 5. Duties of Officers**

**A. Board Chair**

The Board Chair shall:

1. Preside at all Board meetings, with full power to discuss all matters before the Board and to vote in roll calls, secret ballots, and when necessary to break a tie if no vote has otherwise been cast by the Chair;
2. Serve as member and presiding officer of the Board Executive Committee, and at the discretion of the Chair, may serve as a voting *ex officio* member of all Board standing committees and be included as part of a committee's quorum if attending and serving as a voting member;
3. Appoint the chairs and vice chairs of the Board standing committees and make committee assignments from among the Board membership;

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**ARTICLE VI. BOARD COMMITTEES**

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**SECTION 2. Academic Affairs, Student Affairs and Personnel Committee**

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**B. Membership**

The Academic Affairs, Student Affairs and Personnel Committee shall be comprised of a minimum of four voting Members of the Board selected by the Board Chair and the student Member. The Board Chair, the President and the Provost shall serve as *ex officio* members, the first being able to vote to break a tie and the second and third without vote. The Board Chair shall designate one member of the Committee to serve as its Chair and may designate another member to serve as Vice Chair. The Provost shall provide the Committee such additional staff assistance as needed.

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**SECTION 3. Legislation, Audit and External Affairs Committee**

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**B. Membership**

The Legislation, Audit and External Affairs Committee shall be comprised of a minimum of three voting Members of the Board selected by the Board Chair. The Board Chair and the President shall serve as *ex officio* members, the first being able to vote to break a tie and the second without vote. The Board Chair shall designate one member of the Committee to serve as its Chair and may designate another member to serve as Vice Chair. The President shall designate a staff liaison to the committee and shall provide the Committee such additional staff assistance as needed.

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## **SECTION 4. Finance, Facilities and Operations Committee**

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### **B. Membership**

The Finance, Facilities and Operations Committee shall be comprised of a minimum of four voting Members of the Board selected by the Board Chair. The Board Chair and the President shall serve as *ex officio* members, the first being able to vote to break a tie and the second without vote. The Board Chair shall designate one member of the Committee to serve as its Chair and may designate another member to serve as Vice Chair. The President shall designate a staff liaison to the Committee and shall provide such additional staff assistance as needed.

**President's Report  
No. 53**

*December 6, 2007*



No item in this report for release prior to 9:00 a.m. Thursday, December 6, 2007.

**A G E N D A**

**BOARD OF TRUSTEES  
of  
NORTHERN ILLINOIS UNIVERSITY  
9:00 a.m. – Thursday – December 6, 2007  
Board of Trustees Room  
315 Altgeld Hall**

- 9:00 a.m. Call to Order, Roll Call, Notice Verification, Meeting Agenda Approval, Recess to Executive Session  
Executive Session – Altgeld Hall  
11:00 a.m. Reconvene Board of Trustees Meeting – Board of Trustees Room



1. Call to Order and Roll Call
2. Verification of Appropriate Notification of Public Meeting
3. Meeting Agenda Approval ..... *Action*... 46
4. Executive Session
5. Review and Approval of Minutes of September 20, 2007 ..... *Action*.....  
*Minutes of December 6, 2007*..... ... 48
6. Chair's Comments/Announcements
7. Public Comment\*
8. Reports of Board Committees and Board Liaisons
  - a. Executive Committee
  - b. Academic Affairs, Student Affairs and Personnel Committee
  - c. Finance, Facilities and Operations Committee
  - d. Legislation, Audit and External Affairs Committee
  - e. Illinois Board of Higher Education
  - f. University Civil Service Merit Board
  - g. Northern Illinois University Foundation
9. President's Report No. 57
  - a. University Recommendations Forwarded by the Board Committees
    - (1) Energy Infrastructure Improvements - Phase VIII Performance Contract ..... *Action*..... 61
    - (2) Fiscal Year 2009 Mass Transit Contract ..... *Action*..... 62
    - (3) NCAA Track and Field - Capital Project Approval ..... *Action*..... 63
    - (4) Permanent Easements for Public Roadway and Utilities ..... *Action*..... 64
  - b. University Reports Forwarded from the Board Committees
    - (1) Semi-Annual Progress Report of Active Capital Projects..... *Information*.....
    - (2) Quarterly Summary Report of Transactions in Excess of \$100,000 ..... *Information*.....

- (3) Periodic Report on Investments..... *Information*.....
- (4) 95th General Assembly Report ..... *Information*.....
- (5) Fiscal Year 2008 Appropriations for Higher Education ..... *Information*.....
- (6) Congressional Report..... *Information*.....
- (7) Study Abroad Update..... *Information*.....
- (8) State Universities Civil Service System Compliance Audit..... *Information*.....
- c. Items Directly from the President
  - (1) NIU Board of Trustees Professorship..... *Action*..... 65
  - (2) Grant and Contract Awards ..... *Information*.....
  - (3) Approval of Limited Senior Administrative Reorganization [*Removed from Agenda*].*Action*.....
- 10. Chair's Report No. 41
  - a. Proposed Board of Trustees Meeting Dates for 2008 ..... *Action*..... 66
  - b. Board of Trustees Committee Meeting Dates for 2008 ..... *Information*.....
  - c. Resolution Honoring NIU Coach Joe Novak ..... *Action*..... 67
  - d. Proton Therapy Report ..... *Action*.....
    - (1) Resolution Urging Northern Illinois Proton Treatment and Research Center, LLC to Proceed with Proton Therapy Project ..... *Action*..... 68
    - (2) Land Development Resolution ..... *Action*..... 69
    - (3) Proton Accelerator Equipment Vendor Resolution ..... *Action*..... 70
    - (4) Medical Service Delivery Resolution ..... *Action*..... 71
    - (5) Resolution – Certificate of Exemption..... *Action*..... 72
  - e. Executive Session Minutes Release..... *Action*..... 73
- 11. Other Matters
- 12. Next Meeting Date
- 13. Adjournment

\*The Board and its committees comply with P.A. 91-0715 through its *Bylaws*, Article II, Section 5.B:

1. Consistent with Public Act 91-0715 and reasonable constraints determined by these *Bylaws* and the Chair, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction.
2. Committees of the Board review University proposals for action and make adjustments and endorsements as appropriate for further consideration by the full Board. Public comments are generally most useful at meetings of Board committees, where proposals are first considered and the time for interaction most feasible.
3. To facilitate an orderly process, appearance requests must be registered on a Board-provided form and submitted to the Board's Parliamentarian at least 45 minutes before the meeting is scheduled to be called to order. To be recognized, the appearance request will include the name, address and position of the individual wishing to speak, the name of the organization or group represented, a concise summary of the presentation, and whether the requestor has appeared earlier on the topic before any other meeting of the Board. The Parliamentarian may confer with registered speakers to cooperatively assist the Chair of the meeting in assuring coordinated issue presentation and an efficient use of allocated time. The Parliamentarian will acquaint requestors with the generally acceptable rules of decorum for their presentations. In lieu of oral presentations, individuals may present brief written materials not to exceed five (5) pages to the Parliamentarian for distribution and consideration by the Board in advance of the meeting.
4. The Chair of the meeting will recognize duly registered individuals at the appropriate point during the meeting. Unduly repetitive comments may be discouraged and restricted by the Chair. To assure an orderly and timely meeting the Chair may limit time allotments to five minutes or less, may delay or defer appearances when appropriate, and defer or refer questions received from presenters for answers if available.

**Anyone needing special accommodations to participate in the NIU Board of Trustees meetings should contact Ellen Andersen, Director of Special Events, at (815)753-1999, as soon as possible, normally at least a week before the scheduled Board meeting.**

Minutes of the  
**BOARD OF TRUSTEES**  
**OF NORTHERN ILLINOIS UNIVERSITY**  
December 6, 2007

**CALL TO ORDER AND ROLL CALL**

The meeting was called to order by Chair Cheryl Murer at approximately 9:05 a.m. in the Board of Trustees Room, 315 Altgeld Hall. Recording Secretary Sharon Banks-Wilkins conducted a roll call of Trustees. Members present were Trustees Robert Boey, George Moser, Manny Sanchez, Marc Strauss, Barbara Giorgi Vella, Student Trustee Shaun Crisler, and Chair Murer. Not present was Trustee Myron Siegel. Also present were Board Parliamentarian Kenneth Davidson and President John Peters. With a quorum present, the meeting proceeded.

**VERIFICATION OF APPROPRIATE NOTICE OF PUBLIC MEETING**

Confirmation of Open Meetings Act public notice compliance was provided by Board Parliamentarian Ken Davidson.

**MEETING AGENDA APPROVAL**

After discussion with President Peters and review of the printed agenda before us, Chair Murer said, I propose creation of a Consent Agenda that would immediately precede the beginning of the President's Report for today's meeting, and move President's Report Number 57, Action Items 9.a.(4), and our receipt of Information Items 9.b.(2), (3), (4), (5), (6), (7) and (8) and 9.c.(2) to that consent agenda. Agenda Item 9.c.(3) will be eliminated from consideration for today's meeting. The Chair then asked for a motion to approve the agenda as now proposed. Trustee Strauss made a motion to approve the meeting agenda as amended. Trustee Moser seconded the motion. The motion was approved.

**EXECUTIVE SESSION**

Chair Murer asked for a motion to close the public meeting to conduct an executive session to discuss the following subjects authorized by the Illinois Open Meetings Act: personnel matters as generally described under §2(c)(1) and (3) of the Open Meetings Act, Collective Bargaining Matters as generally described under §2(c)(2) of the Open Meetings Act, Property Matters as generally described under §2(c)(5) and (6) of the Open Meetings Act and Executive Session Minutes Matters as generally described under §2(c)(21) of the Open Meetings Act. Trustee Strauss so moved, seconded by Trustee Vella. A roll call vote of the Trustees to recess to Executive Session was as follows:

Trustee Boey	Yes	Trustee Moser	Yes
Trustee Sanchez	Yes	Trustee Strauss	Yes
Trustee Vella	Yes	Student Trustee Crisler	Yes
Chair Murer	Yes		

The roll call vote of the Trustees to recess to Executive Session was unanimous.

**BOARD OF TRUSTEES MEETING RECONVENED**

Chair Murer reconvened the public meeting of the Board of Trustees at approximately 11:20 a.m. We had a number of matters to discuss during our Executive Session, the Chair said, and I appreciate the patience of everyone here. This is a Board that is representative of the State of Illinois and of this university, so to have an audience like this is a very positive thing, and we appreciate your time and attention.

## **CHAIR'S COMMENTS/ANNOUNCEMENTS**

First of all, Chair Murer said, I would be remiss not to wish you all a very happy holiday season. It does not matter how many times you enter the campus on Castle Drive, to see it with the snow in the morning is absolutely beautiful.

We have many matters of paramount issue to the Board and to the university to discuss this morning. In order to accommodate the schedules of two of our Trustees, we ask your indulgence in changing the agenda sequence so that we can address all of our action items first. I will begin with the Chair's Report, and then we will go back to public comment and the President's Report.

## **CHAIR'S REPORT NO. 39**

### **Agenda Item 10.a. – Proposed Board of Trustees Meeting Dates for 2008**

### **Agenda Item 10.b. – Board of Trustees of Committee Meeting Dates for 2008**

The proposed meeting dates for 2008 are listed on page 73 in your Board materials, Chair Murer said, and all of the Trustees have been contacted in regard to these dates. The proposed schedule for Board of Trustees Committee Meetings also is included as an information item and those dates are in concert with the Board of Trustees meeting dates. Chair Murer asked the recording secretary to see that all of the Trustees and their assistants receive copies of these schedules so that the Board can remain in compliance with the new law requiring physical presence at full Board or committee meetings. I want to draw everyone's attention to these dates and request that they be put on your calendars, she said. In order to have quorums, we need to make every effort to be in DeKalb for these meetings. The Chair then asked for a motion to approve the proposed Board of Trustees Meeting Dates for 2008. Trustee Strauss so moved, seconded by Trustee Vella. The motion was approved.

### **Agenda Item 10.c. – Resolution Honoring NIU Coach Joe Novak**

Before we present the resolution and read it into the record, Chair Murer said, I want to make sure that the Trustees have an opportunity to make their comments regarding this beloved individual. Joe Novak has provided exemplary service to NIU and to not only the student athletes, but to all students.

I was fortunate to be here when Joe was hired and promptly inherited a 23-game losing streak, Trustee Boey said. Our individual Board of Trustees had just been organized in 1996. At that time, it was decided that as Chair of the Board I should have lunch with Joe to say, sure we all want to win, but, what is more important is our students and to be sure that they graduate as someone we are proud to see graduate. I remember Joe sitting through lunch with that nice smile of his. When we parted, he said, "Trustee Boey, I take it to heart and you don't have a single minute to worry about." And we didn't. And the beautiful thing is that from that 23-game losing streak, we became a wonderful name in football, in the MAC Conference and even in the nation. He coached wonderful athletes who are now in San Diego and with the Chicago Bears. I am sure that they will be talking about him today as well. So please pass on to him from the Board of Trustees our thank you for all the great work he has done for us, Trustee Boey said, and for the respect NIU has attained in the world of sports.

I am very appreciative of the fact that Coach Novak is so well respected among the student athletes, Trustee Vella stated, and that he promotes the mission of the university, which is education as well as training and helping students reach their potential. He is very well known and well respected for that. I appreciate what a warm, wonderful person he is, and he will be missed.

When I first had the opportunity to meet Coach Novak, I asked him how he helped student athletes stay balanced, Student Trustee Crisler said. He told me that you have to be a student first before you can be a student athlete. So I want to thank him for his passion and his dedication for helping students find their balance and being productive.

Chair Murer read the following resolution honoring NIU Coach Joe Novak into the record.

## RESOLUTION HONORING NIU COACH JOE NOVAK

**WHEREAS** Coach Joe Novak has faithfully served Northern Illinois University for 16 years, including twelve as Head Coach of the Huskie football program; and

**WHEREAS** Coach Joe Novak led the Northern Illinois football program to unprecedented success as a member of the Football Bowl Subdivision (formerly Division I-A); and

**WHEREAS** Coach Joe Novak won 63 games, the most by any NIU coach since Northern Illinois joined the major college ranks in 1969 and ranks tied for eighth all time in the MAC with 62 victories; and

**WHEREAS** Coach Joe Novak guided the Huskies to a share of four MAC West Division titles (2001, 2002, 2004, 2005), and advanced to the league championship game in 2005; and

**WHEREAS** Coach Joe Novak took Northern Illinois to two bowl games, with its appearance in the 2004 Silicon Valley Classic, the Huskies' first bowl in 21 years, and in the 2006 San Diego County Credit Union Poinsettia Bowl; and

**WHEREAS** Coach Joe Novak saw his 2007 Northern Illinois team post the highest grade point average in NIU football history last spring; and

**WHEREAS** Coach Joe Novak earned respect across the college football landscape for the class, dignity and discipline with which he, his coaching staff and his players conducted themselves and represented Northern Illinois University both on and off the field; and

**WHEREAS** Coach Joe Novak steadfastly maintained as his number one program goal that each and every one of his student-athletes first and foremost earn an NIU degree, and ensured that hundreds of Huskie football players did just that; and

**WHEREAS** Coach Joe Novak served as not only a coach, but a teacher, a leader, a father figure and a mentor to his student-athletes, other students on campus and to many young coaches; and

**WHEREAS** Coach Joe Novak instilled pride in thousands of Northern Illinois students and alumni, provided a rallying point for the university's many constituencies and helped alumni and friends of the institution reconnect with NIU through the football program's success; and

**WHEREAS** Coach Joe Novak has been honored as the Mid-American Conference Coach of the Year in 2002 and was named the Region 3 Coach of the Year by the American Football Coaches Association in 2003;

**NOW THEREFORE BE IT RESOLVED** that the Board of Trustees of Northern Illinois University in formal meeting herein assembled, commends Coach Joe Novak for his exemplary service to Northern Illinois University and extends its best wishes and sincere appreciation for the many contributions Coach Novak has made to Northern Illinois University's students, faculty and staff.

**BE IT FURTHER RESOLVED** that this resolution be presented to Coach Joe Novak and a copy of this document be placed in the official files of this Board as a part of the permanent record of the great State of Illinois and as a lasting tribute to the performance and accomplishments of Coach Joe Novak.

Adopted in a regular meeting assembled this **6th** day of **December, 2007**.

### BOARD OF TRUSTEES OF NORTHERN ILLINOIS UNIVERSITY

*Cherilyn G. Murer*  
Chair

*Attest: Myron E. Siegel*  
Secretary



Coach Novak was unable to attend the presentation, and Dr. Jim Phillips, Director of Intercollegiate Athletics, accepted the resolution on the Coach's behalf. Whatever I say this morning will certainly not do Coach Novak justice, Dr. Phillips said. He and I have been a tag team on the road as we search for his successor. Joe epitomizes what is right about college athletics. Any of us who know him and have had a chance to be around him understand that it is all about the student athlete. He put his money where his mouth was, and he is going to be sorely missed from our program. The candidates we have interviewed will have large shoes to fill because of what he has done. And we are happy he is going to be around through the summer. As I said before, he epitomizes everything that is right about college athletics, so I know he is going to be very humbled and honored to receive this resolution; and certainly, he would want to thank the Board of Trustees and the NIU family for recognizing his wonderful accomplishments over the last 16 years.

The Chair asked for a motion to approve the resolution honoring Joe Novak. Trustee Vella so moved, seconded by Trustee Boey.

### **Agenda Item 10.d. – Proton Therapy Report**

We have five resolutions for Board consideration and approval dealing with the proton therapy facility that we have talked about over the past year, Chair Murer said. As you know, Northern Illinois University administrators and faculty began a comprehensive study of particle therapy in 2003. We have focused on proton therapy because we had such a positive experience in the reopening of the neutron cancer therapy facility at FermiLab, which was under NIU management beginning in 2004. The study yielded a strong interest in bringing proton therapy to Illinois. This is a precise form of cancer therapy targeting only the tumor and not the surrounding tissues, so you can all imagine the added health benefits of this type of treatment. Many of you will recall that FermiLab built the first proton accelerator in the mid-1980s for Loma Linda University in California, and Loma Linda has taken a national leadership position with its success in treating cancer patients with proton therapy. This has resulted in hundreds of millions of dollars of research investment to the university and has given Loma Linda a worldwide reputation as the pioneer in proton cancer therapy.

Today there are five proton therapy facilities in the United States, and we are talking about NIU becoming the sixth in the United States. These facilities are Massachusetts General; Loma Linda; the Midwest Proton Radiotherapy Institute in Bloomington, Indiana; the University of Florida Proton Therapy Institute in Jacksonville; and the University of Texas MD Anderson Cancer Center's facility in Houston. There are two more under construction: In Virginia, Hampton University, a historically Black university, will take a very unique position. Because there is a greater incidence of prostate cancer in Black men, their focus is going to be on the genetic dynamics of cancer and prostate cancer. Some universities have taken a very particular focus, and we commend Hampton's focus. The research that will come out of Hampton's study is going to be beneficial worldwide. The research that comes out of these facilities does not only impact the United States, but it impacts cancer development in the world market. The University of Pennsylvania at Philadelphia, the University of Washington in Seattle and the University of California in San Diego are also considering facilities.

It is wonderful that California, Texas and Florida all have such facilities, but we want to bring this service to NIU and have a world-class, university-based proton therapy facility and world-class recognition here in Illinois. Currently, if you are a resident of the state of Illinois, you must travel to any of these five facilities across the country. That is not only a financial burden but it is a personal burden as well on families and patients at a most critical time. By providing this service here in Illinois, and serving as a catalyst for research and development, we are serving our state. Proton therapy is very expensive and very complicated. It requires dozens of accelerator physicists, medical physicists and engineers just to maintain the accelerator and beam delivery system. In addition, physicians, oncology nurses, radiation therapists and dosimetrists need specialized training to accurately plan intricate patient treatments. Where does this training come from? NIU wants to be a leader in the training of these specialists. The difference between proton therapy and regular radiotherapy is that the tumor can be isolated and targeted with a full dose of radiation with no exit dose or harm to sensitive surrounding organs. As a

result, for pediatric treatments, neck, head, spinal, prostate or ocular patients, this is a tremendous service, and we are going to continue to see the survival rates continue to be enhanced.

As a Board, we have followed NIU's study of proton therapy carefully over the last three years. There have been innumerable meetings with administration and faculty to discuss the opportunities such a facility would bring to Illinois and to Northern Illinois University for research collaboration. This is the right time for NIU. As we have looked at academic excellence and research, to have such a facility will serve as a catalyst for those objectives of our strategic plan.

The dedication of this Board of Trustees has been unparalleled. Several Trustees traveled to Jacksonville for two days to visit the University of Florida's facility to ask questions, to make sure that NIU's program will be state of the art. The academics, research and technology that we will be able to develop are of primary concern to us. As chair, I also traveled to Houston and met with potential equipment vendors and the University of Texas at MD Anderson. All of these world-class institutions have seen that proton therapy is a vital element in their growth.

In short, this university and this Board of Trustees have expended inordinate effort to analyze the development of a proton therapy facility from the ground up. I want you to understand that the senior management, that the Board of Trustees and, most importantly, the faculty, under the guidance of the deans and the Provost, have made an unbelievable commitment of time and effort and positive energy in the research of this process to assure that when we come before the public and we affirm resolutions, that we have done that with great consideration, time and attention. It has been a planning process that has included many across the university, and we could not have done it at a better time, interfacing with our strategic plan. We have received tremendous support from our elected officials along the way. To have the Illinois congressional delegation support NIU in moving forward with the proton therapy facility is unprecedented. Funds also have been provided to NIU through planning grants from the federal government. These funds will enable us to hire experts from existing proton therapy facilities as consultants and to begin the curriculum analysis, developing academic programs, strengthening this university and integrating proton therapy with academic excellence in teaching, research and educational training. Proton therapy has become the vehicle to academic excellence while providing world-class medical treatment to patients in the Illinois community.

We are going to present a series of resolutions which will provide NIU with the formal authority it needs to move forward in its quest to bring this desperately needed treatment option to Illinois and to the Midwest. In addition to the facility, NIU will build a curriculum that provides university education and training for medical physicists, oncology nursing, related allied health fields, engineering and accelerator physics, as well as programming in radiation therapy, dosimetry, and residency and fellowship opportunities for physicians in proton therapy. The field continues to grow nationally and globally. Hundreds of trained technicians will be needed to staff these facilities. We want NIU to be the premiere university to educate these new specialists in this growing medical procedure.

Bringing proton therapy to Illinois, and certainly, bringing proton therapy to NIU as a vehicle to excellence, is transformational. For years, due to the presence of FermiLab, Argonne and the many fine research universities in the state, Illinois has endeavored to become known as THE accelerator research center of the United States. A proton therapy accelerator for clinical purposes was pioneered at FermiLab but then was moved to California. So it is time to bring proton therapy back to Illinois. We have physics, we have engineering, we have the opportunity and the ability to excel in the clinical operation of a proton cyclotron accelerator. We have the technical knowledge to grow the field of accelerator research, and we have the will to do that.

With that overview, the Chair concluded, I would like to offer the following five resolutions for Board approval. I would ask that the motion be held so that we can vote collectively on all five resolutions, at which time I will ask for a roll call vote.

### **Agenda Item 10.d.(1) – Resolution Urging Northern Illinois Proton Treatment and Research Center, LLC to Proceed with Proton Therapy Project**

The first resolution urges the Northern Illinois Proton Therapy Treatment and Research Center, LLC to proceed with Proton Therapy Project, Chair Murer explained. This first resolution describes the corporate structuring that must take place to allow for the development of a proton facility at the DuPage National Technology Park. It also describes the roles of Northern Illinois Research Foundation and Northern Illinois Proton Treatment and Research Center, LLC, and requests the LLC to report at least semiannually on the status of the development of the proton center including an appropriate financial disclosure once all project financing is complete and contracts have been signed.

### **Agenda Item 10.d.(2) – Land Development Resolution**

The second resolution deals with land development, the Chair said. This resolution discusses the reasons for locating the proton center at the DuPage National Technology Park and urges the Northern Illinois Proton Treatment and Research Center, LLC to approve a suitable land development agreement with CenterPoint Properties at the Technology Park. The resolution also recommends that the agreement include an option for CenterPoint Properties' interim financing of construction and development expenses prior to the issuance and receipt of tax exempt bond proceeds from a Northern Illinois Proton Treatment and Research Center, LLC bond issuance.

### **Agenda Item 10.d.(3) – Proton Accelerator Equipment Vendor Resolution**

The third resolution describes the extensive equipment evaluation process conducted by the university over the last 2 years, Chair Murer said, and recommends that the Northern Illinois Proton Treatment and Research Center, LLC consider further negotiations with IBA and Varian/ACCEL for its purchase of equipment related to the operation of the proton facility.

### **Agenda Item 10.d.(4) – Medical Service Delivery Resolution**

Chair Murer explained that the fourth resolution related to medical service delivery. The resolution cites the university's desire to create a not-for-profit proton cancer therapy and research center at the DuPage National Technology Park to bring state-of-the-art cancer treatment to the people of Illinois and the Midwest, to further establish Illinois at the forefront of particle therapy research efforts in the U.S., and to provide for the creation of the first university-based proton therapy education and training center in the U.S. devoted to training the full spectrum of health professionals involved in proton therapy. This resolution further recommends to the Proton LLC that it attempt to formally establish regional clinical, research and education affiliations that focus on the delivery of quality healthcare services.

### **Agenda Item 10.d.(5) – Resolution – Certificate of Exemption**

Our fifth resolution relates to a state issue concerning a Certificate of Exemption, the Chair said. This resolution outlines NIU's planning process and the work with state leaders on bringing this therapy to Illinois. NIU co-filed an application for a Certificate of Exemption for major medical equipment with the Illinois Health Facilities Planning Board in early August, and this resolution urges the Health Facilities Planning Board to act expeditiously on the pending proton therapy application for exemption. Copies are requested to be sent to most of the state's constitutional officers, members of the General Assembly and the Illinois Congressional delegations.

I want to thank all of our vice presidents, particularly Ray Alden and Eddie Williams, Kathy Buettner, John Lewis and President Peters for all of your hard work, Trustee Vella said. I know there are faculty and others who have worked very hard on this project that I have not mentioned by name, but we appreciate all you have done. This has been a long time coming; we have considered it and pondered it. It supports the academic mission of the university. We have received evidence of a support by the academic community, professors and deans. This has been thoroughly studied by our administration. So we all understand that this is a wonderful opportunity and are confident that we should proceed with the project.



Chair Murer asked for a motion to accept all five of these resolutions collectively. Trustee Boey made a motion to approve all five of the resolutions pertaining to proton therapy, and was seconded by Trustee Vella.

Chair Murer asked for a roll call vote to approve:

- Agenda Item 10.d.(1) – Resolution Urging Northern Illinois Proton Treatment and Research Center, LLC to Proceed with Proton Therapy Project
- Agenda Item 10.d.(2) – Land Development Resolution
- Agenda Item 10.d.(3) – Proton Accelerator Equipment Vendor Resolution
- Agenda Item 10.d.(4) – Medical Service Delivery Resolution
- Agenda Item 10.d.(5) – Resolution – Certificate of Exemption

The vote was as follows:

Trustee Boey	Yes	Trustee Moser	Yes
Trustee Strauss	Yes	Trustee Vella	Yes
Student Trustee Crisler	Yes	Chair Murer	Yes

The roll call vote of the Trustees was unanimous with all six voting “Yes.” The motion was approved.

Thank you for a unanimous vote, Chair Murer said. I echo Trustee Vella’s congratulations to President Peters, Provost Alden, Executive Vice President Williams, Associate Vice President of Outreach and Project Director Dr. John Lewis, Vice President Kathy Buettner, and all of the faculty and staff who have devoted so much time to this project. This is not the end. This is just the beginning, and the hard work is going to continue. But we certainly are moving in the right direction for NIU, and it is a wonderful time to be part of this university.

#### **Agenda Item 10.e. – Executive Session Minutes Release**

The last action item under the Chair’s Report is the Executive Session Minutes Release, Chair Murer said. The Illinois Open Meetings Act requires public bodies to review the minutes of their executive sessions on a semiannual basis and determine what parts of the minutes they should make available to the public because they no longer require confidential treatment. Accordingly, Agenda Item 10.e. is proposed for compliance with that legal requirement by taking action upon the duly approved Executive Session Minutes of January 1996 through June 2007 of either the full Board of Trustees or standing committees of the Board which have not previously been released from confidentiality. Upon review and advice of the Board’s Parliamentarian, who is also the university’s General Counsel, I recommend that the Board approve the Executive Session Minutes for release from confidentiality as described in Board Agenda Item 10.e. Those sections which are still subject to confidentiality, together with sections from subsequent meetings, will be considered again in six months. The Chair asked for a motion to approve the release of the Executive Session Minutes as stated. Trustee Strauss so moved, seconded by Trustee Vella. The motion was approved.

#### **REVIEW AND APPROVAL OF MINUTES**

It was moved by Trustee Strauss and seconded by Trustee Moser to approve the minutes of the September 20, 2007 Board Meeting. The motion was approved.

#### **CHAIR’S COMMENTS/ANNOUNCEMENTS**

Chair Murer recognized University Advisory Committee representatives Dr. Paul Stoddard, Dr. Ferald Bryan, Dr. Nancy Castle, Dr. Joseph Steven, Ms. Bobbie Cesarek and Mr. Jay Monteiro. Due to the length of the agenda, Ms. Cesarek stated, we just want to say thank you again for the support that you all provide for the institution. I would like to take a second to congratulate Joe Novak for his 16 years of

service to NIU, Mr. Monteiro commented, taking our football team to new heights both in sports and academics, but also boosting the name of NIU to national recognition. Also, we are excited to hear about the progress of the strategic plan, the new proton therapy center, the new track and field and soccer facility, and moving NIU to a more global campus and university. And, I want to join Ms. Cesarek in thanking the Board of Trustees for the support they have given the operating staff over the past year and wish everyone happy holidays.

I do not want to forget to mention other key programs that have come together to make this such a transformational period in the history of NIU. This is a time where all energies – the faculty, the administration and the staff – are focused on one positive, common goal: the greatness of this university.

We honored our beloved coach, Joe Novak, this morning. Athletics is such a vital and visible part of any university. We all become very excited when we appear on the pages of *USA Today*. But there are other projects that do not necessarily appear on the pages of *USA Today* that give us equal pride, and those are our academic programs. We are hoping that the proton therapy facility will help us continue to enhance academic opportunities for students through new programs and research opportunities for our faculty. Finally, we have the creation of an NCAA track and soccer field for women's sports. How wonderful as we continue to honor both our male and female athletes.

I want to, again, take the opportunity at this last meeting of 2007 to thank the faculty and staff, and to recognize and thank our leader, Dr. John Peters, for his vision, for his tenacity and for his diplomacy in dealing with so many university constituencies, Chair Murer said. Trustees Vella, Sanchez, Siegel and I are all alumni of NIU, soon to be joined by Student Trustee Crisler. We are all very proud of our university and will continue to carry that pride. I wish for you and your families a very happy holiday season.

## **PUBLIC COMMENT**

The Chair asked Board Parliamentarian Kenneth Davidson if any members of the public had registered a written request to address the Board in accordance with state law and Board of Trustees *Bylaws*. Mr. Davidson noted that he had received one timely request to address this Board meeting. He recommended that Ms. Nancy Beisel, Registered Nurse from NIU Health Services, be recognized for remarks not to exceed five minutes in duration. Mr. Davidson confirmed that Ms. Beisel had been provided with the generally acceptable Rules of Decorum for public presentations.

I want to remind Trustees and members of the public who are present today that these presentations are made for providing special information to the Board concerning its pending business, Chair Murer said, and we will take any comments under advisement.

A summary of Ms. Beisel's remarks is as follows:

Ms. Beisel spoke on behalf of her peers in Health Services stating that they tend to the physical, mental and emotional well-being of students attending NIU residing both on and off campus. They are presently in the process of negotiating a union contract with AFSCME 963 and were disappointed at not receiving the four percent increase, retroactive to July, that was received by other university staff. Ms. Beisel stated that she is an RN with 28 years experience earning \$14.74 an hour. As a single parent, she said that she cannot make it in today's economy on that substandard wage and like many of her coworkers, has to work an additional job every Saturday, occasional evenings and many holidays to have disposable income for her family. Ms. Beisel concluded by saying that she and her peers were hopeful the university would reevaluate their substandard salary wage and provide them with competitive earnings comparable to others in their field.

Ms. Beisel provided the Board with a list of names from the community and other students who are supportive of their request to receive the four percent salary increment increase.

We appreciate the sensitivity and seriousness of these issues, Chair Murer said, and we also would instruct the President to assure that all salary negotiations are maintained in the appropriate manner according to statute, in particular, relative to collective bargaining.

## **REPORTS OF BOARD COMMITTEES AND BOARD LIAISONS**

### **Executive Committee**

The Executive Committee did not meet.

### **Academic Affairs, Student Affairs and Personnel Committee**

The Academic Affairs, Student Affairs and Personnel Committee did not meet.

### **Finance, Facilities and Operations Committee**

Before I give my report, Trustee Boey said, I would like to recognize someone without whose service, our voices would never be heard. This is the last Board meeting for Rick Calderon of Media Services, our sound consultant, who will be retiring at the end of this year. We thank you for all your help both here and in the Executive Sessions, and best wishes on your retirement.

Committee Chair Robert Boey reported that the Finance, Facilities and Operations Committee met on November 15. At that meeting, the committee considered and approved recommendations for: Phase VIII Energy Infrastructure Performance Contract, Fiscal 2009 Mass Transit Contract, Capital Project Approval for the NCAA Track and Field, and the Permanent Easements for the Bethany Road expansion. The committee also received reports including the following: Semiannual Progress Report of Active Capital Projects with a Budget Over \$100,000, Quarterly Summary Report of Transactions in Excess of \$100,000, Annual Summary Report of Obligations of Financial Resources, and a Periodic Report on investments. There were presentations to the FFO Committee on the Internal Policy for Naming of Facilities and on the East Campus Chilled Water Plant Project. The recommended items addressed by the Finance, Facilities and Operations Committee are included in today's President's Report for Board approval.

### **Legislation, Audit and External Affairs Committee**

Committee Chair Marc Strauss reported that the Legislation, Audit and External Affairs Committee met in DeKalb on November 15. Ken Zehnder provided a report on substantive and budget legislation as well as a summary of the major issues involved in the capital and transit discussions in Springfield. Capital funding remained in flux as of the meeting and has yet to be resolved. Mr. Zehnder also provided a report on the FY08 appropriations cycle in Congress and announced that as of November 15, only one appropriations bill, the Defense Bill, had passed Congress and been signed by the President. NIU has two projects funded in this bill: One to continue the research program NIU's College of Engineering has developed at EigerLab in Rockford and the other to continue to fund the planning and development for the proton therapy facility for Illinois. He also discussed key issues, including Higher Education Reauthorization. In light of the recent issues raised in the national media about study abroad programs, Deborah Pierce, Executive Director of International Programs, provided the committee with information about NIU's Study Abroad Program and practices. Finally, Dr. Steve Cunningham, Associate Vice President of Administration and Human Resources, provided an overview of the results of the State Universities Civil Service Merit Board's recently completed audit of certain personnel functions at NIU. All of these reports are included in today's President's Report.

### **Illinois Board of Higher Education**

President Peters reported that the last meeting of the Illinois Board of Higher Education was held on Tuesday, December 4, at Northeastern University. Among the issues of importance to NIU and this Board of Trustees was the IBHE board approval of the NIU Ph.D. in Art Education.

## **Universities Civil Service Merit Board**

Board Liaison Marc Strauss reported that the State Universities Civil Service Merit Board met on Wednesday, November 7, at the system office in Urbana. The agenda included: (1) An update on the proposed rule revision to Section 250.140 of the Illinois Administrative Code dealing with pilot and research programs, which became effective on November 13. (2) A report on budget matters, a review of the FY07 annual report and a status report on the progress of the Auditor General's review of the system. (3) Reports were received from the Human Resource Director's Advisory Committee and the State Universities Civil Service Advisory Committee. And, (4) a meeting schedule for 2008 was approved for meetings on February 20, May 21, August 20 and November 12.

## **Northern Illinois University Foundation**

Committee Liaisons Murer and Boey deferred to Mallory Simpson for the Northern Illinois University Foundation report. In light of the length of your agenda this morning and the import of your other business, Ms. Simpson said, I will give you a couple of highlights from my report. Our True North campaign has gained tremendous traction since its kickoff last May. We have reached \$115 million of our \$150 million goal. Of that, we are at \$17.2 million toward our \$31 million endowment goal, which is the focus of our final phase. We have developed a comprehensive marketing communication plan for the campaign and should have our brochure in your hands by mid-January. Some regional events are being planned to take the NIU messages from faculty and students across the country. Now I will share some wonderful news about a very recent major gift commitment that Dean Promod Vohra has worked on extensively with Development Officer Jon Salvani. I am delighted to announce that as a result of their efforts, Baxter International has generously committed to funding and naming a state-of-the-art reliability testing lab in the College of Engineering and Engineering Technology. This two-part gift involves around a half million dollars worth of state-of-the-art equipment and \$450,000 over a three-year period to fund the management and operations of the lab. It truly is bringing some cutting edge, state-of-the-art expertise to this region. So congratulations to Promod Vohra and to all of us at NIU.

### **CONSENT AGENDA APPROVAL**

Chair Murer asked for a motion to approve the items placed on the consent agenda earlier in the meeting. They include President's Report Number 57, Action Items 9.a.(4), and our receipt of Information Items 9.b.(2), (3), (4), (5), (6), (7) and (8) and 9.c.(2) to the consent agenda. Trustee Strauss so moved, seconded by Trustee Moser. The motion was approved.

### **PRESIDENT'S REPORT NO. 57**

Since much of what I wanted to talk about was related to proton therapy, President Peters said, I will be brief. I want to thank the Board and the faculty – Kathy Buettner, John Lewis, Ray Alden, Eddie Williams and the incredible number of people who have spent literally hours, days and months working on this transformational project. I want to especially thank the Board of Trustees under your leadership, Chair Murer, for your involvement in this project and in strategic planning. I have been so pleased to see that you have met with faculty and heard their plans. You are setting a high standard for future Board members, and I applaud you for that.

I also want to take the opportunity to formally recognize and thank outgoing Law Dean LeRoy Pernell for a decade of distinguished service to NIU. Dean Pernell has done much to advance the public service mission of the college and to obtain funding for initiatives that have raised our profile in the legal community. The Zeke Giorgi Legal Clinic in Rockford, named after Barbara Vella's father, continues to provide excellent hands-on training for new lawyers and provides much needed free legal advice to people in that community who could otherwise not afford professional legal advice. The Ken Chessick Skills Training Center in our College of Law is improving the presentation skills of all of our law graduates, and that facility is also an accomplishment engineered and overseen by Dean Pernell. During his tenure

here, LeRoy has also succeeded in diversifying both the faculty of his college and the student body, both of which are increasingly important in our efforts to serve the NIU region and make our university reflect the full complexity of our region's population. So for all those accomplishments and many others, we thank Dean LeRoy Pernel and wish him well in his new endeavors at Florida A&M University where he will soon be taking that institution to new heights.

#### **UNIVERSITY RECOMMENDATIONS FORWARDED BY THE BOARD COMMITTEES**

##### **Agenda Item 9.a.(1) – Energy Infrastructure Improvements – Phase VIII Performance Contract**

As you know, President Peters said, we make no initial capital outlay or investment in these performance contract projects. They are paid for by energy savings guaranteed by the contractor at least to the level of the funding of the project, including finance charges, for up to 20 years. All of the technical and financial risks are shifted from the university to the contractor. The President requested that the Board approve the university's ability to initiate the selection process and execute a performance contract with a qualified firm for the proposed Energy Infrastructure Improvements-Phase VIII not to exceed \$9.3 million. Work will begin in March 2008 with completion by December 2009. Under the terms of the contract, payment commences at the completion of the work, payable over the life of the contract from guaranteed energy and operation savings. Chair Murer asked for a motion to approve the Phase VIII Performance Contract for Energy Infrastructure Improvements. Trustee Strauss so moved, seconded by Trustee Boey. The motion was approved.

##### **Agenda Item 9.a.(2) – Fiscal Year 2009 Mass Transit Contract**

The Fiscal Year 2009 Mass Transit Contract is for the Huskie Bus Line, the President said. As you know, we have a Student Mass Transit Board which is in charge of this program, and they sent out RFP's. Out of 19 requests, they received one bid. It was from the former contract holder, ATC Vancom, which is now Veolia Transportation of Oak Brook. This contract represents a 5.7 percent increase from the last contract. There are several reasons for this: a fuel escalator; maintenance of a newer bus fleet which is equipped with newer features required for ADA compliance and accessibility; environmental factors, including a 20 percent biodiesel fuel mixture; the purchase of hybrid buses; increased insurance costs; and the addition of one bus line to decrease waiting time, which the students wanted. The Chair requested Board of Trustees a motion to approve for 2009 expenditure authority of \$3.7 million to Veolia Transportation. Student Trustee Crisler so moved, seconded by Trustee Moser. The motion was approved.

##### **Agenda Item 9.a.(3) – NCAA Track and Field – Capital Project Approval**

President Peters asked Dr. Jim Phillips to brief the Board on the NCAA Track and Field request.

Thank you once again for a chance to seek Board approval and support for this project, Dr. Phillips said. Your words rang true about the world-class proton therapy project that was approved this morning. One of the things we talk about in Athletics all the time is a world-class academic and athletic experience for our student athletes. I am very proud to introduce our head track and field coach this morning, Miss Connie Teaberry, who, when you look at her resume and her leadership, stands amongst very few. She was a decorated student athlete at Kansas State University both academically and athletically, an honor roll student, a world-class track athlete and participated in the 1996 Olympics. We are very fortunate to have Connie Teaberry on our staff. But she has been working in less than desirable conditions. We have been using the convocation center parking lot and some of the facilities within the center. So to say that we are excited about this project would be a major understatement. Without any further ado, I want to introduce Connie Teaberry to the Board this morning.

If this is approved, Ms. Teaberry said, this would be huge for us. I speak on behalf of the track and field program as well as Coaches Marcie Miller and Steve Simmons with the soccer programs when I say this would bring great recognition to our student athletes. The recruiting will change tremendously as far as the caliber of athletes we are able to attract to Northern Illinois University in addition to the public school

students who participate in the camps we have here in the summer, because right now we do not have a camp for track and field due to the lack of facilities. But getting these kids to see Northern Illinois before they even get to the college ranks will be great. I was excited about this program even before it was brought to the Board with the possibilities of Northern getting a new track, and I was especially excited about what it can do for our athletic programs, especially women's sports. The girls who are graduating are already trying to come up with possibilities to come back if we do get this track so they can use it. They are trying to organize an alumni meet. I asked one of the students if she was going to be able to hurdle next year, and she said, "I'm going to do it Coach, I'm going to do it. If we get this track, I'm coming back." So even the graduates are finding ways to come back and be a part of the festivities if the project is passed by the Board. Again, I want to thank you for considering it, and we look forward to the possibility of having a track meet here next year.

I could not be prouder, Chair Murer said, and I am sure the rest of the Board of Trustees feels the same. We cannot be prouder than to offer the appropriate facilities for ALL of our athletes. And do remind them that the Provost has multiple graduate programs that can keep them here for many years.

On behalf of Coach Connie and her team, the soccer program and the many women athletes who are going to use this, President Peters said, we request approval to establish a budget of \$3.2 million to take bids and to execute construction contracts to build an NCAA track and field. Trustee Strauss so moved, seconded by Trustee Boey. The motion was approved.

#### **Agenda Item 9.a.(4) – Permanent Easements for Public Roadway and Utilities**

Consent Agenda Item.

#### **UNIVERSITY REPORTS FORWARDED FROM THE BOARD COMMITTEES**

##### **Agenda Item 9.b.(1) – Semi-Annual Progress Report of Active Capital Projects**

The Semiannual Progress Report of Active Capital Projects contains information on projects previously approved by the Board of Trustees or the President that are currently in progress.

##### **Agenda Item 9.b.(2) – Quarterly Summary Report of Transactions in Excess of \$100,000**

##### **Agenda Item 9.b.(3) – Periodic Report on Investments**

The Quarterly Summary Report on Transactions lists all transactions from \$100,000 to \$250,000 that were approved by the President according to Board *Bylaws*. The Periodic Report on Investments contains a report on investments made in accordance with the approved University Investments and Cash Management Policy.

##### **Agenda Item 9.b.(4) – 95<sup>th</sup> General Assembly Report**

##### **Agenda Item 9.b.(5) – Fiscal Year 2008 Appropriations for Higher Education**

##### **Agenda Item 9.b.(6) – Congressional Report**

##### **Agenda Item 9.b.(7) – Study Abroad Update**

##### **Agenda Item 9.b.(8) – State Universities Civil Service System Compliance Audit**

Consent Agenda Items.

#### **ITEMS DIRECTLY FROM THE PRESIDENT**

##### **Agenda Item 9.c.(1) – NIU Board of Trustees Professorship**

The NIU Board of Trustees Professorship program has been developed by Provost Alden and myself as part of strategic planning to try to increase the reward and regard programs for our faculty, President Peters said. We envision that this will be a five-year award and renewable through a highly competitive process. The award carries a \$10,000 annual stipend, and no more than three will be given in any year as we increase to a total of 15. The *Northern Illinois University Board of Trustees Professorship* is designed to recognize those faculty who have achieved a consistent record of excellence in teaching, scholarship or artistry, service and outreach, and academic leadership; and have earned a national or international reputation, for professional achievements; and are deemed likely to make continued and substantial contributions to higher education. Special emphasis is going to be placed on the recognition of faculty who are renowned scholars or artists and who have engaged their students in their research or

professional activities. I am very happy that we were able to find resources for this program, Trustee Strauss said, and hope we will be able to continue to find resources for similar programs in the future.

Chair Murer asked for a motion to approve the university request of the faculty award entitled *NIU Board of Trustees Professorship*. Trustee Moser so moved, seconded by Trustee Boey. The motion was approved.

#### **OTHER MATTERS**

Before we conclude, I would like to echo President Peters remarks on behalf of the Board and express our appreciation to Law Dean LeRoy Pernel, who is leaving the university with such a legacy. We give him great encouragement and wish him the best in his new position as Dean at Florida A&M University College of Law.

#### **NEXT MEETING DATE**

The next meeting of the Board of Trustees is scheduled for Thursday, March 27, 2008 on the main campus in DeKalb.

#### **ADJOURNMENT**

Chair Murer asked for a motion to adjourn. Trustee Vella so moved, seconded by Trustee Strauss. The meeting was adjourned at 12:27 p.m.

Respectfully submitted,

Sharon M. Banks-Wilkins  
Recording Secretary

**ENERGY INFRASTRUCTURE IMPROVEMENTS -  
PHASE VIII PERFORMANCE CONTRACT**

**Summary:** Public Act 94-1062 permits universities to negotiate contracts for the evaluation, design and implementation of facility improvement measures which will pay for themselves via guaranteed energy and/or operational savings over the life of a contract. Performance contracting has proven to be a viable and beneficial approach for Northern Illinois University in attempting to improve classroom and educational environments to meet escalating enrollment needs while faced with minimal deferred maintenance funding available to the University for these building improvements. Three major characteristics that distinguish the performance contracting approach from other conventional methods of capital improvement projects are:

1. The University makes no initial capital outlay or investment to fund the project.
2. Energy and operational savings are guaranteed by the contractor to be at least at the level to fund the project, including finance charges, for up to twenty years.
3. Technical and financial risks are shifted from the University to the contractor.

With this proposed project, the University has identified needed infrastructure improvements including window and door replacement, motion sensors, water conservation, HVAC upgrades and air handling needs in various buildings on campus including Anderson Hall, Engineering Building, Residence Halls, Heating Plants and Visual Arts Building, resulting in reduced energy consumption and maintenance in the future.

Utilizing the Request for Proposal (RFP) process, the institution is seeking proposals from qualified firms to provide all of the desired improvements on a performance contract basis. A qualified firm will be selected based on a fifteen-year or twenty-year payback plan not to exceed \$9.3 million in improvements. The benefits to the University are: (1) short-term improvement to proposed facilities, (2) documented and verified savings in energy usage for the life of the contract, and (3) long-term energy reduction after the contract expires.

**Recommendation:** The University requests Board of Trustees approval to initiate the selection process and to execute a performance contract with the selected qualified firm to implement the proposed Energy Infrastructure Improvements-Phase VIII project. Work is to begin in March 2008 with completion by December 2009. Under the terms of the contract, payment commences at the completion of the work, payable over the life of the contract from guaranteed energy and operational savings.



**FISCAL YEAR 2009 MASS TRANSIT CONTRACT**

**Summary:** The Student Mass Transit Board oversees operations of a campus busing system that provides services on campus and to residential and business areas of DeKalb and Sycamore. The Student Bus Fee supports this contract.

The Student Mass Transit RFP bid specifications were established and evaluated by a Committee appointed by the Vice President for Student Affairs. The Committee included representation from Student Affairs, Transportation, the Student Mass Transit Board, and the Student Association. Veolia Transportation (formally ATC Vancom) was the single bidder. The proposed contract would be a successor to the most recent contract that will expire at the end of the current fiscal year. The FY09 expenditure authority represents a 5.7 percent increase from FY08. This increase in cost is related to the following factors:

- Increase in the fuel adjustment factor
- Maintenance of a newer bus fleet equipped with specialized features required for ADA compliance and accessibility for persons with disabilities
- Environmental factors, including utilization of a 20 percent biodiesel fuel mixture and the purchase and use of hybrid buses
- Increase in Insurance costs
- The addition of one bus line to decrease waiting time (based on student forum input)

Terms and conditions of the contract are based upon a sealed bid opened on September 11, 2007, with options to renew for four additional fiscal years. The bid award was advertised on the *Illinois Procurement Bulletin* and has been waived by the Procurement Policy Board.

Nineteen (19) vendors were solicited.  
One (1) bid was received.  
Eighteen (18) vendors did not respond.

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY09 as follows:

Veolia Transportation – Oak Brook, IL ..... \$3,700,000

**NCAA TRACK AND FIELD  
Capital Project Approval**

**Summary:** The NCAA revoked permission for the Northern Illinois University Women's Track team to practice on the DeKalb High School track in December of 2006. For compliance with "Title IX," the university has been directed to provide an NCAA regulation track and field for the specific purpose of practice and competition by the women's track team. Failure to comply with the NCAA directive will result in possible stiff penalties and sanctions against the university.

Under the authorization from the Board of Trustees received at the June 2007 Board Meeting, the university has developed a plan, prepared estimates, sampled soils and begun designing an NIU Track and Field Facility. The campus location best suited for the future track is the existing soccer field west of the Stadium. The new track will encircle an updated and relocated soccer field to the north of its existing location. Field events will take place to the south of the track. Design documents are currently being developed by the selected professional design firm Inspec Inc. of Chicago for the preparation of bidding documents. Bidding is expected to take place in January, 2008 with project completion scheduled for fall of 2008. In anticipation of this need, the university has been dedicating reserves from institutional funds to support the improvement.

**Recommendation:** The University requests Board of Trustees authorization to establish a total budget of \$3.2 million for the Track and Field project for the purpose of complying with Title IX regulations and the directives of the NCAA. The university further requests approval to seek and take bids, execute construction contracts and issue work orders as necessary to complete the Track and Field Facility.

**PERMANENT EASEMENTS FOR PUBLIC ROADWAY AND UTILITIES**

**Summary:** The new Bethany Road extension has now been completed to Twombly Road. The next phase of engineering design, soon to begin, will make the final connection of remaining roadway south to Route 38. As a major part of this effort, the DeKalb Township has requested a permanent easement for roadway purposes on the extreme west edge of the university's Far West Campus. Funding for construction will be provided by the DeKalb Township and current plans are to grade the roadway in the summer of 2008 and to pave the road in the summer of 2009. This important completion of Bethany Road to Route 38 will allow the university to connect new roads and infrastructure which will provide a complete transportation system needed for the future development of the Far West Campus. Additional easements to Commonwealth Edison, NICOR and Verizon within the roadway easement will also allow for the future development of the area. The easements will lie in the following real property:

LEGAL DESCRIPTION OF REAL PROPERTY:

BETHANY ROAD

DEKALB COUNTY

SECTION No.03-04118-00-AS

PARCEL 21

STA.126+92.32 TO STA.163+82.76

OWNER: BOARD OF TRUSTEES OF NORTHERN ILLINOIS UNIVERSITY

PART OF THE EAST HALF OF THE NORTHEAST QUARTER OF SECTION 20 AND PART OF THE EAST HALF OF THE SOUTHEAST QUARTER OF SECTION 17 ALL IN TOWNSHIP 40 NORTH, RANGE 4 EAST OF THE THIRD PRINCIPAL MERIDIAN, DEKALB COUNTY, ILLINOIS, DESCRIBED AS FOLLOWS:

COMMENCING AT THE SOUTHWEST CORNER OF THE SOUTHEAST QUARTER OF SAID SECTION 17; THENCE NORTH 89 DEGREES 40 MINUTES 25 SECONDS EAST ON THE SOUTH LINE OF THE SOUTHEAST QUARTER OF SAID SECTION, A DISTANCE OF 1,319.51 FEET TO THE WEST LINE OF THE EAST HALF OF SAID SOUTHEAST QUARTER, SAID POINT BEING THE POINT OF BEGINNING; THENCE NORTH 0 DEGREES 22 MINUTES 08 SECONDS EAST ON THE WEST LINE OF SAID EAST HALF, A DISTANCE OF 2,647.29 FEET TO THE NORTH LINE OF SAID EAST HALF; THENCE NORTH 89 DEGREES 40 MINUTES 06 SECONDS EAST ON THE NORTH LINE OF SAID EAST HALF, A DISTANCE OF 125.01 FEET TO A POINT 125.00 FEET PERPENDICULARLY DISTANT EAST OF THE WEST LINE OF THE EAST HALF OF THE SOUTHEAST QUARTER OF SAID SECTION 17; THENCE SOUTH 0 DEGREES 22 MINUTES 08 SECONDS WEST PARALLEL WITH THE WEST LINE OF SAID EAST HALF, A DISTANCE OF 2,647.30 FEET TO THE NORTH LINE OF THE EAST HALF OF THE NORTHEAST QUARTER OF SAID SECTION 20; THENCE SOUTH 0 DEGREES 14 MINUTES 29 SECONDS WEST PARALLEL WITH THE WEST LINE OF THE EAST HALF OF THE NORTHEAST QUARTER OF SAID SECTION, A DISTANCE OF 991.86 FEET; THENCE SOUTH 43 DEGREES 17 MINUTES 37 SECONDS EAST, A DISTANCE OF 72.59 FEET TO THE NORTHERLY RIGHT OF WAY LINE OF ROUTE 38; THENCE NORTHWESTERLY ON SAID NORTHERLY RIGHT OF LINE ON A CURVE WHOSE RADIUS IS 1,840.16 FEET AND WHOSE CENTER IS TO THE NORTH, THE CHORD OF SAID CURVE BEARS NORTH 84 DEGREES 55 MINUTES 05 SECONDS WEST, A CHORD DISTANCE OF 175.63 FEET TO THE WEST LINE OF THE EAST HALF OF THE NORTHEAST QUARTER OF SAID SECTION 20; THENCE NORTH 0 DEGREES 14 MINUTES 29 SECONDS EAST ON THE WEST LINE OF THE EAST HALF OF SAID NORTHEAST QUARTER, A DISTANCE OF 1028.42 FEET TO THE POINT OF BEGINNING, CONTAINING 10.598 ACRES, MORE OR LESS.

**Recommendation:** The university requests Board of Trustees approval to grant a permanent easement for roadway purposes to the DeKalb Township Road District required for public right of way and to grant additional permanent easements to Commonwealth Edison, NICOR and Verizon in the above-described property.

### **NIU BOARD OF TRUSTEES PROFESSORSHIP**

**Summary:** One of the NIU Strategic Imperatives is to *"Make NIU an Institution of 'First Choice' for Faculty, Students, and Staff."* In supporting this imperative, President Peters proposes a new award to demonstrate the University's regard for its very top tenured faculty. The new award, entitled *"Northern Illinois University Board of Trustees Professorship"*, is designed to recognize those faculty who have achieved a consistent record of excellence in teaching, scholarship or artistry, service and outreach, and academic leadership; have earned a national/international reputation for professional achievements; and are deemed likely to make continued and substantial contributions in higher education. Special emphasis will be placed upon the recognition of faculty who are renowned scholars/artists who have engaged students in their research/or and other professional activities.

It is envisioned that the award will be for a five year period that will be renewable on a competitive basis. The awards will result from a highly competitive process and no more than three awards will be given each year, with a total of no more than 15 active professorships at any given time. The Board of Trustees Professorship will carry a \$10,000 annual stipend.

The responsibilities of each Board of Trustees Professor will include the following:

- Maintain an active program of teaching, scholarship or artistry, and service.
- Deliver the Board of Trustees Professorship lecture.
- Participate in workshops for the professional development of junior faculty.
- Participate in activities that advance the university's reputation and mission.
- Submit a report detailing activities and accomplishments during the award period.

**Recommendation:** The University requests approval of the faculty award entitled NIU Board of Trustees Professorship.

**PROPOSED BOARD OF TRUSTEES MEETING DATES FOR 2008**

Following the general pattern of meeting dates for previous years and input from Board members, the following choices are offered for consideration by the Board.

March 27	(4th Thursday)
June 19	(3rd Thursday)
September 18	(3rd Thursday)
December 4	(1st Thursday)

The Northern Illinois University Law and Article III of the *Bylaws of the Board of Trustees of Northern Illinois University* state that the Board shall convene at least once each quarter. These dates would meet those requirements.

In accordance with the established meeting format, the Board will convene, take roll call, approve the meeting agenda and then recess immediately to Executive Session. No other public business will be transacted until the Board returns from Executive Session.

**RESOLUTION HONORING NIU COACH JOE NOVAK**

**WHEREAS** Coach Joe Novak has faithfully served Northern Illinois University for 16 years, including twelve as Head Coach of the Huskie football program; and

**WHEREAS** Coach Joe Novak led the Northern Illinois football program to unprecedented success as a member of the Football Bowl Subdivision (formerly Division I-A); and

**WHEREAS** Coach Joe Novak won 63 games, the most by any NIU coach since Northern Illinois joined the major college ranks in 1969 and ranks tied for eighth all time in the MAC with 62 victories; and

**WHEREAS** Coach Joe Novak guided the Huskies to a share of four MAC West Division titles (2001, 2002, 2004, 2005), and advanced to the league championship game in 2005; and

**WHEREAS** Coach Joe Novak took Northern Illinois to two bowl games, with its appearance in the 2004 Silicon Valley Classic, the Huskies' first bowl in 21 years, and in the 2006 San Diego County Credit Union Poinsettia Bowl; and

**WHEREAS** Coach Joe Novak saw his 2007 Northern Illinois team post the highest grade point average in NIU football history last spring; and

**WHEREAS** Coach Joe Novak earned respect across the college football landscape for the class, dignity and discipline with which he, his coaching staff and his players conducted themselves and represented Northern Illinois University both on and off the field; and

**WHEREAS** Coach Joe Novak steadfastly maintained as his number one program goal that each and every one of his student-athletes first and foremost earn an NIU degree, and ensured that hundreds of Huskie football players did just that; and

**WHEREAS** Coach Joe Novak served as not only a coach, but a teacher, a leader, a father figure and a mentor to his student-athletes, other students on campus and to many young coaches; and

**WHEREAS** Coach Joe Novak instilled pride in thousands of Northern Illinois students and alumni, provided a rallying point for the university's many constituencies and helped alumni and friends of the institution reconnect with NIU through the football program's success;

**WHEREAS** Coach Joe Novak has been honored as the Mid-American Conference Coach of the Year in 2002 and was named the Region 3 Coach of the Year by the American Football Coaches Association in 2003; and

**NOW THEREFORE BE IT RESOLVED** that the Board of Trustees of Northern Illinois University in formal meeting herein assembled, commends Coach Joe Novak for his exemplary service to Northern Illinois University and extends its best wishes and sincere appreciation for the many contributions Coach Novak has made to Northern Illinois University's students, faculty and staff.

**BE IT FURTHER RESOLVED** that this resolution be presented to Coach Joe Novak and a copy of this document be placed in the official files of this Board as a part of the permanent record of the great State of Illinois and as a lasting tribute to the performance and accomplishments of Coach Joe Novak.

Adopted in a regular meeting assembled this 6<sup>th</sup> day of **December, 2007**.

**BOARD OF TRUSTEES OF  
NORTHERN ILLINOIS UNIVERSITY**

*Cherilyn G. Murer  
Chair*

*Attest: Myron E. Siegel  
Secretary*



**RESOLUTION**

**Northern Illinois Proton Treatment and Research Center, LLC**

**WHEREAS**, the Northern Illinois Proton Treatment & Research Center, LLC, a separate not-for-profit limited liability corporation, exists for the principal purpose of charitable and educational purposes including, but not limited to, the delivery of proton therapy and related services; and

**WHEREAS** the Northern Illinois Proton Treatment & Research Center, LLC will facilitate partnership opportunities for Northern Illinois university and national laboratory researchers (primarily from Argonne and Fermi National Laboratories) to work with experienced entrepreneurs to build innovative programs in the areas of proton therapy, clinical and allied health services, basic engineering, physical sciences and information technology; and

**WHEREAS** the Northern Illinois Proton Treatment & Research Center, LLC and its parent organization, the Northern Illinois Research Foundation are associated with Northern Illinois University in the development of a comprehensive education, research and clinical proton therapy cancer treatment and research center at the DuPage National Technology Park;

**NOW THEREFORE BE IT RESOLVED** that the Board of Trustees of Northern Illinois University urges the Northern Illinois Proton Treatment & Research Center, LLC and the Northern Illinois Research Foundation (NIRF) to immediately proceed with the development of an integrated academic and clinical proton cancer therapy and research center to be based at the DuPage National Technology Park in West Chicago, Illinois; and

**BE IT FURTHER RESOLVED** that the Board of Trustees of Northern Illinois University anticipates the Northern Illinois Proton Treatment & Research Center, LLC will report through an appropriate liaison to the Board of Trustees semi-annually on the status of the development of the Northern Illinois Proton Treatment & Research Center, including an appropriate financial disclosure once the project financing has been secured and contracts have been signed with the respective contractors.

Adopted in a regular meeting of the Board of Trustees assembled this 6<sup>th</sup> day of **December, 2007**.

**BOARD OF TRUSTEES OF  
NORTHERN ILLINOIS UNIVERSITY**

\_\_\_\_\_  
*Cherilyn G. Murer, Chair*

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*Attest: Myron E. Siegel, Secretary*



**RESOLUTION**

**Proton Therapy Treatment and Research Center  
CenterPoint Properties**

**WHEREAS**, the DuPage National Technology Park is destined to be North America's most advanced business park, master planned with the communications infrastructure to meet today's bandwidth requirements and information security needs while anticipating future demand; and

**WHEREAS**, the DuPage National Technology Park's 800 acre multi-campus development is contiguous to Fermi National Accelerator Laboratory, a long-time associate of Northern Illinois University in high energy physics and home to the world's most renowned single-purpose accelerator laboratory; and

**WHEREAS** the DuPage National Technology Park is located in close proximity to Northern Illinois University, dining, shopping, lodging, golf and recreation and adjacent to key transportation routes and METRA commuter rail service as well as the DuPage Airport; and

**WHEREAS** the DuPage National Technology Park is a crossroads for advanced and applied technology, bringing together the best in government institutions, the education community and the private sector. Participants integral to the early development of the park include Argonne and Fermi national laboratories, Northern Illinois University, University of Illinois Technology, Research, Education and Commercialization Center (TRECC), Illinois Department of Commerce and Economic Opportunity, NASA, U.S. Department of Transportation, U.S. Department of Energy and the DuPage Airport Authority; and

**WHEREAS** the DuPage Airport Authority Board, property owner of the DuPage National Technology Park, has affiliated with CenterPoint Properties for the development of the DuPage National Technology Park campus. CenterPoint Properties is the largest owner and developer of industrial real estate in metropolitan Chicago with 22 branded business parks, and it owns and/or manages more than 47 million square feet of property while owning or controlling an additional 3,000 acres of land for future development. CenterPoint is a subsidiary of CalEast Global Logistics LLC, a leading investor in logistics warehouse and related real estate, whose members include the California Public Employees' Retirement System (CalPERS) and LaSalle Investment Management;

**NOW THEREFORE BE IT RESOLVED** that the Northern Illinois University Board of Trustees recommends to the Northern Illinois Proton Treatment & Research Center, LLC (NIPTRC) that NIPTRC approve a suitable land development agreement with CenterPoint Properties for the Northern Illinois Proton Treatment & Research Center at the DuPage National Technology Park that would include an option for CenterPoint Properties interim financing of construction and development expenses prior to the issuance and receipt of tax exempt bond proceeds from a Northern Illinois Proton Treatment & Research Center, LLC bond issuance.

Adopted in a regular meeting of the Board of Trustees assembled this 6<sup>th</sup> day of **December, 2007**.

**BOARD OF TRUSTEES OF  
NORTHERN ILLINOIS UNIVERSITY**

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*Cherilyn G. Murer, Chair*

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*Attest: Myron E. Siegel, Secretary*





**RESOLUTION**

**Northern Illinois Proton Treatment and Research Center  
Equipment Vendor**

**WHEREAS**, Northern Illinois University (NIU) entered into a comprehensive academic, research and clinical planning effort for the development of a proton cancer therapy and research center in early 2005; and

**WHEREAS** Northern Illinois University assembled a team of experts in proton therapy from the five existing university-based proton therapy centers in the United States; and

**WHEREAS** Northern Illinois University issued a Request for Proposal for proton accelerator and patient positioning equipment in January, 2007 with responses from vendors in March, 2007; and

**WHEREAS** Northern Illinois University created a Technical Expert Advisory Team to evaluate accelerator and equipment vendor proposals consisting of renowned experts in physics, engineering, project management and medical service delivery led by Dr. Wayne Newhauser, medical physicist at UT MD Anderson Cancer Center in Texas with members representing the NIU Department of Physics, Loma Linda University Medical Center, Fermi National Accelerator Laboratory, Argonne National Laboratory, and the University of Indiana's Midwest Proton Radiotherapy Institute; and

**WHEREAS** Northern Illinois University has held numerous interviews and thoroughly evaluated each vendor's accelerator and equipment system since March, 2007 including a full-day meeting with both IBA and Varian/ACCEL at their respective headquarters in Europe;

**NOW THEREFORE BE IT RESOLVED** that as a result of these interviews and a thorough evaluation of accelerator and patient positioning equipment systems for proton therapy, the Board of Trustees of Northern Illinois University recommends that the Northern Illinois Proton Treatment and Research Center, LLC consider conducting detailed negotiations with IBA and Varian/ACCEL for its purchase of equipment including favorable provisions for participation in financing, schedule completion, performance guarantees and completion bonds relative to the placement in service and operation of the equipment; and

**BE IT FURTHER RESOLVED** that the Board of Trustees of Northern Illinois University recommends that the Northern Illinois Proton Treatment and Research Center, LLC select a proton equipment vendor and conclude final contract negotiations by April 30, 2008.

Adopted in a regular meeting assembled this **6<sup>th</sup>** day of **December, 2007**.

**BOARD OF TRUSTEES OF  
NORTHERN ILLINOIS UNIVERSITY**

\_\_\_\_\_  
*Cherilyn G. Murer, Chair*

\_\_\_\_\_  
*Attest: Myron E. Siegel, Secretary*



**RESOLUTION**

**Northern Illinois Proton Treatment and Research Center  
Medical Services**

**WHEREAS** Northern Illinois University has set forth to create a not-for-profit proton cancer therapy and research center at the DuPage National Technology Park to bring state-of-the-art cancer treatment to the people of Illinois and the Midwest, to further establish Illinois at the forefront of particle therapy research efforts in the U.S. and to provide for the creation of the first university-based Proton Therapy Education and Training Center in the United States devoted to training the full spectrum of health professionals involved in proton therapy including physicians, medical physicists, radiation therapists, dosimetrists, oncology nurses, counselors, health care managers, engineers and accelerator physicists to serve the particle therapy field nation-wide; and

**WHEREAS** Northern Illinois University has provided not-for-profit health service providers in the state of Illinois with an opportunity to affiliate with the proton center at the DuPage National Technology Park; and

**WHEREAS** Northern Illinois University has been in discussions with many not-for-profit health service providers interested in offering this state-of-the-art cancer treatment option to their patients;

**NOW THEREFORE BE IT RESOLVED** that the Northern Illinois University Board of Trustees urges the Northern Illinois Proton Treatment & Research Center, LLC to attempt to formally establish regional clinical, research and education affiliations that focus on the delivery of quality health care services that may include responsibility for clinical oversight and staffing of the facility, quality assurance and utilization review, the development of protocol based treatment plans and residency and fellowship rotations in proton therapy at the center.

Adopted in a regular meeting assembled this **6<sup>th</sup>** day of **December, 2007**.

**BOARD OF TRUSTEES OF  
NORTHERN ILLINOIS UNIVERSITY**

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*Cherilyn G. Murer, Chair*

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*Attest: Myron E. Siegel, Secretary*



**RESOLUTION**

**Proton Therapy Treatment and Research Center  
at DuPage National Technology Park**

**WHEREAS**, Northern Illinois University (NIU) has developed a world-class high energy physics accelerator and detector academic research program; and

**WHEREAS**, Northern Illinois University and Fermi National Accelerator Laboratory (FermiLab) signed an agreement in the Fall of 2003 to reopen the Northern Illinois University Institute for Neutron Therapy cancer treatment program at FermiLab in December, 2004 under NIU's management; and

**WHEREAS**, NIU embarked on planning for the creation of a freestanding proton therapy facility at the DuPage National Technology Park, just north of FermiLab, in West Chicago in early 2005; and

**WHEREAS**, NIU began working with state and federal officials in 2005 to garner support for bringing proton therapy to the people of Illinois; and

**WHEREAS**, the Illinois Congressional delegation, led by former House Speaker J. Dennis Hastert, Senator Richard J. Durbin and Senator Barack Obama, allocated \$7.3 million in federal appropriations to Northern Illinois University to assist with the planning and development of a comprehensive proton research, training and treatment center at the DuPage National Technology Park; and

**WHEREAS**, after nearly three years of planning, Northern Illinois University stands ready to immediately proceed with the development of the Northern Illinois Proton Treatment and Research Center integrating academics and medicine, pending clearance from the Illinois Health Facilities Planning Board for its application for a Certificate of Exemption for the purchase of major medical equipment;

**NOW, THEREFORE BE IT RESOLVED** that the Board of Trustees of Northern Illinois University urges the Illinois Health Facilities Planning Board to act expeditiously on the pending proton therapy application (filed by Northern Illinois University, the Northern Illinois Research Foundation and the Northern Illinois Proton Treatment and Research Center, LLC) for a Certificate of Exemption for the purchase of major medical equipment; and

**BE IT FURTHER RESOLVED** that an official copy of this resolution be transmitted to Governor Rod Blagojevich, Lieutenant Governor Pat Quinn, Attorney General Lisa Madigan, Comptroller Dan Hynes, members of the General Assembly and the Illinois Congressional delegation and Chairman of the DuPage County Board Bob Schillerstrom; and

**BE IT FURTHER RESOLVED** that a copy of this document be placed in the official files of the Board of Trustees as part of the permanent record of the university and the great state of Illinois.

Adopted in a regular meeting assembled this 6<sup>th</sup> day of **December, 2007**.

**BOARD OF TRUSTEES OF  
NORTHERN ILLINOIS UNIVERSITY**

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*Cherilyn G. Murer, Chair*

\_\_\_\_\_  
*Attest: Myron E. Siegel, Secretary*



**EXECUTIVE SESSION MINUTES RELEASE**

**Summary:** The Illinois Open Meetings Act, as amended, requires public bodies to review minutes of their executive sessions on a semiannual basis and determine what parts of such minutes they should make available to the public because they no longer require confidential treatment to either protect the public interest or the privacy of an individual. Accordingly, this item is proposed for complying with this legal requirement by taking action upon the duly approved Executive Session Minutes of January 1996 through June 2007 of either the full Board of Trustees or standing committees of the Board which have not previously been released from confidentiality.

December 7, 2006 – Executive Session of the NIU Board of Trustees

2.b. Litigation Report

June 21, 2007 – Executive Session of the NIU Board of Trustees

1. Review and Approval of Minutes of Executive Session of December 7, 2006

**Recommendation:** The Chair recommends that the Board approve the release from confidentiality of the specified sections of executive session minutes as reviewed and advised above. Those sections, if any, which are still subject to confidentiality, together with sections from subsequent meetings, will be considered again in approximately six months.

# **President's Report**

**No. 58**

*March 27, 2008*

No item in this report for release prior to 9:00 a.m. Thursday, March 27, 2008.

**A G E N D A**

**BOARD OF TRUSTEES  
of  
NORTHERN ILLINOIS UNIVERSITY  
9:00 a.m. – Thursday – March 27, 2008  
Board of Trustees Room  
315 Altgeld Hall**

9:00 a.m. Call to Order, Roll Call, Notice Verification, Meeting Agenda Approval, Recess to Executive Session  
Executive Session – Altgeld Hall  
Reconvene Board of Trustees Meeting – Board of Trustees Room



1. Call to Order and Roll Call
2. Verification of Appropriate Notification of Public Meeting
3. Meeting Agenda Approval ..... *Action*..... 75
4. Executive Session
5. Review and Approval of Minutes of December 6, 2007 ..... *Action*.....  
*Minutes of March 27, 2008* ..... 78
6. Chair's Comments/Announcements
7. Public Comment\*
8. Reports of Board Committees and Board Liaisons
  - a. Executive Committee
  - b. Academic Affairs, Student Affairs and Personnel Committee
  - c. Finance, Facilities and Operations Committee
  - d. Legislation, Audit and External Affairs Committee
  - e. Illinois Board of Higher Education
  - f. University Civil Service Merit Board
  - g. Northern Illinois University Foundation
9. President's Report No. 58
  - a. University Recommendations Forwarded by the Board Committees
    - (1) Fiscal Year 2009 Student Fee Recommendations ..... *Action*..... 90
    - (2) Fiscal Year 2009 Room and Board Rate Recommendations..... *Action*..... 92
    - (3) Fiscal Year 2009 Student Accident and Sickness Insurance Contract Renewal..... *Action*..... 94
    - (4) Fiscal Year 2009 Athletic Sports Camp Housing and Meal Expenditure ..... *Action*..... 95
    - (5) Fiscal Year 2009 International Programs Division..... *Action*..... 96

(6) Fiscal Year 2009 Document Services Copier and Controller System Contract Renewal .....	<i>Action.....</i>	97
(7) Fiscal Year 2009 Northern Star Contract Renewal .....	<i>Action.....</i>	98
(8) Telecommunications Services Parts and Supplies Amendment .....	<i>Action.....</i>	99
(9) Telecommunications Services Right to Use Agreement Amendment .....	<i>Action...</i>	100
(10) Department of Biological Sciences Research Project Amendment .....	<i>Action...</i>	101
(11) Student Residence Halls-Install Fire Sprinkler Systems-Capital Project Budget Revision .....	<i>Action...</i>	102
(12) Reconstruction of Parking Lot 24-Capital Project Approval .....	<i>Action...</i>	104
(13) The Northern Illinois Proton Treatment and Research Center Development Agreement.....	<i>Action...</i>	105
(14) Collective Bargaining Agreement .....	<i>Action...</i>	106
(15) Master of Accounting Science (M.A.S.) Program Fees.....	<i>Action...</i>	107
(16) Recommendations for Faculty and Supportive Professional Staff Sabbatical Leaves for the 2008-2009 Academic Year.....	<i>Action...</i>	108
(17) Request for a New Minor .....	<i>Action...</i>	110
(18) Request for a New Emphasis and Specialization .....	<i>Action...</i>	111
 b. University Reports Forwarded from the Board Committees		
(1) Fiscal Year 2008 Increment Summary Report .....	<i>Information.....</i>	
(2) Quarterly Summary Report of Transactions in Excess of \$100,000 .....	<i>Information.....</i>	
(3) Periodic Report on Investments .....	<i>Information.....</i>	
(4) Fiscal Year 2009 Programmatic Budget Requests.....	<i>Information.....</i>	
(5) Oral English Proficiency Annual Report 2006-2007 .....	<i>Information.....</i>	
(6) Annual IBHE Report on Underrepresented Groups 2006-2007 .....	<i>Information.....</i>	
 c. Items Directly from the President		
(1) Public Safety Security Services .....	<i>Action...</i>	113
(2) Dean of University Libraries.....	<i>Action...</i>	114
(3) Request for New Degree Programs .....	<i>Action...</i>	115
(4) Center for Governmental Studies Medicaid Transformation Project .....	<i>Action...</i>	117
(5) Grant and Contract Awards .....	<i>Information.....</i>	
 10. Other Matters		
11. Next Meeting Date		
12. Adjournment		

\*The Board and its committees comply with P.A. 91-0715 through its *Bylaws*, Article II, Section 5.B:

1. Consistent with Public Act 91-0715 and reasonable constraints determined by these *Bylaws* and the Chair, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction.
2. Committees of the Board review University proposals for action and make adjustments and endorsements as appropriate for further consideration by the full Board. Public comments are generally most useful at meetings of Board committees, where proposals are first considered and the time for interaction most feasible.
3. To facilitate an orderly process, appearance requests must be registered on a Board-provided form and submitted to the Board's Parliamentarian at least 45 minutes before the meeting is scheduled to be called to order. To be recognized, the appearance request will include the name, address and position of the individual wishing to speak, the name of the organization or group represented, a concise summary of the presentation, and whether the requestor has appeared earlier on the topic before any other meeting of the Board. The Parliamentarian may confer with registered speakers to cooperatively assist the Chair of the meeting in assuring coordinated issue presentation and an efficient use of allocated time. The Parliamentarian will acquaint requestors with the generally acceptable rules of decorum for their presentations. In lieu of oral presentations, individuals may present brief written materials not to exceed five (5) pages to the Parliamentarian for distribution and consideration by the Board in advance of the meeting.
4. The Chair of the meeting will recognize duly registered individuals at the appropriate point during the meeting. Unduly repetitive comments may be discouraged and restricted by the Chair. To assure an orderly and timely meeting the Chair may limit time allotments to five minutes or less, may delay or defer appearances when appropriate, and defer or refer questions received from presenters for answers if available.

**Anyone needing special accommodations to participate in the NIU Board of Trustees meetings should contact Ellen Andersen, Director of Special Events, at (815)753-1999, as soon as possible, normally at least a week before the scheduled Board meeting.**



Minutes of the  
**BOARD OF TRUSTEES**  
**OF NORTHERN ILLINOIS UNIVERSITY**  
March 27, 2008

The most important thing I want to do today is to recognize the fact that this is our first Board of Trustees meeting following our incident in February, Chair Murer said. To wait until we return from Executive Session later this morning would be inappropriate. Each of the Trustees who chairs a committee acknowledged the situation during the BOT Committee meetings on March 6. These are things that we will never, ever forget. It is part of our fiber. Today, we have a lengthy agenda to deal with and we are going to focus on the business of the university.

**CALL TO ORDER AND ROLL CALL**

The meeting was called to order by Chair Cheryl Murer at 9:07 a.m. in the Board of Trustees Room, 315 Altgeld Hall. Recording Secretary Sharon Banks-Wilkins conducted a roll call of Trustees. Members present were Trustees Robert Boey, John Butler, Myron Siegel, Marc Strauss, Barbara Giorgi Vella, Student Trustee Shaun Crisler and Chair Murer. Not present was Trustee Manny Sanchez. Also present were Board Parliamentarian Kenneth Davidson and President John Peters. With a quorum present, the meeting proceeded.

**VERIFICATION OF APPROPRIATE NOTICE OF PUBLIC MEETING**

Confirmation of Open Meetings Act public notice compliance was provided by Board Parliamentarian Ken Davidson.

**MEETING AGENDA APPROVAL**

After discussion with President Peters and review of the printed agenda before us, Chair Murer said, I propose creation of a Consent Agenda that would immediately precede the beginning of the President's Report for today's meeting, and move President's Report Number 58, Action Items 9.a.(4), (5), (6), (8), (9), (10), (12) and (13) and our receipt of Information Items 9.b. (2), (3), (5) and (6) and 9.c.(5) to that consent agenda. I also propose the inclusion of revised item, 9.c.(3) in the President's Report for action during today's meeting. Agenda Item 9.c.(3) is not part of the proposed Consent Agenda. The Chair then asked for a motion to approve the agenda as now proposed. Trustee Strauss made a motion to approve the meeting agenda as amended. Trustee Siegel seconded the motion. The motion was approved. Trustee Strauss made a motion to approve the meeting agenda as amended. Trustee Siegel seconded the motion. The motion was approved.

**EXECUTIVE SESSION**

Chair Murer asked for a motion to close the public meeting to conduct an executive session to discuss the following subjects authorized by the Illinois Open Meetings Act: personnel matters as generally described under §2(c)(1) and 2(c)(3) of the Open Meetings Act, collective bargaining matters as generally described under §2(c)(2) of the Open Meetings Act, litigation and risk management matters as generally described under §2(c)(11) and (12) of the Open Meetings Act, property matters as generally described under §2(c)(5) and (6) of the Open Meetings Act, security matters as generally described under §2(c)(8) and (14) of the Open Meetings Act. Trustee Strauss so moved, seconded by Trustee Boey. A roll call vote of the Trustees to recess to Executive Session was unanimous.

A roll call vote of the Trustees to recess to Executive Session was as follows:

Trustee Boey	Yes	Trustee Butler	Yes
Trustee Siegel	Yes	Trustee Strauss	Yes
Trustee Vella	Yes	Student Trustee Crisler	Yes
Chair Murer	Yes		

The roll call vote of the Trustees to recess to Executive Session was unanimous.

### **BOARD OF TRUSTEES MEETING RECONVENED**

Chair Murer reconvened the public meeting of the Board of Trustees at approximately 11:30 a.m.

### **REVIEW AND APPROVAL OF MINUTES**

It was moved by Trustee Siegel and seconded by Trustee Strauss to approve the minutes of the December 6, 2007 Board Meeting. The motion was approved.

### **CHAIR'S COMMENTS/ANNOUNCEMENTS**

I am sorry it took us so long in Executive Session, Chair Murer said, but we have unusual circumstances on our campus, and there is a tremendous amount of business. I want to assure all of you that the Trustees take their responsibilities seriously, so there is a balance of being conscientious regarding time and understanding that you are here waiting for us; but also, we want to make sure that enough time is given to the critical issues we discuss in Executive Session.

It has only been six weeks since the tragedy on February 14, and we are all trying to move along with our lives. People have asked me, "Are you back to 'normal'?" but I do not think that is the right word. What I have said is, "We're back to the 'routine.'" And I think we all have to work very consciously to get back to the routine. It is more difficult for us to go about doing our business than it is for us to take the time to grieve. But the grieving process will be with us for some time to come. This is who NIU is now. But as we have all said before, there is a bit more sensitivity, there is a bit more appreciation, not only for life, but for each other. And we are all committed to make sure that NIU is as strong a representative as we possibly can make it to honor those who are no longer with us.

You cannot thank everyone, because every single person who has something to do with NIU should be thanked. Our President should be thanked – not only because he does his job so well, but because his heart pours out compassion that is reflective of our university. The Trustees, each and every one of them, needs to be thanked. I have such an honor and such a privilege to be the spokesperson for the Board. I am so grateful for this opportunity that I have had to serve as Chair in a very difficult period of time. But when I speak, I speak in the words of the Trustees, my colleagues who have been here, who have shared that compassion. We speak on behalf of every single vice president, dean, professor, secretary, dietary worker, counselor – every single person who did their job better than they thought they ever could. The whole world looked at us, and we responded. One does not understand how well you will respond to a situation until challenged. We can have every plan, we can have every thought, we can prepare. But until faced with a crisis, we do not know how we will respond. The university responded well beyond any of our expectations. We responded from a security standpoint, with leadership from Police Chief Don Grady and Executive Vice President Eddie Williams. Personalities, egos, all of those were left at the door, and there was one focal point, and that was cooperation – cooperation at a level that truly has been unheard of, and we have to remember that.

There will be a point where we will talk about the need for review. In these six weeks, we have taken things all in their own times. We did what we needed to do first, which was take care of our students, our families and this university. But concurrent to all of this was an eye on what are we doing, how are we doing it and how well are we doing it? We must remember that we need to be both objective and pragmatic. Objective in our analysis, but pragmatic in understanding we are human beings, and this was a human occurrence.

We could not continue this meeting this morning without once again identifying our heroes, the five heroes who lost their lives on February 14. They are all embedded in our hearts and in our minds. We know these people. For the record, we will name them again, and I will then ask for a moment of

silence: Gayle Dubowski, Catalina Garcia, Julianna Gehant, Daniel Parmenter, Ryanne Mace. Let us now take a moment of silence and think about them.

Healing does not happen instantaneously, it is a process. And there will be times when that healing process regresses, it will not be always progressive in nature. We are a teaching institution, a center of academic learning. And in that regard, following this incident, we need to do what we know how to do, which is to teach and to learn. Therefore, from this point on, NIU will continue to teach and learn but also share in any reports that will be forthcoming. The reports that we will ask for should be for the primary purpose of learning from our experiences – not blaming, but learning, because certainly the intent to do well and to do quickly was put forth on that day by this university. So we will learn. It is our obligation to share and to follow the lead of our colleague, Virginia Tech, which did not have the experience of watching someone go through that process eight months before, but had to learn for themselves. We thank them for their ongoing generosity of spirit and responsiveness to NIU.

NIU's emergency response was fast. We are so proud when Chief Grady tells us that he had someone there within 29 seconds, less than half a minute. Remarkable. Because without a quick response, without EMT, without people there to care for those who were injured, we might have experienced more loss. So we need to know that we did a remarkable thing. There is so much work involved with appropriate cataloguing and studying of the events that this will not, cannot, should not be done in six weeks. This is an ongoing process involving many people.

We were lucky in many ways. We were lucky that after Virginia Tech, we all took notice. In particular, we were very fortunate that Governor Blagojevich took notice and convened an elite and comprehensive Campus Security Task Force led by the Director of the Department of Human Services, the Attorney General and the Director of the Illinois Emergency Management Agency. That is a task force that was in place prior to February 14. NIU was very much involved from the beginning and took a leadership role on that task force, which has been meeting throughout the year. The task force and the committees were already in place. So when our tragedy took place, immediately an Illinois Emergency Management Agency (IEMA) representative was onsite within hours of the crisis and remained onsite for more than three weeks. The Department of Human Services (DHS) Mental Health Services also assigned a senior staff liaison to NIU, and this staff member remained on campus for almost two weeks to assist with the coordination of counseling services for victims, families and students. Recently, we were made aware of the fact that this security task force will be issuing a final report, and that report includes an external review and evaluation of the NIU crisis. We are so fortunate that that panel was already in place. With the type of leadership involved on that panel, the campus security task force leaders have agreed to present their findings related to the NIU tragedy to the NIU Board of Trustees in June, and we look forward to that.

Therefore, I am requesting Dr. Peters, within the scope of his administrative duties, to identify appropriate individuals internally to review the events and activities that took place and to report back to this Board of Trustees no later than the September meeting. I ask that, in particular, this internal review address issues related to rapid crisis management and the process itself, coping with today's and tomorrow's security issues, and addressing classroom space. This is something the Provost has been involved with and has been working on with faculty and the deans. Six weeks ago, we had to come up with immediate solutions, but we also need long-term solutions.

Equally important to dealing with the issues of the physical aspects of crisis management, are the spiritual, emotional and psychological needs, and we need to look at them on an equal basis. We need to look at victim recovery and advocacy. We need to look at mental health services. We need to look at information technology and communications. The technological dimensions of communication and the actual aspects of communication – what do we say, when do we say it, how do we say it? As we speak today, there already have been revisions to our Emergency Management Plan. Recommendations have been put into place to be more responsive to and to communicate better with our students. But there are things beyond us at a national and statewide level that we have to remember, in particular, related to the balance of privacy and public policy related to information on mental health. We have practical

information technology issues of backup, not just at NIU, but how does the country prepare for appropriate backup on cell phones and computers when a crisis occurs – whether a hurricane; a tornado; a shooting at a mall, a grade school or a university – how do we deal with this? What are our alternative methods? We can challenge our major corporations who are in the business of providing cell phones and computer technology to look at backup measures when we are inundated in an instant with trying to use phones and computers. The numerous state and federal programs that need to be accessed to provide reimbursement and assistance to victims, families and the university must still be addressed. We are very concerned that our satellite campuses be folded into our major plan and that we have our emergency procedures in place to let a satellite facility know what is happening on campus if an incident occurs. But, conversely, if an incident were to occur on a satellite campus, what are our procedures? So we will focus on that.

To the extent that NIU's experience reiterates the themes from other such incidences, we are obliged to explore these issues and add our findings to the very unfortunate, growing body of knowledge needed to address these types of crises. I say a very unfortunate body of knowledge because it would be a wonderful world if none of us ever had to address these issues. We pray that this form of tragedy will not be repeated. But again, I remember sitting in this room last June when the emergency plan was presented to the Board of Trustees, when we talked about how to implement this. How do we make this document alive, not just put on a shelf? How do we make sure that every professor, every student, every counselor, knows what to do in the time of crisis? We were prepared. We will be more prepared. And we hope that we will have a country that will not need these plans in the future.

Now, I have the privilege and honor of bringing you some good news. As we have talked about and dealt with these issues, we have concurrently had wonderful news about our proton facility. At our March 6 committee meetings, I announced that on February 26 the State of Illinois granted to NIU a Certificate of Exemption to move forward with our proton facility. We have a timeline of 24 months to treat our first patient. We are moving along, and things are very much in order. As a university, because we believe in transparency and in accountability, we volunteered to present quarterly reports on our progress, and we are preparing to present such a report on May 26. So, we are very pleased that proton will move forward and, in many ways, the deadline of seeing our first patient within 24 months of February 26, should end up being an asset for us, because it is pushing everyone in the same direction, that is cooperation and being able to treat patients.

Chair Murer then recognized the University Advisory Committee representatives: Dr. Paul Stoddard, Dr. Ferald Bryan, Dr. Nancy Castle, Dr. Joseph Stephen, Ms. Bobbie Cesarek and Mr. Jay Monteiro.

I would like to again extend a welcome to Trustee Butler, our newest trustee, Dr. Stoddard said. Also, I will express the sentiment I expressed in the BOT Committee meetings that in the days immediately after the events of February 14, I was very struck by the commitment the Board showed to the campus, many of them putting their own lives on hold to be here to help in any way possible with our efforts to cope with that tragedy and to move on. I think the campus is moving towards normalcy – I do not know that we will ever be "normal" again. But I see people wanting to get back to work, wanting to get back to class, to their research studies, their teaching assignments and so forth. So I think we will emerge from this a stronger institution.

I would also like to thank the Board, led by Chair Murer, for their unwavering support of the institution. Ms. Cesarek said. We appreciate that greatly. At the same time, I want to again acknowledge the entire institution for their efforts during the incident, immediately after and as the students return to campus. I could not be more proud to be a 30-plus year member of this institution. It has been an absolutely difficult time, but it is wonderful to see the campus community meld as it has, and to rally the support not only of our immediate communities, but those worldwide.

As we have mentioned, Mr. Monteiro said, there are so many people to thank – Chair Murer, the Trustees, the President, Chief Grady and his people – it would be impossible to remember everyone. But I would like to take a special moment to thank our surrounding communities, the school children who

made thousands of red and black ribbons to wear, the Chambers of Commerce that provided us with posters and tried to get one in every window in town. Personally, I have received communications from many places, including Virginia Tech. I received a huge poster from a university in San Antonio, Texas. Just this week, we received a big poster from a high school about an hour and a half from here that had a blood drive in honor of NIU. It has been amazing how everyone in the area has come together and been supportive of us.

## **PUBLIC COMMENT**

The Chair asked Board Parliamentarian Kenneth Davidson if any members of the public had registered a written request to address the Board in accordance with state law and Board of Trustees Bylaws. Mr. Davidson noted that he had received no timely requests to address this meeting.

## **REPORTS OF BOARD COMMITTEES AND BOARD LIAISONS**

### **Executive Committee**

The Executive Committee did not meet.

### **Academic Affairs, Student Affairs and Personnel Committee**

Committee Chair Barbara Vella reported that the Academic Affairs, Student Affairs and Personnel Committee met on Thursday, March 6. At that meeting, the committee considered and endorsed the following action items: Recommendations for Faculty and Supportive Professional Staff Sabbatical Leaves for 2008-2009 Academic Years, a Request for a New Minor in Mechanical Engineering, a Request for a New Emphasis in Electronics within the Mechanical Engineering, a Request for a New Specialization in Nanoscience (Nanochemistry) within the Ph.D. program in Chemistry, acceptance of the Oral Proficiency Annual Report for 2006-2007. The committee heard reports on the following information items: Faculty Reports on Sabbatical Leaves, Requests for New Degree Programs in the Master of Arts in Teaching and the Master of Science in Teaching, Master of Accounting Science Program Fees, Fiscal Year 2009 Programmatic Budget Requests, Fiscal Year 2008 Increment Summary and the Annual IBHE Report on Underrepresented Groups for 2006-2007.

### **Finance, Facilities and Operations Committee**

Committee Chair Robert Boey reported that the Finance, Facilities and Operations Committee met on March 6. And at that meeting, the committee considered and approved recommendations for Fiscal Year 2009 Student Fee Recommendations and Room and Board Rate Recommendations; three contract renewals, including Student Accident and Sickness Insurance, the Copier and Controller System and the Northern Star Printing Contract; two spending authorizations for the Athletic Sports Camp Housing and Meals and for the International Program Division; three contract amendments for the Telecommunications Services Parts and Supplies Contract, the Telecommunications Services Right to Use Agreement and the Department of Biological Sciences Research Project Contract; two capital project authorizations including a revision of the budget of the Student Residence Halls Fire Sprinkler System Project and the approval of the Project for the Reconstruction of Parking Lot 24; authorization of the Proton Therapy Project Development Agreement and a Collective Bargaining Agreement; and Requests for Approval of a Master of Accounting Science Program Fee. The committee also received reports including the following: Fiscal Year 2008 Increment Summary Report, Quarterly Summary Report of Transactions in Excess of \$100,000, and Periodic Report on Investments. The recommended items addressed by the Finance, Facilities and Operations Committee are included in the President's Report that President Peters will present for Board approval.

### **Legislation, Audit and External Affairs Committee**

Committee Chair Marc Strauss reported that the Legislation, Audit and External Affairs Committee met unofficially in DeKalb on March 6 due to lack of a quorum. The LAEA Committee recognized the addition of a new Board member, John Butler. Lori Clark provided a report on substantive legislation before the

95th General Assembly and, in addition, gave a brief overview of the Governor's February budget address where it was learned that public universities are to be funded at 2008 levels with no increase in the upcoming 2009 Fiscal Year due to the state's projected budget shortfall and present economic downturn nationwide. Kathy Buettner provided a report on matters currently before the U.S. Congress and noted some progress on the Higher Education Reauthorization Act, which presently is being studied in a joint conference committee by House and Senate conferees. Additionally, Ms. Buettner provided an overview of the Bush administration's Fiscal Year 2009 budget request. One area of interest to public universities in the administration's budget request was the call for Congress to slash earmark requests by a minimum of 50 percent.

### **Illinois Board of Higher Education**

Illinois Board of Higher Education Liaison Myron Siegel stated that there were no substantive matters to report from the IBHE this month.

### **Universities Civil Service Merit Board**

Universities Civil Service Merit Board Liaison Marc Strauss reported that the board met on February 20 in Urbana with a satellite meeting site in Chicago. The board reorganized, electing officers for the new year, and I was reelected as president. Three rule proposals were considered, and after discussion, were approved for circulation to the universities and for publication in the Illinois Register. The rules deal with, first, Nonstatus Appointments, Section 250.70, combining and adopting more flexible provisions dealing with the Learner and Trainee Programs; second, Section 250.90, dealing with probationary periods is proposed for revision to extend this period in the event of both paid and unpaid leave of absence; and third, Seniority Provisions, Section 250.120, is proposed to be modified to further explain and clarify the accumulation of seniority during disability. There was a review of the IBHE budget process and a discussion of the board's budget within that framework. There was a report on procedure manual changes implemented in November 2007 regarding change in title, specialized position certification, student appointments and rejection disqualification. Other procedure manual changes currently in process will focus on veteran's preference forms, police testing, demonstration projects, service and seniority accrual and class plan management. The next meeting of the Merit Board is scheduled for 10:00 a.m. on Wednesday, May 21, at both locations.

### **NIU Foundation**

The response that we in the Foundation have received also has been overwhelming, stated Mallory Simpson. We have heard from hundreds of alumni, colleagues across the country, volunteers and donors. The pride they have expressed in our university leadership, our Board of Trustees and in everyone in this room has been tremendous. They just cannot say enough about how proud they are in their institution.

We are not directly soliciting funds for the February 14 Student Scholarship Fund, because we want to allow people the opportunity to give voluntarily from their hearts. So we are making information available on how to participate by phone, on line or by mail. In the special supplement to the Northern Now magazine, which was quickly and beautifully produced by Vice President Mike Malone and his Publications team, there is information on the scholarship fund. We have had a wonderful, very warm, generous response. The fund totals just over \$219,000 to date from about 975 donors. The February 14 Scholarship Fund is a general scholarship fund and will be administered through the established University Scholarship Committee. We do not have a dollar goal, and we are not publicizing the fund, but our hope is that we have sufficient funds to endow the February 14 Fund and have it generate a sizable scholarship each year in the name of each of the five students.

As with everyone else, we are still feeling our way back to resuming normal activities. We know we need to move forward in order to honor the victims and their dreams and to meet our obligations in the Foundation to enrich student opportunities across campus. So we are continuing with our plans as appropriate in a sensitive, respectful and dignified manner. Continuing with our True North Campaign is

our way forward. As you know, the True North Campaign is all about enriching students' experiences at NIU. The five students who lost their lives were each beautiful examples of NIU's finest. And through the campaign, we can honor them by helping other students like them at NIU. We have learned that members of the NIU family scattered across the country appreciate the chance to come together now more than ever. During the last six weeks, we have had alumni in campaign events in San Francisco, L.A. and Phoenix, so we have had the opportunity to engage some very promising, very interesting potential new donors. Since the launch of the final phase of our True North Campaign last May, we have engaged about 250 new potential donors in less than a year. To day, the True North Campaign is at \$118.6 million toward our \$150 million goal, about 79 percent. Endowments total \$17.6 million toward our \$31 million goal. This year our giving pace is much higher than it was last year. We are up about 38 percent at \$7.2 million compared to \$5.2 million this time last year. Only a small portion of that increase is as a result of the giving to the scholarship fund.

Regarding recent commitments, we have received a \$100,000 initial distribution from the estate of Betty Lou Holmes Burton, a 1952 graduate from the College of Education who was an elementary school teacher in Rochelle. She never had any children of her own, so she considered her students her children. She suffered for many years with MS and decided to leave her legacy at NIU to help other students earn what she valued the most in the world, an education. So half of her bequest is to support scholarships and the other will be a dean's discretionary fund. Lastly, this is a name you have heard me talk about before, a grand lady of NIU, Ruth Pollack. She has been a leadership donor to a variety of initiatives, especially the Barsema Alumni and Visitors Center. But most recently, Ruth has committed to establish an endowment that will be the largest ever created for the Huskie Marching Band. Once received, that endowment will provide financial assistance each year to about 30 to 40 students. Our Huskie Band students impressed Ruth. She started coming to football games just because of the marching band. And when she is up in the skybox, she gets out the door so that she is in the stands with no impediments to hear the marching band. On Saturday, President Peters is helping Ruth celebrate a special milestone, her 90th birthday. She is very much looking forward to the party we have planned for her. So please wish happy birthday to Ruth on Saturday.

#### **CONSENT AGENDA APPROVAL**

Vice Chair Murer asked for a motion to approve the items placed on the consent agenda earlier in the meeting. They include President's Report Number 58, Action Items 9.a.(4), (5), (6), (8), (9), (10), (12) and (13) and receipt of Information Items 9.b.(2), (3), (5) and (6) and 9.c.(5) to that consent agenda. Trustee Strauss so moved, seconded by Trustee Siegel. The motion was approved.

#### **PRESIDENT'S REPORT NO. 54**

Well, thank you Cheryl, and welcome to springtime in DeKalb, President Peters said. For those of you who are new to our meetings, every March meeting is occasioned by a late snowstorm, so we are getting back to normal.

As usual, we have a very full agenda today, but before we move into the action items, I would like to again thank all the Trustees for the extraordinary support that you have provided for the past several weeks. It has been evident that each and every one of you has given of your time, your expertise and your friendship during this difficult time for the campus, and I want you to know what a difference that has made to our community. It is recognized and appreciated. The impact of February 14 on this university is massive and ongoing. It is not over. Many of you in this room know we live with this every day. It presents itself daily in the decisions that are to be made, the discussions that are to be had, and the comfort that must be provided. I think we are just now beginning to understand how significantly changed we are and how that change affects virtually everything we do. Before February 14, many of the items on our agenda today would have seemed routine. In fact, they were routine, the sort of annual program or expense approvals that keep the wheels turning, so to speak, of a great university. But today, when we talk about student fees or new degree programs or fire sprinklers or sabbatical leaves or any other routine issue or topic, they, to me, seem infused with new meaning, as though there

was one NIU before February 14 and another, different NIU after. In many ways, that delineation is real and apt. We are different. We are changed. We are less than we once were, and at the same time, we are much more than we ever thought we could be. We have learned that healing is a long journey, not a single destination, and that it is very different for every person. We have been reminded on a daily basis of the power of words and symbols as our community continues to search for the right way to talk about our tragedy. I know you have experienced that and when people ask you, you grope for words like, "We're getting back to normal." Words fail us; and you can only understand that if you go through it. Most importantly, we have been given the bittersweet gift of perspective. We know what is important, and we know what is not. We see our goals with greater clarity than we ever did, and we feel them with more urgency. We suddenly know more about each other and we have a new appreciation for the contribution of colleagues we never knew before February 14, our community here, the people around the world who have done such incredible things, the hundreds and thousands of cards, letters, expressions of goodwill that you have received, and we are archiving them all. I just want to share with you one today that is so poignant to me. I am going to ask Bob Albanese, Associate Vice President, Finance and Facilities Operations, to hold that up. Bob is holding a card from the Amish School, with a watercolor by a woman in the community. She was looking for the right moment to paint and portray the expressions from these kids. It meant so much to me. I will leave it here so you can see it after the meeting. That is one of thousands that we have received, and we will be the recipient of the 9/11 Quilt that the Amish and then Virginia Tech had. Now we will be the repository of the 9/11 Quilt, and I hope we keep it forever.

So, perspective is a gift we did not ask for, and it came to us at a terrible price. Yet it lifts us up and sustains us, and for that we are grateful. Perspective reminds us why we chose to attend or work at NIU. Perspective also helped us understand in ways that we never knew before that NIU is linked to a much larger community of learners at hundreds of colleges and universities where people took a portion of our pain and reached out to help. I mentioned the great people at Virginia Tech to whom we owe a great deal. We will be sending delegations there for their memorial on April 16. Perspective helps us see how we are all connected across every type of organization boundary and how much we need one another. And finally, this expensive and unsought gift we call perspective lets us abandon formality and speak directly from the heart as we acknowledge how much we love and care for our students and for each other.

#### **UNIVERSITY RECOMMENDATIONS FORWARDED BY THE BOARD COMMITTEES**

##### **Agenda Item 9.a.(1) – Fiscal Year 2009 Student Fee Recommendations**

The Fiscal Year 2009 Student Fee Recommendations process is an extensive one with student involvement, President Peters said. It comes to me for approval, and I always like to keep these as low as possible. This year, we are asking for student fee increases in the aggregate that represent an increase of about 5.29 percent, and that includes a 7.71 percent increase in student health insurance. Approximately 40 percent of our students take that insurance; others opt out because they have their own. Excluding health insurance, the fee increase recommended is 2.88 percent for students who pay health insurance coverage, and it is 4.19 percent for those who do not.

I wanted to take this moment and say thank you to Dr. Williams and Dr. Peters, Student Trustee Crisler said, and to Finance and Facilities. I know that particularly for Finance and Facilities, there were some extra meetings involved. A lot of the student fee process is based on student input, and I want to thank Bob and his team, personally, for the extra hours they all put in for some of the requests we made. It was much appreciated.

Chair Murer asked for a motion to approve the Fiscal Year 2009 Student Fee Recommendations. Trustee Siegel so moved, seconded by Trustee Vella. The motion was approved.



### **Agenda Item 9.a.(2) – Fiscal Year 2009 Room and Board Rate Recommendations**

The Fiscal Year 2009 Room and Board Rate Recommendations are shown by residence hall on page 16 of your reports, the President said. These increases represent a 9.4 percent increase in standard room and board rates. A large part of this increase is related to the state mandated need to install sprinkler systems. Our room and board rates still remain near the lower end of room and board rates at public universities in the state.

Madam Chair, the only comment I want to make is, Trustee Boey said, that as usual, the state mandated the sprinkler system, but did not provide the funds to pay for it. That is why the room and board rate request is what it is today.

One of the Trustees asked whether it was possible to be able to complete the work faster, if another mechanism was found to pay for the sprinkler installation. However, Dr. Williams indicated that the installation schedule we will be looking at later is dictated not by the ability to get the money to provide fire safety in the residence halls, but it is dictated by the process of having to take certain halls out of service in order to complete the work.

Chair Murer asked for a motion to approve the requested Fiscal Year 2009 Room and Board Rates. Trustee Siegel so moved, seconded by Trustee Boey. The motion was approved.

### **Agenda Item 9.a.(3) – Fiscal Year 2009 Student Accident and Sickness Insurance Contract Renewal**

We negotiate the Student Accident and Sickness Insurance Contract annually, Dr. Peters said. It is largely based on claims from the previous year. We negotiate hard and there are increases, but this still is a very good rate relative to the private sector. Chair Murer asked for a motion to approve the FY09 Student Accident and Sickness Insurance Contract Renewal. Trustee Vella so moved, seconded by Trustee Strauss. The motion was approved.

### **Agenda Item 9.a.(4) – Fiscal Year 2009 Athletic Sports Camp Housing and Meal Expenditure**

### **Agenda Item 9.a.(5) – Fiscal Year 2009 International Programs Division**

### **Agenda Item 9.a.(6) – Fiscal Year 2009 Document Services Copier and Controller System Contract Renewal**

Consent Agenda Items.

### **Agenda Item 9.a.(7) – Fiscal Year 2009 *Northern Star* Contract Renewal**

Fiscal Year 2009 *Northern Star* Contract Renewal is for their printing contract, the President said. The *Northern Star* generates considerable advertising revenue, which covers the costs of this item. Chair Murer asked for a motion to approve the FY09 *Northern Star* Contract Renewal. Trustee Siegel so moved, seconded by Trustee Strauss. The motion was approved.

### **Agenda Item 9.a.(8) – Telecommunications Services Parts and Supplies Amendment**

### **Agenda Item 9.a.(9) – Telecommunications Services right to Use Agreement Amendment**

### **Agenda Item 9.a.(10) – Department of Biological Sciences Research Project Amendment**

Consent Agenda Items.

### **Agenda Item 9.a.(11) – Student Residence Halls – Install Fire Sprinkler Systems Capital Project Budget Revision**

This request is to authorize us to proceed on Phases I and II of the resident hall sprinkler project, President Peters said. It has to be phased in because of the need to take some residence halls out of service while they are in use, so we could not do them all at once. Also, we have the issue of financing this over a long period of time due, specifically, to the lack of state funding for the mandate. Also, there was some talk of the state providing a loan pool that we could attach to do this. That has not been

deliberated or passed yet. We obviously have to find other revenue streams to fund this. The project budget is \$7.382 million, for Phases I and II, which includes the construction cost, the engineering, the selection process for the engineering and all phases of the construction work. Trustee Strauss so moved, seconded by Trustee Boey. The motion was approved.

**Agenda Item 9.a.(12) – Reconstruction of Parking Lot 24 Capital Project Approval**  
**Agenda Item 9.a.(13) – The Northern Illinois Proton Treatment and Research Center Development Agreement**

Consent Agenda Items.

**Agenda Item 9.a.(14) – Collective Bargaining Agreement**

This is a full collective bargaining agreement with our police department, President Peters said, which is represented by the Metropolitan Alliance of Police, Chapter 291. The Chair asked for a motion to approve the Metropolitan Alliance of Police, Chapter 291, collective bargaining agreement. Trustee Siegel so moved, seconded by Trustee Vella. The motion was approved.

**Agenda Item 9.a.(15) – Master of Accounting Science (M.A.S.) Program Fees**

The President asked Provost Alden to present the item on Master of Accountancy (M.A.S.) Program Fees. As a result of some of the issues expressed by Trustee Butler at the committee meeting, the Provost said, I had the Dean of the Business College and the Dean of the College of Liberal Arts and Sciences meet and make sure there was no confusion about a communications center. That facility now will be called the Accountancy Professional Development Center, so that it does not become confused with the Department of Communication. There will be collaboration, as well, that would involve the sharing of graduate students and faculty where appropriate.

Trustee Siegel moved to approve the Master of Accounting Science (M.A.S.) Program Fees, seconded by Trustee Vella. The motion was approved.

**Agenda Item 9.a.(16) – Recommendations for Faculty and Supportive Professional Staff Sabbatical Leaves for the 2008-2009 Academic Year**

The President presented the university's Recommendations for Faculty and Supportive Professional Staff Sabbatical Leaves for the 2008-2009 Academic Year for Board approval. Trustee Boey moved to approve, seconded by Trustee Strauss. The motion was approved.

**Agenda Item 9.a.(17) – Request for a New Minor**

This request is for a new Minor in Mechanical Engineering, the President said. Because of the way the field of engineering is developed, it permits electrical engineers and computer scientists to have a specialization in mechanical engineering. Trustee Siegel moved to approve the request for a new Minor in Mechanical Engineering, seconded by Trustee Strauss. The motion was approved.

**Agenda Item 9.a.(18) – Request for a New Emphasis and Specialization**

This item contains two requests, Dr. Peters said. The first is for an Emphasis in Mechatronics within the B.S. in Mechanical Engineering. The second is for a Specialization in Nanoscience (Nanotechnology) within the Ph.D. in Chemistry, which we have been working on with Argonne for several years now, and have finally brought to fruition. Trustee Boey moved to approve the Emphasis in Mechatronics within the B.S. in Mechanical Engineering and the Specialization in Nanoscience (Nanotechnology) within the Ph.D. in Chemistry. He was seconded by Trustee Strauss. The motion was approved.

## **UNIVERSITY REPORTS FORWARDED FROM THE BOARD COMMITTEES**

### **Agenda Item 9.b.(1) – Fiscal Year 2008 Increment Summary Report**

The Fiscal Year 2008 Increment Summary Report gives the details on a four percent distribution in July, the President said, and an additional half percent distributed as indicated, after a lot of negotiation. I am very pleased that we could do this, and I thank the Board for supporting it. It is very difficult in these times to reward our hardworking people. They deserve it and a lot more.

### **Agenda Item 9.b.(2) – Quarterly Summary Report of Transactions in Excess of \$100,000**

### **Agenda Item 9.b.(3) – Periodic Report on Investments**

Consent Agenda Items.

### **Agenda Item 9.b.(4) – Fiscal Year 2008 Programmatic Budget Requests**

This item contains the university's annual programmatic requests to the state, President Peters said. We hope for funding for some of these priorities.

### **Agenda Item 9.b.(5) – Oral English Proficiency Annual Report 2006-2007**

### **Agenda Item 9.b.(6) – Annual IBHE Report on Underrepresented Groups 2006-2007**

Consent Agenda Items.

## **ITEMS DIRECTLY FROM THE PRESIDENT**

### **Agenda Item 9.c.(1) – Public Safety Security Services**

Now, we are getting into the financial impacts of February 14 to the campus, the President said. I initially authorized approximately \$100,000 for extra security. We have decided that we need that security from now until the end of the semester and have contracted with a security service. I am asking approval for an expenditure not to exceed \$400,000 to contract with Per Mar Security Services for university security. Trustee Vella moved to approve the President's request for Public Safety Security Services seconded by Trustee Siegel. The motion was approved.

### **Agenda Item 9.c.(2) – Dean of University Libraries**

We were very fortunate to negotiate with the top candidate for the Dean of Libraries, Provost Alden said. We are recommending Patrick Jose Dawson, who has extensive experience in the University of California System and understands how research libraries work. He has a number of other attributes which I will not go into right now other than to say that he had top support of the constituency groups that he interviewed with. He had great interpersonal skills, he had great vision and he has a great resume. Chair Murer asked for a motion to approve Patrick Jose Dawson as Dean of Libraries with tenure and the rank of full professor in the library. Trustee Strauss so moved, seconded by Trustee Vella. The motion was approved.

### **Agenda Item 9.c.(3) – Request for New Degree Programs**

Normally, President Peters said, the Request for New Degree Programs would come from the Academic Affairs, Student Affairs and Personnel Committee. They did endorse it, but because of February 14, our Academic Planning Committee did not have time to consider and approve it. Our Board committee endorsed it in anticipation of approval by the Academic Planning Committee. We now have their approval for two master's programs – a Master of Arts in Teaching and a Master of Science in Teaching. These are for individuals who have bachelor's degrees who go back to get a certification and training so they can teach, either in science or other areas. Chair Murer asked for a motion to approve the Master of Arts in Teaching and the Master of Science in Teaching. Trustee Strauss so moved, seconded by Trustee Boey. The motion was approved.

**Agenda Item 9.c.(4) – Center for Governmental Studies Medicaid Transformation Project**

This item is a pass-through on a grant to the Center for Governmental Studies to participate in an intergovernmental agreement to help with a Medicaid Transformation Project. Chair Murer asked for a motion to approve the Center for Governmental Studies Medicaid Transformation Project. Trustee Siegel so moved, seconded by Trustee Strauss. The motion was approved.

**Agenda Item 9.c.(5) – Grant and Contract Awards**

Consent Agenda Item.

**NEXT MEETING DATE**

Chair Murer announced that the next meeting of the Board of Trustees is scheduled for Thursday, June 19 on the main campus in DeKalb.

**ADJOURNMENT**

There being no Other Matters, Chair Murer asked for a motion to adjourn. Trustee Vella so moved, seconded by Trustee Strauss. The meeting was adjourned at 12:33 p.m.

Respectfully submitted,

Sharon M. Banks-Wilkins  
Recording Secretary

**FISCAL YEAR 2009 STUDENT FEE RECOMMENDATIONS**

**Summary:** The university has several activities, programs, services and operations that are supported to various degrees by the assessment of student fees. The following table provides a summary of proposed FY09 rates resulting from recommendations received and evaluated by the President. These recommendations are developed through a representative process involving subcommittees (consisting of student representatives and staff) for each major fee category. The subcommittees are responsible for evaluating and subsequently developing the fee recommendation forwarded to the President. The average aggregate increase reflected in the table is 5.29 percent; however, it includes a 7.71 percent increase in the Student Health Insurance contract based on negotiations with the insurance carrier given the current market and claim experience. **Excluding this health insurance fee increase, the increases recommended for approval represent an average of 2.88 percent for students who pay for health insurance coverage. For students who opt out of health insurance, this represents an average increase of 4.19 percent.** An executive summary is provided to detail each fee area and the recommended fee rate.

**Recommendation:** The university requests approval of the recommended Fiscal Year 2009 student fee rates as presented.

**FISCAL YEAR 2009 FEE RECOMMENDATIONS  
PER CREDIT HOUR COSTS  
(Including Preapproved Fee)**

FEE	CURRENT FEE		RECOMMENDED INCREASE/DECREASE	PROPOSED FEE		PERCENT INCREASE/ DECREASE
	Per Credit Hour	@12 Credit Hours or More	Per Credit Hour	Per Credit Hour	@12 Credit Hours or More	
<b>ACTIVITY</b>						
Undergraduate	3.76	45.12	0.19	3.95	47.40	5.05%
Graduate	1.64	19.68	0.09	1.73	20.76	5.49%
Professional	2.48	29.76	0.13	2.61	31.32	5.24%
<b>ATHLETICS</b>	<b>14.99</b>	<b>179.88</b>	<b>1.20</b>	<b>16.19</b>	<b>194.28</b>	<b>8.01%</b>
<b>BOND REVENUE</b>	<b>29.42</b>	<b>353.04</b>	<b>0.94</b>	<b>30.36</b>	<b>364.32</b>	<b>3.20%</b>
<i>Bond Facilities</i>	25.52	306.24	1.04	26.56	318.72	4.08%
<i>West Campus</i>	3.90	46.80	-0.10	3.80	45.60	-2.56%
<b>BUS</b>	<b>6.70</b>	<b>80.40</b>	<b>0.34</b>	<b>7.04</b>	<b>84.48</b>	<b>5.07%</b>
<b>HEALTH INSURANCE</b> (Full-Time Students Only)	--	<b>350.00</b>	<b>0.00</b>	--	<b>377.00</b>	<b>7.71%</b>
<b>HEALTH SERVICE</b>	<b>8.15</b>	<b>97.80</b>	<b>0.06</b>	<b>8.21</b>	<b>98.52</b>	<b>0.74%</b>
<b>GRANTS-IN-AID</b>	<b>0.60</b>	<b>7.20</b>	<b>0.00</b>	<b>0.60</b>	<b>7.20</b>	<b>0.00%</b>
<b>STUDENT-TO- STUDENT GRANT</b>	<b>0.50</b>	<b>6.00</b>	<b>0.00</b>	<b>0.50</b>	<b>6.00</b>	<b>0.00%</b>
<b>LAW</b>	<b>2.30</b>	<b>27.60</b>	<b>0.00</b>	<b>2.30</b>	<b>27.60</b>	<b>0.00%</b>
<b>GRADUATE COLLOQUIUM</b>	<b>1.63</b>	<b>19.56</b>	<b>0.00</b>	<b>1.63</b>	<b>19.56</b>	<b>0.00%</b>
<b>TOTAL IF REGISTERED FOR 12 OR MORE SEMESTER CREDIT HOURS</b>						
		2007-08 Per Semester			2008-09 Per Semester	Amount/Percent Increase or (Decrease)
UNDERGRADUATE		1119.44			1179.20	\$59.76 5.34%
GRADUATE		1107.56			1166.12	\$58.56 5.29%
PROFESSIONAL		1125.68			1184.72	\$59.04 5.24%

**FISCAL YEAR 2009 ROOM AND BOARD RATE RECOMMENDATIONS**

**Summary:** The collection of room and board from students living in university residence halls supports Student Housing and Dining Services operations and related Revenue Bond obligations. Room rate recommendations for FY09 address increased utility costs, salary increments, minimum wage increases and contributions to the reserves for both state mandated projects and residence hall improvements. Room and board rate recommendations do not reflect any significant program changes. The Room and Board Rate Review Committee is recommending an increase in room rates averaging 9.7 percent and a 10.5 percent average increase in board rates. **When combined, these changes represent an average 9.4 percent net affect in standard room and board rates.** A summary is provided to detail each residence hall room rate and board plan with the corresponding increases.

**Recommendation:** The university requests approval of the recommended FY09 room and board rates as presented.

## FY09 RESIDENCE HALL ROOM AND BOARD RATES

Room and board fees provide funds to support the operation of campus residence halls. Increases recommended in room and board rates are required to offset various cost increases including utilities, salary increments, and residence hall improvement projects. Recommended room rates reflect an average increase of 9.7 percent for all residence halls. Board rates reflect an average increase of 10.5 percent, with a 9.1 percent increase for the minimum buy-in plan. With the combination package of the increased room and board rates (using the minimum Dining Dollars Plan), **the overall net affect is a 9.4 percent increase in rates for FY09.**

<u>Residence Hall</u>	<u>FY08</u>	<u>FY09</u>	<u>\$ Increase</u>	<u>% Change</u>
Grant Double	\$2,440	\$2,675	\$235	9.6%
Grant Single	3,344	3,635	291	8.7%
Stevenson Double	2,820	3,092	272	9.6%
Stevenson Single	3,419	3,752	333	9.7%
Stevenson Suite w/o Bathroom	3,082	3,379	297	9.6%
Stevenson Suite w/Bathroom	3,296	3,614	318	9.6%
Low Rise Double - Neptune	2,447	2,675	228	9.3%
Low Rise Double - Lincoln/Douglas	2,400	2,675	271	11.3%
Low Rise Single	3,318	3,635	317	9.6%
Low Rise Triple	2,197	2,409	212	9.6%
Low Rise Suite	2,883	3,161	278	9.6%
Winter Break Fee	100	100	--	0.0%
Spring Break Fee	30	30	--	0.0%
Academic Residential Programs	50	50	--	0.0%
<b>Board Rates</b>				
Dining Dollar Plan – Gold (minimum buy-in)	880	960	80	9.1%
Dining Dollar Plan - Platinum	1,280	1,440	160	12.5%
Dining Dollar Plan - Titanium	1,600	1,760	160	10.0%



**FISCAL YEAR 2009 STUDENT ACCIDENT AND  
SICKNESS INSURANCE CONTRACT RENEWAL**

**Summary:** University Health Services provides group health insurance, funded by student fees, to students and their families. The semester rate of \$377 is included in the FY09 fee recommendations. The student on-campus rate for FY09 represents a seven percent increase over last year. Approximately 40 percent of our eligible students purchase this insurance. Students having proof of other comparable health insurance may waive their participation in this plan.

The recommended vendor was selected through competitive bidding. All renewals for a maximum ten-year term are at the discretion of the university and the vendor, with the rates determined through negotiations between the vendor and the Student Health Insurance Committee. Rates will change based on claims history for prior years and changes in policy terms. The proposal was opened on January 14, 2005. This is the third year of nine renewal options.

**Funding:** Agency Funds

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY09 as follows:

*Academic Health Plans – Colleyville, TX.....\$6,700,000*

**FISCAL YEAR 2009 ATHLETIC SPORTS CAMP  
HOUSING AND MEAL EXPENDITURE**

**Summary:** Intercollegiate Athletics operates summer sports camps for participants up to 18 years of age. Some campers are provided housing and meals, while others commute and receive only meal services. The camps, which are very popular among high schools in Illinois, are entirely self-funded from fees charged to campers for services provided.

Camps offered include basketball, football, soccer, softball, volleyball, wrestling and athletic training. These camps begin the first week of June and are offered at various times throughout the summer, ending the third week of July.

These summer programs have been successful, and it is anticipated that attendance this summer will equal or exceed that of last year. This year, the Athletic Department will again utilize university residence halls, dining services, recreational facilities and meeting rooms for these activities.

**Funding:** Institutional – Local Funds

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY09 as follows:

*Student Housing and Dining Services .....\$325,000*

**FISCAL YEAR 2009 INTERNATIONAL PROGRAMS DIVISION**

**Summary:** Northern Illinois University's International Programs Division is given an annual authorization for expenditures for foreign study programs. All expenditures are made from payments received from the approximately 600 students expected to enroll in these programs. Costs include travel, overseas instructional and administrative services, room and board, and local tuition. Expenditures never exceed revenues. Once program enrollments are determined, payments are made immediately to secure and guarantee registration, accommodations and other program-related costs.

Due to the many variables, including actual number of enrollees in each program, program choices and currency fluctuations, the amount of authorization needed for specific programs is unpredictable. Consequently, aggregate expenditure authority is requested, within which the International Programs Division can secure specific program and group arrangements. Under this authority, specific transactions will be processed in accordance with the Procurement Code and internal approval procedures. Overall, the university does not expect the program level to fluctuate significantly from FY08. All funds and disbursements remain subject to university accounting controls and management.

**Funding:** Appropriated  
Institutional – Local Funds

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY09 as follows:

*Various Vendors..... Not to Exceed \$3,000,000*

**FISCAL YEAR 2009 DOCUMENT SERVICES COPIER AND  
CONTROLLER SYSTEM CONTRACT RENEWAL**

**Summary:** Document Services operates a campus copier program consisting of approximately 270 copiers of various configurations. The annual volume of copies is approximately 30 million. This program is provided under a lease agreement based on a flat rate per copy charge, which includes all equipment, toner and maintenance. Machines located in the libraries and other public areas are operated with a campus copier card controller system. Peripheral devices, such as fax boards and networking cards, are included in the contract. This is the seventh year of the contract, which offers optional annual renewals for a maximum of ten years.

**Funding:** Institutional – Local Funds

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY09 as follows:

*Gordon Flesch Co. - Geneva, IL .....\$950,000*

**FISCAL YEAR 2009 NORTHERN STAR CONTRACT RENEWAL**

**Summary:** The *Northern Star* is a student-run newspaper employing approximately 150 students. Annually they produce 155 issues, averaging 16,000 copies each, Monday through Friday. The service area for the paper includes the campus community as well as the DeKalb and Sycamore areas. Student employees gain practical experience performing all the writing, editing, photography set-up, management and advertising sales. Advertising revenue is approximately \$800,000 per year and covers the cost of printing. The base contract amount is calculated using the number of issues and estimated size of each issue. This is the first year of four renewal options allowed for in the proposal that was opened on March 20, 2007.

**Funding:** Institutional – Local Funds

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY09 as follows:

Castle Printech – DeKalb, IL

<i>Order Amount</i> .....	<i>\$255,000</i>
<i>Contingency</i> .....	<i>\$13,000</i>

**TELECOMMUNICATIONS SERVICES PARTS AND SUPPLIES AMENDMENT**

**Summary:** An amendment is required to increase the open order used to purchase telecommunication parts and supplies that are required during Fiscal Year 2008. The amendment is due to increased communication supply, cable and connector expenses for building projects (Yordon Center, Northern View Community, and the Family Health, Wellness and Literacy Center). In addition, the completion of the I-39 fiber project will allow the connection of NIU Rockford and NIU Hoffman Estates to the NIUnet network. The fiber project was moved up into FY08, being completed ahead of the FY09 finish date, and has subsequently reduced monthly telephone charges. Presidential approval was given on June 12, 2007, for the current approval amount. The intent to award this change order was advertised in the *Illinois Higher Education Procurement Bulletin*. The Procurement Policy Board has waived the waiting period for this change order.

**Funding:** Institutional – Local Funds

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY08 as follows:

Graybar Electric – Naperville, IL

<i>Current Approval Amount</i> .....	<i>\$245,000</i>
<i>Amendment</i> .....	<i>115,000</i>
<i>New Order Total</i> .....	<i>\$360,000</i>

**TELECOMMUNICATIONS SERVICES RIGHT TO USE AGREEMENT AMENDMENT**

**Summary:** In August of 2005, NIU entered into an agreement to lease fiber from the Illinois Tollway for 20 years. The original order received presidential approval on June 23, 2005 for \$160,000. This fiber has allowed for NIU to connect to Internet2, Starlight, FermiLab and Naperville. This has increased our access to the internet and reduced our costs by eliminating multiple T1 and DS3 circuits. ITS is requesting an addition to this contract to acquire additional fiber from the Illinois Tollway to connect NIU Rockford and NIU Hoffman Estates to improve the voice, data and video connectivity to these units and eliminate the telecommunications leased lines. The new fiber will have a one-time charge of \$77,589. This expenditure includes annual maintenance fees (current provider: Adesta of St. Charles, IL) for the remainder of the agreement. This governmental entity is exempt from all requirements of the Illinois Procurement Code.

**Funding:** Institutional – Local Funds

**Recommendation:** The university requests Board of Trustees approval for a total expenditure authority for the period FY08-FY25 as follows:

*IL State Toll Highway Authority - Downers Grove, IL.....\$310,000*

**DEPARTMENT OF BIOLOGICAL SCIENCES RESEARCH PROJECT AMENDMENT**

**Summary:** An amendment is required for additional work on a multiyear grant award received by the Department of Biological Sciences from the National Institutes of Health to continue work on a study entitled "Long-term Outcomes of Childhood-onset Epilepsy." The subcontracted work will include recruiting, interviewing and monitoring participants in this study, as well as data collection, interpretation and analysis. Original Board of Trustees approval was given on September 20, 2007.

**Funding:** Sponsored Projects

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY08-FY11 as follows:

Yale University – New Haven, CT

<i>Current Amount</i> .....	<i>\$2,007,782</i>
<i>Amendment</i> .....	<i>25,445</i>
<i>Contingency</i> .....	<u><i>50,000</i></u>
<i>New Order Total</i> .....	<i>\$2,083,227</i>



**STUDENT RESIDENCE HALLS – INSTALL FIRE SPRINKLER SYSTEMS  
CAPITAL PROJECT BUDGET REVISION**

**Summary:** In August 2004, the Governor signed legislation requiring installation of fire sprinkler systems in all university residence halls by the year 2013. Unfortunately this state mandate was not supported by a corresponding funding appropriation, although there was an indication that a state loan program would be established to assist universities in complying with the mandate. To date, no such loan fund has been established.

The Board of Trustees granted approval in March 2006 to begin a capital project to install fire sprinkler systems in campus residence halls beginning with the selection of an engineer to prepare preliminary scope and master plan documents including detailed budget estimates of the fire sprinkler work. The result of the preliminary engineering work is presented below.

The university has six residence hall complexes in service and one residence hall complex currently assigned to other university units (Gilbert Hall). The total gross square footage of the six residence hall complexes in service is approximately 1.9 million square feet. The budget estimates for each of the residential complexes are as follows:

<b>PHASE I – May 2008 thru August 2009</b>	
Douglas Hall –	\$1,845,500
Lincoln Hall –	<u>1,845,500</u>
Phase I Total Construction Costs	<i>\$3,691,000</i>
<b>PHASE II – May 2009 thru August 2010</b>	
Neptune Complex – 2 yr escalation	\$1,029,300
Neptune North – 2 yr escalation	<u>509,300</u>
Phase II Total Construction Costs	<i>\$1,538,600</i>
<b>PHASE III – May 2010 thru August 2012</b>	
Grant Towers – 3-1/2 yr escalation	\$3,819,000
Stevenson Towers - 3 yr escalation	<u>2,441,000</u>
Phase III Total Construction Costs	<i>\$6,260,000</i>
<b>PHASE IV – May 2011 thru August 2012</b>	
Gilbert Hall – 4 yr escalation	<u>516,400</u>
Phase IV Total Construction Costs	<i>\$516,400</i>
<b>TOTAL CONSTRUCTION COSTS</b>	<b>\$12,006,000</b>
Preliminary Engineering Fees	188,400
Construction Contingency (10%)	1,200,600
Engineering Fees (6%)	720,500
Site Observation Fees (6%)	<u>720,500</u>
<b>TOTAL ENGINEERING COSTS</b>	<b>\$2,830,000</b>
<b>TOTAL PROJECT BUDGET</b>	<b><u>\$14,836,000</u></b>

To meet the installation date mandated in the legislation, the university anticipates a phased construction project spread over four years starting in summer 2009 as outlined above. This proposed schedule is

aggressive and requires the completion of two residential complexes a year. The impact of closing more than two residential housing units at any given time has been a major factor in establishing the phased construction.

Work will include the design and construction of piping systems required to meet the fire sprinkler safety code for residence hall units.

**Recommendation:** The university requests Board of Trustees authorization to proceed with a project budget of \$7,382,000 to include Phase I and Phase II construction costs and all engineering costs for the project. Further authorization is requested to use the QBS process for Architect/Engineer selection, and contract with the QBS selected A/E for preparation of detailed construction plans and specifications for bidding ALL Phases of the construction work. Approval is also requested to proceed with construction contracts and work orders as necessary to complete the construction and renovation work of Phase I and Phase II. Project costs will be paid from revenue bond funds.

The university will report project progress and seek further approval for Phase III and Phase IV expenses in future Board reports.

**RECONSTRUCTION OF PARKING LOT 24**  
**CAPITAL PROJECT APPROVAL**

**Summary:** Parking Lot 24, located at the Human Resource and Diversity Resource Buildings, provides 60 parking spaces for visitors, prospective employees, faculty and staff. The parking lot is original to the building which was acquired by the university in 1992. The existing pavement is in very poor condition, with driveways and drive aisles in the poorest condition.

Work will include the complete removal of existing asphalt paving and gravel base, the existing entry from Lincoln Highway will be removed, and a new entry drive will be constructed near the east edge of the parking lot to improve traffic flow through the lot. New grades will be established to improve drainage, driveways and parking area. The lot will be reconstructed with new compacted granular base and asphalt surface, drainage structures, curb and gutter, walkways, islands, new striping, bumpers and new lighting.

**Recommendation:** The university requests Board of Trustees authorization to establish a project budget of \$325,000 to begin the Quality Based Selection (QBS) process for Architect/Engineer selection and contract with the QBS selected A/E for preparation of plans and specifications for bidding the reconstruction work. The university further requests approval to proceed with construction contracts and work orders as necessary to complete the construction and renovation work. Project costs will be paid from revenue bond funds.

**THE NORTHERN ILLINOIS PROTON TREATMENT  
AND RESEARCH CENTER DEVELOPMENT AGREEMENT**

**Summary:** On February 26, 2008, the Illinois Health Facility Planning Board approved the application for a Certificate of Exemption to design, construct, and operate The Northern Illinois Proton Treatment and Research Center. The application was submitted by Northern Illinois University, the Northern Illinois Research Foundation and the Northern Illinois Proton Treatment and Research Center for the purchase of major medical equipment. The COE is necessary for purchases of major medical equipment with costs exceeding \$7 million.

While the terms of the development agreement remain to be finalized, it is critical to proceed with predevelopment activities in order to meet this very demanding schedule. These activities include, but are not limited to, building programming, civil and geotechnical engineering, permitting and legal work, ordering of utilities, and predevelopment reviews with local governments and authorities.

**Recommendation:** The university requests authorization to proceed with the final terms of the development agreement with CenterPoint Properties and, until such an agreement is executed, to order predevelopment services that shall not exceed \$2,025,000. Funding for predevelopment costs will be provided from grant/institutional resources.

**COLLECTIVE BARGAINING AGREEMENT**

**Summary:** Northern Illinois University negotiates with twelve collective bargaining organizations representing different employee groups. Salary increases and other terms/conditions of employment for bargaining unit members are subject to negotiation and final agreements are submitted for approval to the Board of Trustees. Reopeners normally occur at the beginning of the fiscal year. The following collective bargaining agreement has been tentatively approved, ratified by the bargaining unit, and is submitted to the Board of Trustees for approval.

- 1) **Bargaining Unit:** Metropolitan Alliance of Police, Chapter 291, representing approximately 40 Police Officers and Police Corporals.

**Scope of Negotiations:** Full Agreement.

**Tentative Agreement for Board Action:** A five-year successor agreement, effective July 1, 2006 through June 30, 2011.

**Recommendation:** Terms and conditions of this agreement are consistent with university policies and guidelines. The university recommends approval of this collective bargaining agreement with the Metropolitan Alliance of Police, Chapter 291.

## **MASTER OF ACCOUNTING SCIENCE (M.A.S.) PROGRAM FEES**

**Summary:** NIU's accountancy programs have been ranked among the nation's elite programs since the early 1990s. Of the more than 500 accountancy programs in the nation, *U.S. News and World Report* ranked NIU's programs 23<sup>rd</sup> (*America's Best Colleges*, 2008) and *Public Accounting Report* (2007) ranked NIU's undergraduate and graduate accountancy programs 11<sup>th</sup> and 17<sup>th</sup> in the nation, respectively. These prominent rankings have been recognized by talented students from across the country and are a major factor in attracting them from well beyond the northern Illinois region. These same rankings also attract highly qualified applicants for faculty positions within the Department of Accountancy in a very competitive faculty labor market.

In the year 2000, demand for the Master of Accounting Science program increased substantially after the State of Illinois increased the educational requirement for taking the C.P.A. examination from a baccalaureate degree (equivalent to 120 credit hours) to 150 credit hours (a.k.a. the "150 hour rule," equivalent to a master's degree). In addition, passage of the Sarbanes-Oxley Act of 2002 increased the demand for public accountants. For the State of Illinois alone, it was estimated that entry-level accounting/auditing positions will increase approximately 15 percent, or more than 7,200 positions (Illinois Department of Employment Security, 2002-2012). Since these changes occurred, enrollments in the M.A.S. program increased almost 200 percent from 51 students in 2000 to 146 students in 2007. The number of M.A.S. degrees awarded increased 400 percent from 20 degrees in 2000 to 98 degrees in 2007.

In order to achieve the goals of maintaining program rankings and continuing to attract a talented student applicant pool and well-qualified faculty candidates, a program fee is needed to fund high priority initiatives. An incremental process is recommended to fund priorities. The proposed fee would be designed to fulfill specific initiatives: to fund student support services including the M.A.S. program director and advisor positions that are currently funded with private support; to create a communications center and a leadership development program recommended by the faculty and endorsed by the Accountancy Executive Advisory Council; and to address personnel funding needs in the Department of Accountancy. The budget for the use of these funds will be developed each year by the Department Chair and the Dean of the College of Business and will be approved by the Provost.

This request is consistent with actions taken by institutions such as the University of Illinois-Chicago, the University of Illinois at Urbana-Champaign, and the University of Wisconsin-Whitewater – schools with which NIU competes for students and faculty – that increased tuition and/or fees immediately after the "150 hour rule" went into effect. NIU is committed to keeping costs for the M.A.S. program affordable; currently more than 60 percent of the students enrolled in the program receive financial support in the form of scholarships, graduate assistantships and/or paid internships. With the addition of the program fee, the cost for completing an NIU M.A.S. degree will remain among the lowest of the ranked programs.

**Recommendation:** Effective in fall 2008, the university requests Board of Trustees approval of a program fee of \$175 per credit hour for all Master of Accounting Science program course work offered on the DeKalb campus only. Further, the university requests incremental increases of \$25 per credit hour to this program fee effective fall 2009 (\$200), fall 2010 (\$225), fall 2011 (\$250), and fall 2012 (\$275).

**RECOMMENDATIONS FOR FACULTY AND SUPPORTIVE PROFESSIONAL STAFF  
SABBATICAL LEAVES FOR THE 2008-2009 ACADEMIC YEAR**

The following individuals are being recommended to the President for sabbatical leave. The President may also approve a request by an individual to change the period of the leave from one semester to another within the academic year.

<u>Faculty Member</u>	<u>Department/School</u>	<u>Semester</u>
<b>COLLEGE OF BUSINESS</b>		
Clinton, B. Douglas	Accountancy	Fall 2008
<b>COLLEGE OF EDUCATION</b>		
Dunn-Kenney, Maylan	Teaching & Learning	Fall 2008
Elish-Piper, Laurie	Literacy Education	Fall 2008
Henning, Mary Beth	Teaching & Learning	Fall 2008
L'Allier, Susan	Literacy Education	Spring 2009
O'Neill, Linda	Leadership, Educ. Psychology & Foundations	Spring 2009
Smith, Thomas	Educ. Technology, Research & Assessment	Fall 2008
Wilkins, Elizabeth	Teaching & Learning	Spring 2009
<b>COLLEGE OF ENGINEERING &amp; ENGINEERING TECHNOLOGY</b>		
Azad, Abul	Technology	Fall 2008
Hashemian, Reza	Electrical Engineering	Spring 2009
Kuo, Sen-Maw	Electrical Engineering	Fall 2008
<b>COLLEGE OF HEALTH &amp; HUMAN SCIENCES</b>		
Ciesla, James	School of Nursing & Health Studies	Fall 2008
Nuzzo, Nancy	School of Allied Health & Communicative Disorders	Fall 2008
Shi, Lin	Nutrition Sciences	Fall 2008
<b>COLLEGE OF LAW</b>		
Morrison, Adele	Law	Fall 2008
Schmall, Lorraine	Law	Spring 2009
<b>COLLEGE OF LIBERAL ARTS &amp; SCIENCES</b>		
Basu, Sanjib	Division of Statistics	Spring 2009
Beachy, John A.	Mathematical Sciences	Spring 2009
Blackstone, Neil	Biological Sciences	Fall 2008
Bowers II, Jerome D.	History	Spring 2009
Brookey, Robert	Communication	Fall 2008
Burns, Gary	Communication	Fall & Spring 2008-09
Chmaisseem, Omar	Physics	Fall & Spring 2008-09
Ciallella, Louise	Foreign Languages & Literatures	Spring 2009
Clifton, Nicole	English	Fall & Spring 2008-09

Dabrowski, Bogdan	Physics	Fall & Spring 2008-09
Demaray, Michelle K.	Psychology	Fall & Spring 2008-09
Gebo, Daniel L.	Anthropology	Spring 2009
Goar, Carla	Sociology	Fall 2008
Hofstetter, Oliver	Chemistry & Biochemistry	Fall 2008
Jain, Neelam	Economics	Fall or Spring 2008-09
Johns, Mitrick A.	Biological Sciences	Fall 2008
Kolb, Michael	Anthropology	Spring 2009
Lenczewski, Melissa	Geology & Environmental Geosciences	Fall 2008
Lukacher, Maryline	Foreign Languages & Literatures	Spring 2009
Pourahmadi, Mohsen	Division of Statistics	Fall 2008
Ryzhov, Victor	Chemistry & Biochemistry	Fall 2008
Shafer, Mary	Mathematical Sciences	Spring 2009
Slotsve, George A.	Economics	Spring 2009
Solares-Larrave, Francisco	Foreign Languages & Literatures	Fall & Spring 2008-09
Thompson, Carol	Physics	Fall & Spring 2008-09
Ward, Artemus	Political Science	Fall & Spring 2008-09
Whedbee, Karen E.	Communication	Spring 2009
Wiemer-Hastings, Katja	Psychology	Spring 2009
Wingfield, Nancy M.	History	Fall 2008

#### **COLLEGE OF VISUAL & PERFORMING ARTS**

Adams, Jeffrey	Art	Fall 2008
Houze, Rebecca	Art	Fall 2008
Martens, Kimberly	Art	Fall 2008
Myers, Myron	Music	Fall 2008
Schneider, Robert	Theatre & Dance	Fall & Spring 2008-09

**Recommendation:** The University requests Board of Trustees approval of its Recommendations for the 2008-09 Academic Year Faculty and Supportive Professional Staff Sabbatical Leaves.



## **REQUEST FOR A NEW MINOR**

New subdivisions of existing programs, including minors, require the approval of the Board of Trustees. Under the new state system created to streamline the processes for the development of academic programs, the approval of a minor by the NIU governing board will be reported in the university's Annual Listing of Changes sent to the IBHE each June. This request is brought to the Academic Affairs, Student Affairs and Personnel Committee after receiving the approval of the department, college and the Undergraduate Coordinating Council and the concurrence of the Provost.

### **Minor in Mechanical Engineering**

Description: The university proposes to offer a minor in mechanical engineering that would be administered by the Department of Mechanical Engineering in the College of Engineering and Engineering Technology. The minor would require the completion of 21 semester hours of course work in engineering mechanics, graphics, and thermodynamics; the strength of materials; mechanism design; and computer-aided design and manufacturing. Students who are not majors in mechanical engineering would earn a minor in mechanical engineering by taking this sequence of seven fundamental mechanical engineering courses.

Rationale: Modern engineering practice is interdisciplinary and its interdisciplinary character is becoming more prominent. The minor would be especially attractive to NIU's electrical and industrial engineering students who take two or three of the courses required for the minor as part of their program major requirements. Completion of the proposed minor would add breadth to their engineering credentials. In addition, computer scientists, software engineers, designers, mathematicians, and others work with mechanical engineers on a variety of projects and in a variety of settings. The proposed minor in mechanical engineering would permit students pursuing majors outside of engineering to learn the fundamentals of mechanical engineering, which they could apply in solving design problems. The minor would be noted on a student's transcript and would make alumni highly desirable to many prospective employers.

Costs: All courses for the minor are currently taught in the mechanical engineering curriculum, and additional students could be accommodated in existing class sections. No new state resources are needed to implement the proposed minor.

**Recommendation:** The University requests Board of Trustees approval of its request for a new Minor in Mechanical Engineering.

## **REQUEST FOR A NEW EMPHASIS AND SPECIALIZATION**

New subdivisions of existing undergraduate programs are called emphases, and new subdivisions of graduate programs are called specializations. The creation of both of these subdivisions requires the approval of the Board of Trustees. If the Board approves the addition of new emphases or specializations, the university will report them in the Annual Listing of Changes sent to the IBHE each June. These requests were endorsed by the Academic Affairs, Student Affairs and Personnel Committee at its March 6 meeting after receiving approval from the curriculum committees at the department, college and university levels and the concurrence of the Provost.

### **Emphasis in Mechatronics (within the B.S. in Mechanical Engineering)**

Description: The proposed emphasis provides a formal mechanism for students to focus a portion of their course work on mechatronics. Requirements for the emphasis include all course work in the major plus the completion of a sequence of four courses: dynamic systems and controls, robot manipulation, mobile robots and mechatronic system design, as well as a senior capstone design project related to mechatronics. All courses for the emphasis currently exist in the curriculum.

Rationale: Mechatronics is an emerging area of automation in engineering design and production based on the integration of concepts from mechanical, electrical and software engineering and computer science. Mechatronic systems are found in many consumer goods (for example, washing machines, antilock-braking systems in automobiles, cameras, compact discs) that integrate the use of sensors, actuators (transducers) and microprocessors. These systems are used in many sectors that include but are not limited to manufacturing, mining, medicine, farming and banking. Completion of the requirements for the emphasis would be noted on the student's transcript. Mechatronics is a field within mechanical engineering that is highly valued by many employers; those looking for employees with mechatronics expertise would find these NIU graduates highly desirable.

Costs: No new state resources are needed to implement the proposed emphasis. The required courses for the emphasis already exist in the Department of Mechanical Engineering within the College of Engineering and Engineering Technology, and there are a sufficient number of seats in these courses to accommodate students pursuing the proposed emphasis.

### **Specialization in Nanoscience (Nanochemistry) (within the Ph.D. in Chemistry)**

Description: The Department of Chemistry and Biochemistry in the College of Liberal Arts and Sciences proposes to offer a new specialization in nanoscience within the Ph.D. degree program in chemistry. The required course work for this proposed specialization would include an introduction to nanoscience and selected courses in thermodynamics, kinetics, materials science, advanced engineering analysis, quantum theory of solids, electromagnetic theory and/or special topics in physics offered by the Departments of Chemistry and Biochemistry, Mechanical Engineering, and Physics. Students would also meet existing core course and dissertation research requirements to complete the doctoral degree program in chemistry. Completion of the specialization would appear on the student's transcript.

Rationale: This proposed specialization would prepare students to make contributions to the understanding of the basic behavior of nanostructures and to linkages for their applications in a variety of technologies. The technologies for manufacturing and electronic devices that are emerging from this new scientific field will contribute to economic growth and the creation of new jobs: preparation in nanoscience will place NIU graduates in a competitive position within this important job market. In

addition, the proposed specialization will strengthen NIU's ties to Argonne National Laboratory and provide students with exceptional learning experiences. The Joint Northern Illinois University/Argonne National Laboratory Distinguished Graduate Fellowship program provides students with access to unique, specialized and cutting-edge scientific instrumentation at the laboratory and opportunities to work side-by-side with leading scientists within the discipline.

Costs: No new state resources are needed to implement the proposed specialization. Resource needs can be met through internal reallocations, collaborative agreements with Argonne National Laboratory and extramural grant funding.

**Recommendation:** The university requests Board of Trustees approval of the Emphasis in Mechatronics within the B.S. in Mechanical Engineering and the Specialization in Nanoscience (Nanochemistry) within the Ph.D. in Chemistry.

**PUBLIC SAFETY SECURITY SERVICES**

**Summary:** The Per Mar Security Services firm was contracted to provide supplemental security personnel for university facilities for two weeks after the resumption of classes following the February 14, 2008 incident. The original order totaling \$94,080 received presidential approval during the week of February 29, 2008. This order was amended on March 7 to authorize continued services through the end of March.

The university has determined that a complement of supplemental security personnel should remain deployed as determined by the Public Safety Department for the remainder of the spring 2008 semester. Expenditure authority is requested to retain Per Mar Security for the remaining spring semester in accordance with the provisions of the Illinois Procurement Code.

**Funding:** Appropriated/Institutional

**Recommendation:** The university requests Board of Trustees approval of overall expenditure authority for FY08 as follows:

*Per Mar Security Services – Davenport, IA.....\$400,000 (Not to Exceed)*

**DEAN OF UNIVERSITY LIBRARIES**

After a national search, Mr. Patrick Dawson has been selected for appointment as dean of the University Libraries. He is recommended for appointment at the rank of professor with tenure in the University Libraries. Mr. Dawson is currently Associate University Librarian for Information and Research Services at the University of California, Santa Barbara. He holds a baccalaureate degree in History and a master's degree in History and Latin American Studies from the University of New Mexico as well as a Masters of Library Science from the University of Arizona. Mr. Dawson has over twenty two years of professional experience in academic libraries, having held positions at increasing levels of responsibility at the Riverside, Irvine and Santa Barbara campuses of the University of California. He was a member of the Association of Research Libraries Leadership and Career Development Program in 1998 and is currently a Fellow in the Association of Research Libraries Research Library Leadership Fellows Program. While at UCSB, Dawson served as Head of the Coleccion Tolque Nahuague, a nationally-recognized resource for comprehensive Chicana/o and Latina/o information and specialized reference services. Mr. Dawson has been actively involved in the library profession on issues related to library services for the Spanish speaking, collection development of Hispanic American materials, and the promotion of innovating and emerging trends and technologies for the improvement of information retrieval and delivery.

**Recommendation:** The university requests Board of Trustees approval of this request to grant Mr. Patrick Dawson tenure and the rank of professor in conjunction with his appointment as dean of the University Libraries.

## **REQUEST FOR NEW DEGREE PROGRAMS**

All new degree programs require the approval of the Board of Trustees and the approval of the Illinois Board of Higher Education (IBHE). These new program requests have received all required curricular approvals at the department, college and university levels, endorsement by the Academic Planning Council and the concurrence of the Provost.

### **M.A.T. (Master of Arts in Teaching)**

Description: The proposed Master of Arts in Teaching degree is designed to serve students with baccalaureate degrees who seek initial teacher certification at the master's level. The program would facilitate students' development of core competencies in the knowledge, skills and dispositions related to assessment, diversity and special needs, human development and learning, and pedagogy within their content area. Within the specialization of their choosing, students would complete a minimum of 30 semester hours of course work that focuses on a specific population of learners (e.g., elementary students) or a content area (e.g., biology). Currently one specialization for the proposed degree program has received all curricular approvals: the specialization in elementary education (Type 03 certification). Additional specializations are under discussion and would be brought to the board for approval at a later date.

The request for the M.A.T. degree includes its delivery both on campus and at selected off-campus locations in IBHE-designated regions: 1 (North Suburban), 3 (West Suburban), and 10 (Chicago). All students admitted to the program must meet the requirements of the Graduate School, and students must maintain a cumulative GPA of at least 3.0 to remain in good academic standing. Approximately 30 students are expected to enroll part-time in the M.A.T. specialization in elementary education; students are expected to complete the degree requirements within three years.

Rationale: The proposed M.A.T. degree program will meet the needs of students who have completed a baccalaureate degree and desire to meet the requirements for initial teacher certification at the master's level. The national model for serving this population of students is through the creation of master's degrees in teaching. Needs specifically related to the preparation of elementary education teachers (Type 03 certification) are documented in the *Educator Supply and Demand in Illinois Report (2005)* prepared by the Illinois State Board of Education. It is noted in this report that over the next several years Illinois will need more than 14,000 new elementary school teachers. Completion of the proposed M.A.T. degree specialization in elementary education would make students eligible for the Type 03 certification that meets state and federal criteria for "highly qualified" teachers in elementary classrooms.

Costs: No new resources are needed to implement the proposed M.A.T. The delivery of course work for the first two cohorts of students enrolled in the specialization in elementary education will be funded through a Transitions-to-Teaching/Illinois State Board of Education grant in which NIU is a partner. Thereafter, the specialization and future specializations will be funded through the internal reallocation of departmental resources.

### **M.S.T. (Master of Science in Teaching)**

Description: The M.S.T. is designed to meet the needs of certified teachers seeking teaching endorsements in disciplines approved by the university. Core requirements for the program include demonstrated knowledge, skills, and dispositions in assessment, diversity and special needs, human learning and development, and pedagogy in their content area. Within the specialization of their

choosing students would complete a minimum of 30 semester hours of course work to earn the degree and meet the endorsement requirements. Initially two specializations have received all curricular approvals and are proposed for inclusion within the degree: the specialization in middle school mathematics education and the specialization in engineering education. In completing the requirements for either of these specializations teachers would also meet the standards for the endorsement in teacher leadership. Other specializations may be developed in the future, and would be brought to the board for approval.

The request for the M.S.T. degree includes its delivery both on campus and at selected off-campus locations in IBHE-designated Regions 3 (West Suburban) and 10 (Chicago). All students admitted to the program must meet the requirements of the Graduate School, and students must maintain a cumulative GPA of at least 3.0 to remain in good academic standing. Approximately 50 students are expected to enroll part-time in the M.S.T. specializations in middle school mathematics education or engineering education; students are expected to complete the degree requirements within three years.

Rationale: The M.S.T. is designed to meet the needs of certified teachers seeking teaching endorsements within a master's degree program in disciplines/areas approved by the university. It is distinguished from the M.A.T. degree, which prepares teachers for initial certification at the master's level. Currently, many school districts have difficulty hiring qualified teachers in some subject areas, most often in science, technology, engineering and mathematics (STEM) disciplines (*Occupational Outlook Handbook*, 2008-2009). The specializations initially proposed for this degree program are part of the Illinois State Board of Education Mathematics and Science Partnership (IMSP) grant program. IMSP is a highly competitive grant program designed to enhance the content knowledge and teaching skills of classroom teachers; the grants are federally funded through Title II, Part B of the No Child Left Behind Act. These "partnerships were designed to increase the academic achievement of students in mathematics and science by improving teacher quality. IMSP programs offer additional training for nearly 1,000 teachers in more than 130 districts..." ([http://www.isbe.net/news/2005/feb24\\_05.html](http://www.isbe.net/news/2005/feb24_05.html)). NIU's participation in this grant program will deliver the M.S.T. specializations to teachers in Rockford School District 205, Harlem Unit District 122, and West Aurora Unit School District 129, all high-need urban school districts.

Costs: No new resources are needed to implement the proposed M.S.T. degree program. Initial funding for the two specializations will be provided by the Illinois State Board of Education Illinois Mathematics and Science Partnership Program grant for three years. After grant funding ends, resources to support the delivery of the M.S.T. specializations in middle school mathematics education and engineering education will be internally reallocated by the Department of Mathematical Sciences and the College of Engineering and Engineering Technology, respectively.

**CENTER FOR GOVERNMENTAL STUDIES  
MEDICAID TRANSFORMATION PROJECT**

**Summary:** Under an intergovernmental agreement with the Office of the Inspector General of the Illinois Department of Healthcare and Family Services (OIG), Northern Illinois University requests to enter into a contract with Mainline Information Systems to provide professional and statistical data analysis, reporting models, and computer hardware and software to NIU which will assist the university in coordinating, designing and implementing a new state-level Predictive Modeling and Reporting System (PMRS) for the Illinois Medicaid program. This agreement runs through March 2009 and allows for a possible time extension if needed. Because this vendor is named in the intergovernmental agreement, this contract is exempt from advertising on the Illinois Public Higher Education Bulletin. Funding for this project will come from the Illinois Department of Healthcare and Family Services.

**Funding:** Institutional – Local Funds

**Recommendation:** The University requests Board of Trustees approval of expenditure authority for FY09 as follows:

*Mainline Information Systems, Tallahassee, FL .....\$375,319*



# **President's Report**

**No. 59**

*June 19, 2008*

**A G E N D A**

**BOARD OF TRUSTEES  
of  
NORTHERN ILLINOIS UNIVERSITY  
9:00 a.m. – Thursday – June 19, 2008  
Board of Trustees Room  
315 Altgeld Hall**

1. Call to Order and Roll Call
2. Verification of Appropriate Notification of Public Meeting
3. Meeting Agenda Approval ..... *Action*. 119
4. Review and Approval of Minutes of March 27, 2008 ..... *Action*.....  
*Minutes of June 19, 2008* ..... . 122
5. Illinois Campus Security Task Force Presentation ..... *Information*
6. Executive Session
7. Chair's Comments/Announcements
  - a. Election of Fiscal Year 2009 Officers for the Board of Trustees
8. Public Comment
9. Reports of Board Committees and Board Liaisons
  - a. Executive Committee
  - b. Academic Affairs, Student Affairs and Personnel Committee
  - c. Finance, Facilities and Operations Committee
  - d. Legislation, Audit and External Affairs Committee
  - e. Illinois Board of Higher Education
  - f. University Civil Service Merit Board
  - g. Northern Illinois University Foundation
10. President's Report No. 59
  - a. University Recommendations Forwarded by the Board Committees
    - (1) Fiscal Year 2010 Budget Guidelines ..... *Action*.... 135
    - (2) Fiscal Year 2009 Internal Operating Budget Interim Approval ..... *Action*.... 137
    - (3) Fiscal Year 2009 Tuition Recommendations ..... *Action*.... 139
    - (4) Fiscal Year 2009 NIU Foundation Professional Services Contract ..... *Action*.... 141
    - (5) Fiscal Year 2009 Radiation Oncology Physician Services Contract Renewal..... *Action*.... 142
    - (6) Fiscal Year 2009 Copy Paper - ITS Document Services and Materials Management ..... *Action*.... 143
    - (7) Fiscal Year 2009 Waste Management and Utilities Solid Waste Removal and Recycling at NIU DeKalb..... *Action*.... 144
    - (8) Fiscal Year 2009 NIU Naperville Catering Services Contract Renewal ..... *Action*.... 145

(9) Fiscal Year 2009 Gasoline 10 Percent Ethanol Blend .....	<i>Action</i> ....	146
(10) Fiscal Year 2009 Telecommunications Services Parts and Supplies Contract Renewal .....	<i>Action</i> ....	147
(11) College of Engineering and Engineering Technology ROCK Program – Research and Project Development Amendment .....	<i>Action</i> ....	148
(12) Department of Physics Double X-Ray Mirror System .....	<i>Action</i> ....	149
(13) University Health Services Multiyear Medical Reagent Amendment .....	<i>Action</i> ....	150
(14) University Data Warehouse Implementation .....	<i>Action</i> ....	151
(15) Academic Advising Center and Office of Retention Services Relocation and Consolidation .....	<i>Action</i> ....	152
(16) Recommendations for Faculty Promotions, Tenure, and Promotions with Tenure for 2008-2009 Academic Year .....	<i>Action</i> ....	153
(17) New Appointments.....	<i>Action</i> ....	154
(18) Request for a New Degree Program .....	<i>Action</i> ....	157
(19) Request for a New Emphasis .....	<i>Action</i> ....	158
b. University Reports Forwarded from the Board Committees		
(1) Quarterly Summary Report of Transactions in Excess of \$100,000 .....	<i>Information</i> .....	
(2) Periodic Report On Investments .....	<i>Information</i> .....	
(3) Semiannual Progress Report of Active Capital Projects with A Budget over \$100,000 .....	<i>Information</i> .....	
(4) 2007-2008 Program Review Summaries .....	<i>Information</i> .....	
(5) Illinois Board of Higher Education Public Agenda Update .....	<i>Information</i> .....	
(6) 95th General Assembly Report.....	<i>Information</i> .....	
(7) Congressional Report .....	<i>Information</i> .....	
(8) NIU Foundation Endowment Policy.....	<i>Information</i> .....	
(9) Fiscal Year 2007 Financial and Compliance Audit Report.....	<i>Information</i> .....	
(10) Policy for Fraud Detection and Prevention .....	<i>Information</i> .....	
c. Directly from the President		
(1) Grant and Contract Awards.....	<i>Information</i> .....	
(2) Collective Bargaining Agreement.....	<i>Action</i> ....	159
11. Chair's Report No. 42		
a. First Reading – Board of Trustees <i>Bylaws</i> Amendment .....	<i>Discussion/Information</i> .....	
b. Tenured Faculty Appeal Matter .....	<i>Action</i> ....	161
c. Resolution - Student Trustee Shaun N. Crisler.....	<i>Action</i> ....	162
d. Executive Session Minutes Periodic Review .....	<i>Action</i> ....	163
12. Other Matters		
13. Next Meeting Date		
14. Adjournment		

\*The Board and its committees comply with P.A. 91-0715 through its *Bylaws*, Article II, Section 5.B:

1. Consistent with Public Act 91-0715 and reasonable constraints determined by these *Bylaws* and the Chair, at each regular or special meeting of the Board or its committees that is open to the public, members of the public may request a brief time on the approved agenda of the meeting to address the Board on relevant matters within its jurisdiction.
2. Committees of the Board review University proposals for action and make adjustments and endorsements as appropriate for further consideration by the full Board. Public comments are generally most useful at meetings of Board committees, where proposals are first considered and the time for interaction most feasible.
3. To facilitate an orderly process, appearance requests must be registered on a Board-provided form and submitted to the Board's Parliamentarian at least 45 minutes before the meeting is scheduled to be called to order. To be recognized, the appearance request will include the name, address and position of the individual wishing to speak, the name of the organization or group represented, a concise summary of the presentation, and whether the requestor has appeared earlier on the topic before any other meeting of the Board. The Parliamentarian may confer with registered speakers to cooperatively assist the Chair of the meeting in assuring coordinated issue presentation and an efficient use of allocated time. The Parliamentarian will acquaint requestors with the generally acceptable rules of decorum for their presentations. In lieu of oral presentations, individuals may present brief written materials not to exceed five (5) pages to the Parliamentarian for distribution and consideration by the Board in advance of the meeting.
4. The Chair of the meeting will recognize duly registered individuals at the appropriate point during the meeting. Unduly repetitive comments may be discouraged and restricted by the Chair. To assure an orderly and timely meeting the Chair may limit time allotments to five minutes or less, may delay or defer appearances when appropriate, and defer or refer questions received from presenters for answers if available.

**Anyone needing special accommodations to participate in the NIU Board of Trustees meetings should contact Ellen Andersen, Director of Special Events, at (815)753-1999, as soon as possible, normally at least a week before the scheduled Board meeting.**

Minutes of the  
**BOARD OF TRUSTEES**  
**OF NORTHERN ILLINOIS UNIVERSITY**  
June 19, 2008

**SWEARING-IN OF NEW STUDENT TRUSTEE**

We have a very important duty to attend to before we officially begin the meeting today, Chair Murer said. We have the pleasure of introducing our new student trustee. DuJuan Smith will be sworn in today and his term of office will begin officially on July 1. Soon, he will take the oath of office and be officially sworn in, but first I would like to tell you a little about him.

DuJuan Smith is reflective of the students of NIU. I am always so proud when I have the opportunity to read these bios, the Chair said, because these young people are so accomplished in such a short time. DuJuan received his Bachelor's degree in Applied Sociology from NIU in 2006 and is currently pursuing a graduate degree in community counseling. He serves as a graduate assistant in the mentoring program for Student Support Services, is the Treasurer of the Black Graduate Student Association, Midwestern Regional Historial for the Alpha Phi Alpha Fraternity, and probably one of his finest accomplishments is that he was 2006 Centennial Homecoming King. He also served as President of the Student Association at NIU during the 2005-2006 school year.

I cannot tell you how pleased we are to have you join the Board of Trustees, DuJuan, and I really hope this is going to be a fulfilling experience for you. Your service in student government and experience on campus has provided you with a depth of knowledge that will be an asset. And the Student Trustee plays a tremendous role on this Board. He or she is really the voice of the students, and they are the ones closest to the student body.

Chair Murer asked Mr. Smith to join her at the podium for the swearing-in and administered the following oath of office.

*I, DuJuan Smith, do solemnly swear that I will support the Constitution of the United States, the Constitution of the State of Illinois, and the laws thereof, and that I will faithfully discharge the duties of Student Trustee for the Board of Trustees of Northern Illinois University to the best of my ability.*

Student Trustee-Elect Smith's comments were as follows:

Thank you. I am extremely humbled and honored by this moment and the prospect of what is to come through this journey. When I first came to NIU as a first-generation college student, I did not know what to expect. Instantly, I began to get involved on campus, and I fell in love with the spirit of this institution. With the combination of being blessed with the right people in my life and having amazing opportunities, I have been able to serve NIU in multiple capacities. This university has given me so much relevant in and outside of the classroom experience and knowledge, I feel it is my obligation to contribute back in this capacity. I am excited because I am confident that my natural ability to connect with the student body will be beneficial and an asset to this Board. I would like to thank the Board of Trustees for its continued hard work and contributions to the Huskie spirit. It is inspiring to see each and every last one of you bring forth your unique talents and perspectives together for such a worthy institution. I look forward to working with and getting to know you all. To President Peters and his supporting staff, you all have done an outstanding job in renewing the Huskie spirit after the events of February 14. This next year will be crucial for us as an institution to make sure that our students continue to receive the support they need, and I look forward to working with you all in anyway that I am needed.

I want to thank my running mate and newly elected S.A. President, Brent Keller, for his continued support. I just want to let you all know that the Student Association is about to have another dynamic year, so get ready for it. To my Brother Deon, for always just being you and for keeping me on pace, to my fraternity brothers for always keeping the bar high, and for the support we share together in making sure our expectations are never missed, for anyone who has helped me along the way, I thank you. To those of you I will meet along the way, I thank you as well. And to the outgoing Student Trustee, Shaun Crisler, my friend and mentor, I thank you very much for everything that you have done. I have some huge shoes to fill, but I am confident I can do it. Thank you all.

#### **CALL TO ORDER AND ROLL CALL**

The meeting was called to order by Chair Cheryl Murer at 9:15 a.m. in the Board of Trustees Room, 315 Altgeld Hall. Recording Secretary Sharon Banks-Wilkins conducted a roll call of Trustees. Members present were Trustees Robert Boey, John Butler, Manny Sanchez, Myron Siegel, Marc Strauss, Barbara Giorgi Vella, Student Trustee Shaun Crisler and Chair Murer. Also present were Board Parliamentarian Kenneth Davidson and President John Peters. With a quorum present, the meeting proceeded.

Chair Murer also recognized the presence of two very distinguished individuals in the audience – Former NIU President Bill Monat and Dean Harold Kafer, NIU's new Deputy Provost.

#### **VERIFICATION OF APPROPRIATE NOTICE OF PUBLIC MEETING**

Confirmation of Open Meetings Act public notice compliance was provided by Board Parliamentarian Ken Davidson.

#### **MEETING AGENDA APPROVAL**

After discussion with President Peters and review of the revised printed agenda before us, Chair Murer said, I propose creation of a Consent Agenda that would immediately precede the beginning of the President's Report for today's meeting, and move President's Report Number 59, Action Items 10.a.(4), (5), (6), (7), (8), (9), (10), (11), (12), (13), (14), (15) and (19) and our receipt of Information Items 10.b.(1), (2), (3), (4), (5), (6), (7), (8) and (9), and 10.c.(1) to that Consent Agenda. The Chair then asked for a motion to approve the agenda as now proposed. Trustee Sanchez so moved, seconded by Trustee Siegel. The motion was approved.

#### **REVIEW AND APPROVAL OF MINUTES**

It was moved by Trustee Strauss and seconded by Trustee Sanchez to approve the minutes of the March 27, 2008 Board Meeting. The motion was approved.

#### **CHAIR'S COMMENTS/ANNOUNCEMENTS**

I would like to welcome University Advisory Committee representatives who may be present this morning: Dr. Paul Stoddard, Dr. Ferald Bryan, Dr. Nancy Castle, Dr. Joseph "Buck" Stephen, Ms. Bobbie Cesarek, Mr. Jay Monteiro. It is always my pleasure to welcome the Board to campus, Dr. Stoddard said. I look forward to working with DuJuan in the upcoming year, and I have enjoyed working with Shaun during the past year. So, I welcome the change and look forward to continued good relations with the students.

With the forthcoming ribbon cutting ceremony, Ms. Cesarek said, I would just like to congratulate the Board on their tireless work with the proton therapy program. It has been a lot of hard work, but we appreciate every step that you took to see that through and we thank you. I just want to reiterate

Dr. Stoddard's words of welcome to DuJuan and to thank Shaun for his service, Mr. Monteiro said.

### **ILLINOIS CAMPUS SECURITY TASK FORCE PRESENTATION**

We were to talk about the Illinois Campus Security Task Force and there was to be a presentation made this morning, the Chair said, but due to emergency flooding occurring in Illinois communities along the Mississippi River, the presentation will be moved to our September Board meeting. It is so unfortunate that this is happening, once again, in the Midwest.

I have asked all the vice presidents to try to determine how this university could help those communities, President Peters said. We are helping the University of Iowa with their art students. It is a tragedy, and we are going to stand ready to provide any help we can.

There is an enhanced sense of emotion when tragedy hits someone so soon after we have gone through what we did, Chair Murer said. And for me, the comment that most disturbed me was the picture of the University of Iowa moving its books out of the library with a student chain moving book by book. Books represent the heart of the university, so it was symbolized that the heart was moving. And we give our greatest sympathy to the University of Iowa and to the people of the Midwest.

### **EXECUTIVE SESSION**

Chair Murer asked for a motion to close the public meeting to conduct an executive session to discuss the following subjects authorized by the Illinois Open Meetings Act: personnel matters as generally described under §2(c)(1) and (3) of the Open Meetings Act, collective bargaining matters as generally described under §2(c)(2) of the Open Meetings Act, property matters as generally described under §2(c)(5) and (6) of the Open Meetings Act, Executive Session Minute Matters as generally described under §2(c)(21) of the Open Meetings Act. Trustee Siegel so moved, seconded by Trustee Strauss.

A roll call vote of the Trustees to recess to Executive Session was as follows:

Trustee Boey	Yes	Trustee Butler	Yes
Trustee Sanchez	Yes	Trustee Siegel	Yes
Trustee Strauss	Yes	Trustee Vella	Yes
Student Trustee Crisler	Yes	Chair Murer	Yes

The roll call vote of the Trustees to recess to Executive Session was unanimous.

### **BOARD OF TRUSTEES MEETING RECONVENED**

Chair Murer reconvened the public meeting of the Board of Trustees at approximately 11:25 a.m.

### **CHAIR'S COMMENTS/ANNOUNCEMENTS**

We have had a year of ups and downs, Chair Murer said. It has been a time to call upon our own strengths and to recognize our own character. It will be some time before we can think about 2008 and our students, those who were injured and those who are here with us only in spirit. The loss does not go away. Those of us who have lost someone close know that. As I said before, when we see other tragedies, such as the University of Iowa, we are even more greatly moved because of the loss we have experienced. But we also had some wonderful things happen to us in 2008: the opening of the Monsanto Health facility on Sycamore Road. To take a building that has such great meaning to DeKalb/Sycamore and reinvent it to be part of NIU is a feat we need to champion. And I mentioned that we are having a groundbreaking today; something that has been very meaningful to all of us. These are watershed periods for this university. So, I hope the tragedy and the pain that we suffered in February gives us greater strength as we move forward and take these bold steps. Throughout the development

of the strategic plan, it was evident that NIU's longstanding commitment to health and human sciences was going to result in the creation of a Health, Wellness and Literacy Center. The university's renowned speech and hearing and reading clinics were relocated to Monsanto, and will be ready for the fall semester.

Focusing on an opportunity this university has not enjoyed since the addition of our law and engineering colleges, today we break ground for the construction of the Northern Illinois Proton Treatment and Research Center at the DuPage National Technology Park. While this facility will be created through a spinoff corporation of the Northern Illinois Research Foundation, it is nonetheless transformational. There are so many people who have worked diligently on this process that it would be easier to identify those who have not committed themselves to the proton project. It is a bold step this university is taking. It is a step that says, we will now have national recognition as a university in the area of integration of technology, science and medicine. How many people have asked, why NIU? First because we are here. Second, because we have stepped up to the plate. And third, because we are committed to education and the collaboration of knowledge. That is what a university does. And in order to be successful, as we see new technologies in the treatment of cancer it is our responsibility to share. It is in the nature of universities and very much in the nature of NIU to share. We will be collaborative. We will use this as an opportunity to integrate programs, not just in the obvious, such as physics, biology and engineering, but we are committed to integration of the humanities. One of the comments I made to Dean Kafer was that when we open our facility in two years, I would like to see that facility engulfed in music, because it is the music and the arts that will give the soul to that facility, and it will be the technology and the sciences that continue to propel it further.

**ELECTION OF FISCAL YEAR 2009 OFFICERS FOR THE BOARD OF TRUSTEES**

This is the time of year when we traditionally renominate the slate of officers to a second one-year term, the Chair Murer said. I would like to thank my colleagues on the Board for their support and their counsel and, certainly, their collegiality. I hope that I will have the opportunity to continue to work with the Board in this capacity as I hope that the other elected officers will continue to work in their capacities. The Chair recognized Trustee Barbara Vella to nominate the Board's elected officers for Fiscal Year 2009.

I am honored and proud to place into nomination the following slate of officers to be elected for Fiscal Year 2009, Trustee Vella said:

- |   |                        |
|---|------------------------|
| Chair:  | Trustee Cherilyn Murer |
| Vice-Chair:                                       | Trustee Marc Strauss   |
| Secretary:  | Trustee Myron Siegel   |
| Fourth Member of the Executive Committee:         | Barbara Giorgi Vella   |
| Trustee Civil Service Merit Board Representative: | Trustee Marc Strauss   |

The motion was seconded by Trustee Butler. The motion was approved.

Trustee Siegel made a motion to close the nominations, seconded by Trustee Sanchez. The motion was approved.

In accordance with Board *Bylaws*, Chair Murer said, we are going to distribute secret ballots containing this slate for the election of the Board members in order to assure compliance with state statute. After the Board members mark their ballots, Board Parliamentarian Ken Davidson will collect and tally the ballots and announce the results at the conclusion of the Reports of Board Committees and Board Liaisons.



## **PUBLIC COMMENT**

The Chair asked Board Parliamentarian Kenneth Davidson if any members of the public had registered a written request to address the Board in accordance with state law and Board of Trustees Bylaws. Mr. Davidson noted that he had received no timely requests to address this meeting.

## **REPORTS OF BOARD COMMITTEES AND BOARD LIAISONS**

### **Executive Committee**

The Executive Committee did not meet.

### **Academic Affairs, Student Affairs and Personnel Committee**

Committee Chair Barbara Giorgi Vella reported that the Academic Affairs, Student Affairs and Personnel Committee met on Thursday, June 5. At that meeting, the committee considered and endorsed the following action items: Recommendations for Faculty Promotions, Tenure, and Promotions with Tenure for the 2008-2009 Academic Year, appointment of the Interim Vice President for Research, appointment of the Acting Dean of the Graduate School, appointment of the Acting Dean of the College of Visual and Performing Arts, a request for a new Ph.D. degree program in Geography, and a request for a new Emphasis in Advanced Computing and Simulation within Mechanical Engineering. The committee heard reports on the following informational items: the 2007-2008 Program Review Summary, Support Services to Contribute to NIU's Undergraduate Student Success, and an Update on the IBHE Strategic Planning Process.

### **Finance, Facilities and Operations Committee**

Committee Chair Robert Boey reported that the Finance, Facilities and Operations Committee met on Thursday, June 5. At that meeting, the committee considered and approved recommendations for Tuition Rates for Fiscal Year 2009. This tuition increase is needed to address the continuing lack of state support necessary for the operation of the university, including possible salary increments for NIU's outstanding faculty and staff. The committee thoroughly reviewed the tuition recommendations with affordability as a forefront of consideration. These tuition recommendations remain some of the most conservative rates offered in the state. As most of you know, in 1996, the first year of the independent NIU Board of Trustees, the state portion of NIU's overall budget was 50 percent. Today, it is less than one-third. And that means we have had to continue to close this widening gap between state support and NIU's ability to move forward.

Additional items considered by the committee were Fiscal Year 2010 Budget Guidelines; Fiscal Year 2009 Internal Operating Budget Interim Approval; contracts and purchase authorizations for NIU Foundation Professional Services Contract, Radiation Oncology Physician Services Contract, ITS Document Services and Materials Management Copy Paper Purchase, Waste Management and Utilities Solid Waste Removal and Recycling Contract, NIU Naperville Catering Services Contract, Gasoline 10 Percent Ethanol Blend purchase, Telecommunications Services Parts and supplies Contract, College of Engineering ROCK Program Project Amendment, Department of Physics Double X-Ray Mirror System purchase, University Health Services Multiyear Medical Reagent Amendment and University Data Warehouse Implementation funding approval; remodeling project budget authorization for the renovation of the Wesley Foundation Building for housing consolidated services of the Academic Advising Center and Office of Retention Services.

The committee also received the following reports: Quarterly Summary Report of Transactions in Excess of \$100,000, Periodic Report on Investments, Semiannual Progress Report of Active Capital Projects in Excess of \$100,000, Fiscal Year 2008-09 Appropriated Budget Update. Many of the items addressed by the Finance, Facilities and Operations Committee are included in the President's Report for Board approval at today's meeting.

## **Legislation, Audit and External Affairs Committee**

Committee Chair Marc Strauss reported that the Legislation, Audit and External Affairs Committee met in DeKalb on June 5. Ken Zehnder gave an oral report on substantive legislation before the 95<sup>th</sup> General Assembly. He specifically highlighted several bills such as House Bill 1434, which, if passed, would have allowed Harper Community College in Palatine to create a pilot baccalaureate program under which it could have offered bachelor's degrees in two fields of study. However, it was defeated in committee, thanks in large part to the testimony of Trustee Myron Siegel. Ken also brought us up to date on recent passage of the state budget, which includes a nominal increase for state universities. However, he cautioned that the governor is presently calling for meetings with the legislative leaders to address an approximate \$1.8 billion funding deficit issue within the budget.

Kathy Buettner gave a brief report on matters before the U.S. Congress. Congress is still struggling to pass a rewrite of the Higher Education Reauthorization Act, which governs federal aid to colleges and the students that attend them. A 900-page Conference Committee Report was issued recently on this legislation.

Mallory Simpson made a presentation on the NIU Foundation Endowment Policy. Keith Jackson reported on the university's FY07 Financial and Compliance Audit Findings. Finally, Lori Clark gave a summary of the work being done by the Campus Security Task Force and brought us up to date on various grants and reimbursement streams the task force is pursuing to assist NIU in recouping some of the costs associated with the February 14 tragedy.

## **Illinois Board of Higher Education**

Board Liaison Myron Siegel deferred to President Peters to give the report on the Illinois Board of Higher Education. President Peters stated that the IBHE had met twice since NIU's last Board of Trustees meeting. The board met on April 1 at Illinois State University, he said, where I addressed the board about the aftermath of our February 14 incident. The budget also was discussed. On June 3, the board met again in Springfield at St. John's College of Nursing. Again, the budget was discussed, and we heard a report on the nursing shortage. Also we receive an update on IBHE's Public Agenda Strategic Planning Process to which we are contributing.

## **Universities Civil Service Merit Board**

Board Liaison Marc Strauss reported that the State Universities Civil Service Merit Board met in Urbana on May 21, 2008, with remote hookups in Chicago and Macomb. Agenda items included one discharge case not including an NIU employee, authorization for implementation of the Fiscal Year 2009 budget, presentation of a proposed provision to Section 250.60 dealing with eligibility registers. This rule was approved for circulation to interested constituencies in advance of the commencement of formal rulemaking. A lengthy discussion of an Attorneys General opinion letter that took three years to obtain concluding that the Merit Board has authority to consider dispositions of disciplinary cases other than reinstatement and discharge. Staff is conducting an additional investigation of alternative approaches for consideration by the Merit Board. There was also discussion of procedure manual changes to be implemented. These include Examination Procedures, Section 3 on Veteran's Preference; Examinations Procedures, Section 9 on Police Testing demonstration projects; Employment and Separation Procedures Manual, Section 6, Service and Seniority Accrual; and Examination Procedure Manual, Sections 11, 13 and 17 regarding rewrite exams, lifting proficiency components and voiding registers, respectively. The next meeting is scheduled for Wednesday, August 20, at the system office, in the Chicago area and at other locations throughout the state.

## **NIU Foundation**

Board Liaisons Murer and Boey deferred to NIU Foundation President Mallory Simpson for the NIU Foundation report. Ms. Simpson reported that year to date, the Foundation had received \$9.1 million in gifts. At this point in the fiscal year, she said, we are 24 percent ahead of last year at this time. Our True North Campaign total is at \$121 million toward our \$150 million goal. Of that, \$18.2 million is

endowment. As you know, that is the focus of the remainder of our campaign, and already our endowment is making a major impact on student lives. We have two years and 11 days left in the campaign. I was delighted to report to the LAEA Committee recently that through our campaign period, earnings from endowment for scholarships has quadrupled during this campaign; so lots of students are benefited. The Forward, Together Forward Scholarship Fund has grown tremendously. What was originally referred to as the February 14 Fund officially was named the Forward, Together Forward Scholarship Fund. The scholarships will be awarded on a character basis. Each year our hope is that the endowment will yield earnings so that five very significant scholarships can be awarded each year. We hope that this will be among the most distinguished scholarship programs at the university. The first awards will be made on February 14, 2009. Tamara Farley, Director, Treasury Operations, shared with me today that to date half a million dollars has been committed to the Forward, Together Forward Scholarship Fund for general student scholarships. And approximately another \$40,000 has been committed to individual named scholarships for individual students.

We are completing the inaugural year of NIU's first planned giving program which has gotten off to a very strong start. Already received this year are 24 new bequest intentions totaling \$4.4 million, and 30 new members of the Cornerstone Society have been enrolled. There have been many marketing efforts such as mailings, newsletters, seminars for community residents and for annuitants, which have done well. Ms. Simpson introduced the director of the inaugural program, John Sentovich and congratulated him on a very strong year. The campaign leadership group, which is our group of campaign volunteers, is meeting tomorrow with a full agenda. John Castle and Dennis Barsema are cochairing that effort.

Lastly, I wanted to tell you about a new gift commitment. It is in memory of a recent graduate student, Brian Fugiel, who was a standout in the Geology Department, earning his bachelor's and master's degrees. He died tragically of cancer at the age of 20. His employer, his brother and some other family members have created a scholarship in his name. He was known as a stalwart of the geology program bringing great warmth, humor and passion to everyone. The first award recipient is Ryan Cumpston, who has kind of been our poster child for the True North Campaign. Those of you who were at the kickoff saw him featured at the North Pole. How nice it is that he has been selected as the recipient of the Brian Fugiel Scholarship.

#### **ELECTION OF FISCAL YEAR 2009 OFFICERS FOR THE BOARD OF TRUSTEES-RESULTS**

Chair Murer asked Mr. Davidson to provide the results of the secret balloting regarding the FY09 slate of officers for the Board. I have collected and tallied the ballots, Mr. Davidson said, and the count was verified by Board Assistant Secretary Anne Kaplan. No absentee ballots were cast. Each nominated officer received at least a majority of the ballots cast. Trustees duly elected by secret ballot for Fiscal Year 2009 are:

Board Chair	Trustee Cherylyn Murer
Board Vice Chair	Trustee Marc Strauss
Board Secretary	Trustee Myron Siegel
4 <sup>th</sup> Trustee Member of Executive Committee	Trustee Barbara Giorgi Vella
Trustee Delegate to the Universities Civil Service Merit Board	Trustee Marc Strauss

#### **CONSENT AGENDA APPROVAL**

Vice Chair Murer asked for a motion to approve the items placed on the consent agenda earlier in the meeting. They include President's Report Number 59 Action Items 10.a.(4), (5), (6), (7), (8), (9), (10), (11), (12), (13), (14), (15) and (19) and our receipt of Information Items 10.b.(1), (2), (3), (4), (5), (6), (7), (8) and (9), and 10.c.(1) to that consent agenda. Trustee Strauss so moved, seconded by Trustee Boey. The motion was approved.

## **PRESIDENT'S REPORT NO. 59**

Most people imagine that summer is a slow time at universities, President Peters said, but it certainly is not. We have fewer students in residence, but as you walk or try to drive around campus, you can see the dust is flying, we are repairing roads, paving parking lots, repairing roofs, tuckpointing, building a beautiful track, working on a new chiller, and flipping some of our residence halls and getting ready for students to return in August. And I want to thank everyone who worked so hard to get these things accomplished.

We are bringing to the Board this morning a number of items and reports related to budget, and our tuition proposal. As we have discussed in the past, and most recently at our Finance Committee earlier this month, NIU remains committed to the principles of access and accountability. And that commitment is evident, once again, in a tuition proposal that, along with one other university, includes the lowest rate of any public university in the state of Illinois this year. As we discussed in committee earlier this month, Illinois' Truth-in-Tuition Law requires us to package our plan in four-year portions. Actually, NIU guarantees nine semesters of a tuition rate under the Truth-in-Tuition Law. But, if we were not required to do so and we averaged our needs out across all students, we would be looking at an annual increase of less than two and a half percent.

Today you will also be voting on Promotion and Tenure for a very impressive list of our top faculty. While this matter routinely appears on the June agenda every year, these decisions are far from routine and result from careful analysis of records and evaluation. Tenure and promotion are only forwarded to those who meet the test and are committed to our students and their research and creative programs. Our faculty and our students are why we are here. The excellence of this university rises or falls in the quality of our faculty. So, along with the Provost, I am pleased to bring these recommendations to you. In conjunction with this, I want to introduce a new member of the NIU community whose appointment you have already approved. Here with us today for the first time is Patrick Jose Dawson, our new Dean of University Libraries. He comes to us from the University of California at Santa Barbara and brings more than 22 years of professional experience in academic libraries. At his most recent post, Dean Dawson also directed a nationally recognized information and reference service for Spanish-speaking users and has been active in a variety of campaigns to diversify library collections and improve services for Hispanic Americans.

### **UNIVERSITY RECOMMENDATIONS FORWARDED BY THE BOARD COMMITTEES**

#### **Agenda Item 10.a.(1) – Fiscal Year 2010 Budget Guidelines**

President Peters stated that the Fiscal Year 2010 Budget Guidelines are a statutory requirement and recommended establishing the FY10 request at the levels presented in the Board report. Trustee Sanchez so moved, seconded by Trustee Boey. The motion was approved.

#### **Agenda Item 10.a.(2) – Fiscal Year 2009 Internal Operating Budget Interim Approval**

The Fiscal Year 2009 Internal Operating Budget Interim Approval also requires Board approval, President Peters said. You will note that the preliminary 2009 budget is flat and does not represent the 2.7 percent increase passed by the legislature, which has not been signed by the Governor, and, of course, there is a deficit. Chair Murer asked for a motion to approve the Fiscal Year 2009 Internal Operating Budget Interim request. Trustee Vella so moved, seconded by Trustee Boey. The motion was approved.

#### **Agenda Item 10.a.(3) – Fiscal Year 2009 Tuition Recommendations**

The 2009 Tuition Recommendations, which come through the Finance and Facilities Committee, President Peters said, represent a 9.5 percent increase for incoming students under Truth-in-Tuition. That rate is guaranteed to them for nine semesters. Chair Murer asked for a motion to approve the Fiscal Year 2009 tuition rates effective for Fall 2008. Trustee Boey so moved, seconded by Trustee Sanchez. The motion was approved.

- Agenda Item 10.a.(4) – Fiscal Year 2009 NIU Foundation Professional Services Contract**
- Agenda Item 10.a.(5) – Fiscal Year 2009 Radiation Oncology Physician Services Contract Renewal**
- Agenda Item 10.a.(6) – Fiscal Year 2009 Copy Paper – ITS Document Services and Materials Management**
- Agenda Item 10.a.(7) – Fiscal Year 2009 Waste Management and Utilities Solid Waste Removal and Recycling at NIU DeKalb**
- Agenda Item 10.a.(8) – Fiscal Year 2009 NIU Naperville Catering Services Contract Renewal**
- Agenda Item 10.a.(9) – Fiscal Year 2009 Gasoline 10 Percent Ethanol Blend**
- Agenda Item 10.a.(10) – Fiscal Year 2009 Telecommunications Services Parts and Supplies Contract Renewal**
- Agenda Item 10.a.(11) – College of Engineering and Engineering Technology ROCK Program – Research and Project Development Amendment**
- Agenda Item 10.a.(12) – Department of Physics Double X-Ray Mirror System**
- Agenda Item 10.a.(13) – University Health Services Multiyear Medical Reagent Amendment**
- Agenda Item 10.a.(14) – University Data Warehouse Implementation**
- Agenda Item 10.a.(15) – Academic Advising Center and Office of Retention Services Relocation and Consolidation**

Consent Agenda Items.

**Agenda Item 10.a.(16) – Recommendations for Faculty Promotions, Tenure, and Promotions with Tenure for 2008-2009 Academic Year**

The Recommendations for Faculty Promotions, Tenure, and Promotions with Tenure for 2008 and 2009 Academic Year include promotion from assistant to associate professor, from associate to full professor, for tenure only because some of those have already been promoted in other ways, and tenure and promotion from assistant to associate professor. These have come after a long process of review, the President said, and I move these recommendations on behalf of the university, the Provost, the departments and the Academic Affairs, Student Affairs and Personnel Committee. Trustee Siegel made the motion to approve the Recommendations for Faculty Promotions, Tenure, and Promotions with Tenure for 2008 and 2009 Academic Year, seconded by Trustee Vella. Chair Murer asked for a roll call vote which was as follows:

Trustee Boey	Yes	Trustee Butler	Yes
Trustee Sanchez	Yes	Trustee Siegel	Yes
Trustee Strauss	Yes	Trustee Vella	Yes
Student Trustee Crisler	Abstain	Chair Murer	Yes

The motion was approved with seven voting yes and the Student Trustee abstaining.

**Agenda Item 10.a.(17) – New Appointments**

We have three new appointments, President Peters said, and I will take them en masse. We are appointing Dr. James Erman, who is an emeritus, as Interim Vice President for Research. He was a Distinguished Research Professor and former head of Chemistry. We are appointing Dr. Bradley Bond as Acting Dean of the Graduate School. And to replace Dean Harold Kafer, we are appointing Dr. Richard Holly as Acting Dean of the College of Visual and Performing Arts. Dr. Alden stated the general rule used in most colleges was that the term "interim" means that the person is not being considered for the actual position, but "acting" means that the person has the option of applying for the permanent position.

Chair Murer asked for a motion to approve the appointments of Dr. James Erman as Interim Vice President for Research, Dr. Bradley Bond as Acting Dean of the Graduate School and Dr. Richard Holly as Acting Dean of the College of Visual and Performing Arts. Trustee Siegel so moved, seconded by Trustee Butler.

### **Agenda Item 10.a.(18) – Request for a New Degree Program**

This is a significant proposal to establish a Ph.D. in Geography, the President said. It has been a long time in coming and has been thoroughly vetted. The faculty are very research active, and the focus will be more technical on environmental decision making, homeland security, public safety and demographics. Everyone knows my position on advanced degrees, especially our Ph.D. programs, Trustee Siegel said, so I am very pleased to see we have another Ph.D. program that we are going to be moving through the IBHE, and I encourage our other colleges to bring more forward. Chair Murer asked for a motion to approve the request for a new Ph.D. in Geography. Trustee Siegel so moved, seconded by Trustee Strauss. The motion was approved.

### **Agenda Item 10.a.(19) – Request for a New Emphasis**

Consent Agenda Item.

### **UNIVERSITY REPORTS FORWARDED FROM THE BOARD COMMITTEES**

**Agenda Item 10.b.(1) – Quarterly Summary Report of Transactions in Excess of \$100,000**

**Agenda Item 10.b.(2) – Periodic Report on Investments**

**Agenda Item 10.b.(3) – Semiannual Progress Report of Active Capital Projects with a Budget over \$100,000**

**Agenda Item 10.b.(4) – 2007-2008 Program Review Summaries**

**Agenda Item 10.b.(5) – Illinois Board of Higher Education Public Agenda Update**

**Agenda Item 10.b.(6) – 95th General Assembly Report**

**Agenda Item 10.b.(7) – Congressional Report**

**Agenda Item 10.b.(8) – NIU Foundation Endowment Policy**

**Agenda Item 10.b.(9) – Fiscal Year 2007 Financial and Compliance Audit Report**

Consent Agenda Items.

### **Agenda Item 10.b.(10) – Policy for Fraud Detection and Prevention**

We had an audit finding on the FY07 Financial and Compliance Audit Report, Dr. Peters said. We have many policies on fraud detection and prevention, but they have not been codified. This was discussed at the Legislation, Audit and External Affairs Committee meeting, and some suggestions were made to be sure that certain people were notified such as the Chair of the Board, the Chair of the LAEA Committee and the President of the university.

### **ITEMS DIRECTLY FROM THE PRESIDENT**

#### **Agenda Item 10.c.(1) – Grant and Contract Awards**

Consent Agenda Items.

#### **Agenda Item 10.c.(2) – Collective Bargaining Agreement**

This collective bargaining agreement is with our Illinois Fraternal Order of Police, Unit 86-2, which represents five police telecommunicators, President Peters said. This is a five-year successor agreement effective from 2007 through 2012. The conditions of this agreement are within the Board guidelines for the university. Chair Murer asked for a motion to approve the collective bargaining agreement for the Illinois Fraternal Order of Police, Unit 86-2. Chair Murer thanked those involved, especially Dr. Williams and his staff, for assuring that any collective bargaining is done appropriately and in a timely manner. Trustee Sanchez so moved, seconded by Trustee Boey. The motion was approved.

## CHAIR'S REPORT NO. 42

### **Agenda Item 11.a. – First Reading – Board of Trustees *Bylaws* Amendment**

During the recently completed FY07 university compliance audit, Chair Murer said, it was pointed out by the external auditors that our Board *Bylaws* regarding elections of officers of the Board were slightly different than the statutory language contained in the NIU Law. The statute clearly states that Board officers shall be elected by secret ballot, while our *Bylaws* provide for a public vote of the Board members. Our *Bylaws* have always provided for secret balloting, but based on what was regarded as common sense and consistency with public policy on open decision, the Board amended its *Bylaws* in 2000 to provide an alternate method of balloting when there were single nominations for Board officers. It is my understanding the original Board that created these *Bylaws* felt that public voting of the Board members on their leadership positions provided an even stronger accountability to the campus and the general public on the part of the Board. However, our external auditors do not share that opinion and have recommended that the Board's *Bylaws* reflect the statutory language in our Act, or that we seek an amendment to the NIU Law. The Board has two choices: we can pursue an amendment to our Act in Springfield or we can change our *Bylaws*. This Board has made a decision that we will comply with the recommendations and avoid new legislation. Therefore, I ask the Board's consideration of the *Bylaw* Amendment distributed by Parliamentarian Ken Davidson this morning. Also, as you saw evidenced, we acted on this recommendation, and now we are amending our *Bylaws*.

I would like to remind my colleagues that *Bylaw* changes require two readings, so we will not be voting to approve this change until the September Board meeting. Trustee Strauss moved to receive and file the *Bylaw* amendment on first reading. The motion was seconded unanimously by all the other Trustees.

### **Agenda Item 11.b. – Tenured Faculty Appeal Matter**

In accordance with Board of Trustees *Regulations*, Chair Murer said, our chief legal officer, Mr. Ken Davidson, has been asked to provide a procedural review of a faculty dismissal matter, and he has concluded that review with a determination that all requisite procedures have been handled appropriately. Accordingly, I now ask for a motion to conclude that due to no prejudicial procedural error having been alleged or found, the Board of Trustees declines further consideration of the appeal of Dr. Radha Balamuralikrishna and that the dismissal from employment is implemented. Trustee Sanchez made such a motion seconded by Trustee Strauss. The motion was approved.

### **Agenda Item 11.c. – Resolution – Student Trustee Shaun N. Crisler**

We had the pleasure of introducing our new Student Trustee this morning, the Chair said, and it is always bittersweet when we have to say goodbye to one of our Student Trustees, but the nature of being a Student Trustee is to move on. You are moving on to an exciting new career, Shaun, and we congratulate you on that. We want to thank you for your leadership, your service and your dedication to the needs of students. You were always a very active voice for the students. You have been most definitely a valued member of this Board. And you have been a fine representative of your constituency. We certainly wish you the best in your new position at Ohio State University. There is no doubt on anyone's part that you will be successful. And I hope this experience will help you as you move forward in your career.

Chair Murer requested a motion to approve the resolution honoring Student Trustee Shaun Crisler's contribution to the Board. Trustee Sanchez so moved, seconded by Trustee Boey. Trustee Siegel asked that the motion be made unanimously by the Board and unanimously seconded by all. Trustee Sanchez, having made the motion, agreed to that amendment. Therefore, the Resolution honoring Student Trustee Shaun Crisler's contribution to the Board received a unanimous motion and second from the Board to approve the resolution. The motion was approved.

## RESOLUTION - STUDENT TRUSTEE SHAUN N. CRISLER

**WHEREAS**, Shaun N. Crisler has faithfully served as a student member of the Northern Illinois University Board of Trustees from July 1, 2007 through June 30, 2008 and

**WHEREAS**, prior to his election as student trustee in 2007, Shaun Crisler served in many capacities at Northern Illinois University, including Student Association President and Treasurer, Graduate Assistant for Greek Affairs-Student Involvement and Leadership Development, and Alpha Phi Alpha Fraternity, Inc. District of Illinois Convention Planning Co-Chair; and

**WHEREAS**, Shaun Crisler received a Rhoten Smith Assistantship, AΦA Fraternity, Inc. EF Chapter's Outstanding Alumni and Presidential Awards, several Outstanding Service awards, Program for the Hearing Impaired Certificate of Recognition, Graduate Leadership Award and many other awards and honors during his time at Northern Illinois University; and

**WHEREAS**, Shaun Crisler invested much time and energy in his studies at Northern Illinois University as an undergraduate and a graduate student, as well as in service to students co-chairing the Multicultural Greek Council Time Capsule Committee; working with the National Panhellenic and Multicultural Greek Councils; helping to create the first campaign for student-to-student scholarships in International Programs; GPS service to students using the Huskie Bus system; and helping to design and implement the first online blackboard community established at NIU serving over 100 student organizations; and

**WHEREAS**, Shaun contributed valuable insight and information to the Board of Trustees regarding the student perspective on the rising cost of tuition, and striving to maintain NIU's affordability despite major budget reductions from the state; and

**WHEREAS**, we, as his colleagues on the Board of Trustees, want to express our appreciation for his service to the NIU students and community; and

**WHEREAS**, we are proud of his graduation from Northern Illinois University with two degrees, a Bachelor of Science in Biology in May 2004 and a Master of Science in Education in May 2008; and

**WHEREAS**, we wish him well in his new endeavor as Residence Hall Director at Ohio State University;

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Trustees of Northern Illinois University in formal meeting herein assembled, extends its grateful appreciation to Shaun N. Crisler for his leadership and service to Northern Illinois University students and the Board of Trustees.

**BE IT FURTHER RESOLVED** that this **RESOLUTION** be presented to Shaun N. Crisler and a copy of this document be placed in the official files of the Board of Trustees as part of the permanent record of the university and the great State of Illinois and as a lasting tribute to the accomplishments of Shaun N. Crisler.

Adopted in a regular meeting assembled this **19<sup>th</sup>** day of **June, 2008**.

### BOARD OF TRUSTEES OF NORTHERN ILLINOIS UNIVERSITY

*Cherilyn G. Murer* (SEAL)

*Chair*

*Myron E. Siegel*

*Secretary*



I would like to say thank you, Student Trustee Crisler said. I think most of you in this room who know me know that I have a very strong love for this university, and I have worked on many projects for students and student organizations with many individuals in this room. All I can say is thank you.



**Agenda Item 11.d. – Executive Session Minutes Release**

The Illinois Open Meetings Act requires public bodies to review the minutes of their executive sessions on a semiannual basis and determine what parts of the minutes they should make available to the public because they no longer require confidential treatment, Chair Murer. Accordingly, Chair Murer said, Item 11.d. is proposed for compliance with this legal requirement by taking action upon the duly approved Executive Session Minutes of January 1996 through December 2007 of either the full Board of Trustees or standing committees of the Board which have not been previously released from confidentiality. Upon review and advice of the Board’s General Counsel and Parliamentarian, the following sections of executive session minutes for the relevant period are proffered for release from confidentiality: portions of the Executive Session Minutes of the NIU Board of Trustees from June 21, 2007; September 20, 2007; and December 6, 2007. Those sections which are still subject to confidentiality, together with sections from subsequent meetings, will be considered again in six months. The Chair asked for a motion to approve this review and determination as stated. Trustee Strauss so moved, seconded by Trustee Sanchez. The motion was approved.

**OTHER MATTERS**

Chair Murer announced that a bus was waiting in front of Altgeld Hall for those who wished to go to the proton therapy groundbreaking and stated her hope that all who could were planning to join them at the DuPage National Technology Park.

**NEXT MEETING DATE**

The Chair announced that the next meeting of the Board of Trustees is scheduled for Thursday, September 18, on the main campus in DeKalb.

**ADJOURNMENT**

There being no Other Matters, Chair Murer asked for a motion to adjourn. Trustee Strauss so moved, seconded by Trustee Vella. The meeting was adjourned at 12:20 p.m.

Respectfully submitted,

Sharon M. Banks-Wilkins  
Recording Secretary

**FISCAL YEAR 2010 BUDGET GUIDELINES**

**Summary:** Each year the university prepares and submits to the state a budget request that establishes salary, price and program needs for the upcoming fiscal year. The budget request, by state statute, is submitted to the Illinois Board of Higher Education (IBHE) for review, revisions and inclusion in the IBHE Higher Education Operating Budget recommendation to the State Legislature and the Governor. To ensure the timely preparation and submission of the university's FY2010 budget request to the IBHE, salary, price and programmatic levels need to be approved by the Board in early summer. In establishing the FY2010 requests, the university recommends the following guidelines be approved by the Finance, Facilities and Operations Committee for its budget development:

1. 5% Faculty and Staff Salary Increase: To continue efforts to provide a competitive salary to faculty/staff and to offset prior year's reduced salary increments.
2. 15% Utilities: To meet the increased cost of utilities.
3. 15% Library/Technology Increase: To continue meeting the unique increases for library and technology materials and equipment.
4. \$250,000 Medicare Increase: To provide sufficient funds to meet mandated contributions for Medicare.
5. \$3,200,000 in Program Priorities Requests: Continue programmatic efforts to enhance and strengthen academic commitments in undergraduate education, technology, distance education and off-campus programs, assessment and faculty diversity.
6. \$2,185,000 in Non-Academic Program Improvements: The university will continue its requests for the establishment of an adequate funding base for deferred maintenance. This program is urgently needed to begin to address the critical repair/maintenance challenges facing the university.

**Recommendation:** In establishing the FY10 request, the university recommends Board of Trustees approval of the above guidelines for its budget development.

Comparison of Budgetary Guidelines  
(\$ in thousands)

	FY2009			FY2010
	BOT Guidelines	Recommendations		Recommended Guidelines
		<sup>(1)</sup> IBHE	Governor	Appropriation <sup>(2)</sup>
Salary Increase	5.0%	0 - 6%	0.0%	5.0%
Utility Increase	15.0%	0 - 10%	0.0%	15.0%
General Price Increase	3.0%	0%	0.0%	0.0%
Library/Tech Increase	15.0%	0%	0.0%	15.0%
Medicare Increase	\$250.0	\$0	\$0.0	\$250.0
Program Priorities	\$5,215.5	0 - \$672.2	\$0.0	\$3,200.0
Deferred Maintenance	\$3,150.0	\$0	\$0.0	\$2,185.0

<sup>(1)</sup> The ranges reflect the five recommendations made by the IBHE

<sup>(2)</sup> Pending approval by the General Assembly and the Governor

**FISCAL YEAR 2009 INTERNAL OPERATING BUDGET INTERIM APPROVAL**

**Summary:** There will be an oral presentation summarizing the Fiscal Year 2009 appropriation process and the status of the General Assembly and Governor's action on the appropriated budget. Pursuant to the established Board of Trustee's meeting schedule, the university will present the final FY2009 internal operating budget for approval at the September 2008 Board of Trustees Meeting.

**Recommendation:** The university requests Board of Trustees approval of the preliminary operating budget as presented.

**FISCAL YEAR 2009 PRELIMINARY INTERNAL BUDGET**  
**Summary of Budgeted Revenues & Expenditures**  
(\$ in Thousands)

	FY2008	Preliminary FY2009
<b>Appropriated Funds</b>		
General Revenue Fund	\$105,867.7	\$105,867.7 <sup>(1)</sup>
State College and University Trust <sup>(2)</sup>	\$15.0	\$36.0
<b>Total Appropriated Funds</b>	<b>\$105,882.7</b>	<b>\$105,903.7</b>
<b>Nonappropriated Funds</b>		
University Income Fund	\$117,918.2	\$117,918.2 <sup>(3)</sup>
Revenue Bond Operations	\$76,570.0	\$75,480.0
Auxiliary Enterprises	\$22,371.8	\$22,542.0
Gifts, Grants and Contracts	\$45,600.0	\$46,820.0
Local Funds	\$37,862.6	\$38,240.0
<b>Total Nonappropriated Funds</b>	<b>\$300,322.6</b>	<b>\$301,000.2</b>
<b>Total Anticipated Revenues &amp; Expenditures</b>	<b>\$406,205.3</b>	<b>\$406,903.9</b>

<sup>(1)</sup> Pending General Assembly and Governor's approval

<sup>(2)</sup> Generated from NIU license plate registrations

<sup>(3)</sup> FY09 tuition rate recommendation not reflected

## **FISCAL YEAR 2009 TUITION RECOMMENDATIONS**

**Summary:** Each year the university is asked to carefully review and evaluate tuition charges in order to recommend tuition rates that will generate adequate resources necessary to support the quality of academic programs, and services provided and yet remain consistent with the university commitment to affordability and access. Tuition recommendations are directly effected by Truth-in-Tuition (TnT) legislation and the present economic uncertainties of the state's budget.

The Truth-in-Tuition Act took effect Fall 2004 for Illinois residents seeking an undergraduate degree. Under the provisions of the law, the entering degree-seeking undergraduate class for each fiscal year, beginning in FY05, is guaranteed the same tuition rates for four continuous years. NIU Policy adds one additional semester to this four year guarantee. After completing nine semesters, the guaranteed undergraduate tuition rate adjusts to the fixed tuition rate paid by students who entered the university two fiscal years after the date of original entry. The fixed tuition rate for such students will be maintained consistent with that cohort. Accordingly, the guaranteed tuition rate for undergraduates who started in Fall 2004 will adjust to the Fall 2006 rate starting in Spring 2009.

Existing university policies relevant to tuition calculations follow. Undergraduates are charged per credit hour up to a maximum of 16 credit hours per semester. Graduate and law students are charged per credit hour up to a maximum of 12 credit hours per semester. Tuition rates for nonresidents are set at two times the resident rate.

This recommendation includes tuition rate increases for eligible undergraduates, graduate and law students. Undergraduates subject to the tuition rate recommendation include (1) new resident degree seeking students (freshmen and transfers); (2) resident non-degree seeking undergraduates; and (3) non-resident undergraduates.

The university recommends an average 9.5% increase in resident tuition for eligible students. The recommended rates are presented in the attached table. For a resident full-time (15 credit hours) undergraduate student subject to the tuition increase, this recommendation translates to a \$285 tuition increase per semester. As rates are in whole dollars, while the average undergraduate increase is 9.5%, rounding results in a slight variation for some rates listed. Graduate on- and off-campus per credit hour rates have been averaged and increased 9.5% to form a single rate for FY2009. Law rates are also increased at 9.5%.

This tuition recommendation is consistent with the university's commitment to affordability and access.

**Recommendation:** The university requests approval of the FY09 tuition increases as proposed effective Fall 2008.

**FISCAL YEAR 2009 TUITION SCHEDULE**

	<u>Hours Taken</u>	<u>Current FY08 Tuition Rates Per Credit Hour</u>	<u>Proposed FY09 Tuition Rates Per Credit Hour</u>
<b><u>Undergraduate:</u></b> <sup>(1)</sup>			
On-campus	1-11	\$227	\$249
	12-14	\$220	\$241
	15-16+	\$205	\$224
Off-campus <sup>(2)</sup>	per hour	\$227	equal to on-campus rate schedule
<b><u>Graduate:</u></b>			
On- & Off-campus <sup>(3)</sup>	per hour	\$232 (average)	\$254
<b><u>Law:</u></b>	per hour	\$441	\$483

- (1) Undergraduates who are entering in FY09, non-degree seeking, and non-residents (twice the rate).
- (2) Starting in FY2009, on- and off-campus tuition rates will be the same for undergraduate credit hours. Majority of undergraduates taking off-campus courses take fewer than 12 hours.
- (3) Starting in FY2009, on- and off-campus tuition rates will be the same for graduate credit hours.

**FISCAL YEAR 2009 NIU FOUNDATION  
PROFESSIONAL SERVICES CONTRACT**

**Summary:** The Northern Illinois University Foundation contract supports the fundraising services and activities provided by the Foundation on behalf of the university. This contractual agreement is in accordance with the Legislative Audit Commission Guidelines. The contract amount will be offset by the Foundation payment to the university for personnel services, fringe benefits, administrative services, facilities and program expenditures to meet the contract obligations.

**Funding:** Appropriated

**Recommendation:** The university requests Board of Trustees approval of a renewal order for the FY09 contract for the Northern Illinois University Foundation in the amount of \$597,868.



**FISCAL YEAR 2009 RADIATION ONCOLOGY  
PHYSICIAN SERVICES CONTRACT RENEWAL**

**Summary:** NIU Outreach requests permission to renew their contract for on-site radiation oncology physician services with Nuclear Oncology for the NIU Institute for Neutron Therapy at Fermilab (NIU-INT). Nuclear Oncology is currently under contract to provide these services in addition to assisting with marketing and promotion efforts on the value of neutron radiation therapy treatment. Nuclear Oncology has been providing physician services for NIU-INT since December 2005. This is the third year of a five-year renewal option based on a proposal that was opened on October 7, 2005. The renewal award was advertised in the *Illinois Higher Education Procurement Bulletin*. The Procurement Policy Board has waived the waiting period for this award.

**Funding:** Appropriated

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY09 as follows:

*Nuclear-Oncology, S.C. – Berwyn, IL.....\$350,000*

**FISCAL YEAR 2009 COPY PAPER  
ITS DOCUMENT SERVICES AND MATERIALS MANAGEMENT**

**Summary:** Document Services and Materials Management request permission to issue open orders for purchases of various printing papers, envelopes and supplies on an as-needed basis for the period July 1, 2008-June 30, 2009 for campus resale. Pricing will be based on industry market pricing for each quarter. The proposal was opened on February 27, 2008.

Twenty-eight (28) vendors were solicited.  
Five (5) proposals were received.  
Twenty-three (23) vendors did not respond.

**Funding:**       \*Institutional – Revenue Bond  
                  \*\*Institutional – Local Funds

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY09 as follows:

<i>Lindenmeyr Munroe – Carol Stream, IL .....</i>	<i>\$830,000</i>
<i>Source of Funds:</i>	
<i>Materials Management</i>	<i>\$400,000*</i>
<i>ITS-Document Services</i>	<i>\$430,000**</i>

**FISCAL YEAR 2009 WASTE MANAGEMENT AND UTILITIES  
SOLID WASTE REMOVAL AND RECYCLING AT NIU DEKALB**

**Summary:** Waste Management and Utilities requests permission to issue open orders for the removal of solid waste and recyclable materials for the period July 1, 2008-June 30, 2009. The proposal was opened on April 8, 2008. The award was advertised in the *Illinois Higher Education Procurement Bulletin*. The Procurement Policy Board has waived the waiting period for this award.

Thirteen (13) vendors were solicited.  
Two (2) proposals were received.  
Eleven (11) vendors did not respond.

**Funding:** Institutional – Local Funds

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY09 as follows:

*Waste Management of IL Inc. – Downers Grove & Batavia, IL .....\$350,000*

**FISCAL YEAR 2009 NIU NAPERVILLE  
CATERING SERVICES CONTRACT RENEWAL**

**Summary:** Renewal is required of the open order used to provide catering services for NIU Naperville. This vendor will provide meals for breakfast and lunch for clients renting the education center. This is the second year of five renewal options based on a proposal that was opened on June 29, 2006.

**Funding:** Institutional – Local Funds

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY09 as follows:

*Sodexo – Lisle, IL.....\$400,000*

**FISCAL YEAR 2009 GASOLINE 10 PERCENT ETHANOL BLEND**

**Summary:** Transportation Services requests the purchase of 10 percent ethanol blended regular gasoline for use by both Transportation Services and the Grounds Department. Under Illinois complied Statute, 110 ILCS 65/5, universities are required to purchase ethanol blended gasoline. The 10 percent ethanol blend uses renewable energy components as well as increasing the demand for Illinois grown farm products. Bids are evaluated based on the lowest fixed increment for overhead and profit submitted by bidders when added to an index price including applicable taxes. The recommended vendor for gasoline offers a fixed price of \$3.0272/gallon (\$3.2282/gallon including taxes and an impact fee) for the entire year. The bid was opened on April 8, 2008.

Twelve (12) vendors were solicited.  
Three (3) bids were received.  
Nine (9) vendors did not respond.

**Funding:** Institutional – Local Funds

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY09 as follows:

*Petroleum Traders – Fort Wayne, IN.....\$400,000*

**FISCAL YEAR 2009 TELECOMMUNICATIONS SERVICES  
PARTS AND SUPPLIES CONTRACT RENEWAL**

**Summary:** Renewal is required of the open order used for purchases of consumable telecommunications supplies on an as-needed basis for the period of July 1, 2008-June 30, 2009. This is the fifth of seven one-year renewal options based on a bid that was opened on May 8, 2003. The renewal award was advertised in the *Illinois Higher Education Procurement Bulletin*. The Procurement Policy Board has waived the waiting period for this award.

**Funding:** Institutional – Local Funds

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY09 as follows:

*Graybar Electric – Naperville, IL.....\$350,000*

**COLLEGE OF ENGINEERING AND ENGINEERING TECHNOLOGY ROCK  
PROGRAM – RESEARCH AND PROJECT DEVELOPMENT AMENDMENT**

**Summary:** An amendment is required to change a vendor on a project for which Northern Illinois University has received federal funding from the U.S. Department of Defense for the NIU CEET ROCK (Rapid Optimization of Commercial Knowledge) Program in Rockford. The ROCK program is dedicated to working toward next generation manufacturing capabilities and supply chain assistance for small/medium-sized manufacturers in Rockford.

Original approval was given on September 20, 2007. NIU was assigned the overall contracting responsibility and oversight of this joint effort with three vendors, Alion Science and Technology, LMC Corporation, and Reliance Tool and Manufacturing Company.

Since that time LMC and NIU have been unable to enter into a contract due to project financing issues concerning their portion of the project. Camcar Aerospace will replace LMC for the portion of this project addressing titanium manufacturing.

This federally funded project is a 24-month project ending in mid-2009. The intent to award this contract as a sole source was advertised in the *Illinois Higher Education Procurement Bulletin*. The Procurement Policy Board has waived the waiting period for this award.

**Funding:** Sponsored Projects/U.S. Department of Defense Grant

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY08-FY09 as follows:

*Camcar Aerospace Operations – Rockford, IL.....\$730,000*

in place of the previously approved:

*LMC Corporation.....\$730,000*

**DEPARTMENT OF PHYSICS DOUBLE X-RAY MIRROR SYSTEM**

**Summary:** The Department of Physics has received a National Sciences Foundation grant for a project entitled "MRI: Acquisition of High Brilliance X-ray Optical Components for ChemMatCARS Synchrotron X-ray Resource at the Advanced Photon Source" to make upgrades to the ChemMatCARS synchrotron x-ray resource at the Advanced Photon Source (APS) at Argonne National Laboratory. The facility is part of the Consortium for Advanced Radiation Sources of which Northern Illinois University is a member. The double x-ray mirror system, a critical optical component for an x-ray beam line system, will enhance current research and expand future research opportunities. The upgraded system will be used by NIU students and faculty, and other researchers. The time line for this project is approximately 12 to 14 months from the time a contract is issued. Payment will be made in Euros. The contingency amount factored into this request takes into consideration possible currency fluctuations during the scope of this project. This order is exempt from the Illinois Procurement Code, because the vendor is named in the grant.

**Funding:** Sponsored Projects

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY08-FY10 as follows:

*ACCEL Instruments GmbH, Germany .....\$885,000*



**UNIVERSITY HEALTH SERVICES MULTIYEAR  
MEDICAL REAGENT AMENDMENT**

**Summary:** An amendment is required to cover medical reagent testing for the detection of chlamydia and gonorrhea for the last year (July 1, 2008-June 30, 2009) of an ongoing contract awarded and approved on September 23, 2004. This change order was advertised in the *Illinois Higher Education Procurement Bulletin*. The Procurement Policy Board has waived the waiting period for this change order.

**Funding:** Institutional – Local Funds

**Recommendation:** The university requests Board of Trustees approval of expenditure authority for FY09 as follows:

*Becton Dickinson Diagnostic Systems - Sparks, MD*

<i>Original Amount</i> .....	<i>\$350,000</i>
<i>Amendment</i> .....	<i>150,000</i>
<i>New Order Total</i> .....	<i>\$500,000</i>

## **UNIVERSITY DATA WAREHOUSE IMPLEMENTATION**

**Summary:** As part of the steps associated with the implementation of the new PeopleSoft Student System, the university previously outlined the need for implementation of an Enterprise Resource Planning System (ERP) data warehouse. The planned decommissioning of the university's mainframe computer as a result of the student system implementation requires a different system platform to host historical data and compels the university to use different reporting and analytic tools to access university data.

The purpose of a university data warehouse is to consolidate data across university systems and to simplify data structures for more efficient storage, reporting and analyses. The implementation of an ERP data warehouse to host legacy system data and consolidate PeopleSoft Student, Financial, and HR data as well as non-PeopleSoft enterprise systems will facilitate university-wide data access. In addition, the hosting of historical data in a data warehouse outside of the day-to-day operational system will facilitate archiving of transactional data thus reducing operational system storage requirements and improve system response time as the amount of transactional data accumulates over time.

The budget for the Enterprise Resource Planning System (ERP) data warehouse implementation step including hardware, software, consulting services, and training is projected to be \$650,000. The university plans to fund the data warehouse implementation through budgetary savings to the PeopleSoft Student System Project.

The PeopleSoft Student System is currently in production with the Admissions module on-line since August of 2007 and the Registration and Records module on-line since March of 2008. The Student Financials module, the last major student system module, is set to go live on July 1<sup>st</sup>. The Student System Project implementation process has been very smooth and at this time the overall project is projected to be under budget. As the implementation of the university data warehouse is an essential step in the student system process and sufficient funds remain in the student system implementation budget to fund the warehouse, the university is requesting that the cost of implementation of the warehouse be included in the student system budget.

**Recommendation:** The university requests Board of Trustee authorization to include within the scope of the budgeted funds for the PeopleSoft Student System Project the funding of the implementation of an Enterprise Resource Planning System (ERP) data warehouse for an amount not to exceed \$650,000.

**ACADEMIC ADVISING CENTER AND OFFICE OF RETENTION SERVICES  
RELOCATION AND CONSOLIDATION**

**Summary:** The 2007 purchase of the Wesley Foundation building now provides the university an opportunity to locate two essential student services into a central campus facility. University staff together with the Provost Office has developed a space utilization plan that offers an efficient design necessary for a student counseling environment. Deferred maintenance of the building by the previous owner, however, will require improvements to comply with access code, retrofitting the electrical and HVAC systems, repairing exterior surfaces, and an interior remodeling of the building to university standards.

**Recommendation:** The university requests Board of Trustees authorization to establish a project budget of \$956,359. The university further requests approval to proceed with any contracts, Physical Plant work orders and purchase orders as necessary to complete the project. Funding will be provided from institutional resources.

**RECOMMENDATIONS FOR FACULTY PROMOTIONS, TENURE,  
AND PROMOTIONS WITH TENURE FOR 2008-2009 ACADEMIC YEAR**

**NAME**

**COLLEGE/DEPARTMENT/SCHOOL**

**From Assistant Professor to Associate Professor**

Chen, Shi-Jie

Industrial & System Engineering

**From Associate Professor to Professor**

Atkinson, Brent J.

Family, Consumer & Nutrition Sciences

Birney, Betty

English

Bowman, Douglas

Mathematical Sciences

Butler, Rebecca

Education Technology, Research & Assessment

Carger, Chris

Literacy Education

Ciesla, James

Nursing & Health Studies

Douglass, Carolinda

Nursing & Health Studies

Fang, Shi Ruei (Sherry)

Family, Consumer & Nutrition Sciences

Gough, Deborah

Allied Health & Communicative Disorders

Gunkel, David J.

Communication

Gupta, Abhijit

Mechanical Engineering

Gyant, LaVerne

Counseling, Adult & Higher Education

Holt, Janet K.

Education Technology, Research & Assessment

Kostic, Milivoje

Mechanical Engineering

Oucheriah, Said

Technology

Sinason, David H.

Accountancy

Singh, Tanuja

Marketing

Song, Jie

Geography

Van veenendaal, Michel

Physics

Vanysek, Petr

Chemistry & Biochemistry

Webber, Sally A.

Accountancy

**Tenure Only**

Gillett, Carl

Philosophy

Howell, Charles

Leadership, Educ. Psychology & Foundations

Kelter, Paul

Teaching & Learning

Lind, Vera

History

Patitu, Carol L.

Counseling, Adult & Higher Education

Prabhaker, Paul

College of Business

Raymond, Catherine

School of Art

Xiao, Zhili

Physics

**Tenure and Promotion From Assistant Professor to Associate Professor**

Aygen, Gulsat

English

Baldwin, Karen

Nursing & Health Studies

Bowers, J. D.  
Duffy IV, Michael J.  
Gau, Jenn-Terng  
Haji-Sheikh, Michael  
Hemphill, Brian  
Henning, Mary Beth  
Houze, Rebecca  
Hung, Wei-Chen  
Judson, Kimberly M.  
Lee, Chih-Chen  
Lindner, Christoph  
Lukaszuk, Judith  
Matuszewich, Leslie  
Miller, J. Kirk  
Odoms-Young, Angela  
Pittman, Laura  
Shortridge, Rebecca T.  
Streb, Matthew  
Ward, Artemus  
Yamagata-Lynch, Lisa  
Zhou, Jie

History  
University Libraries  
Mechanical Engineering  
Electrical Engineering  
Counseling, Adult & Higher Education  
Teaching & Learning  
School of Art  
Educ. Technology, Research & Assessment  
Marketing  
Accountancy  
English  
Family, Consumer & Nutrition Sciences  
Psychology  
Sociology  
Nursing & Health Studies  
Psychology  
Accountancy  
Political Science  
Political Science  
Educ. Technology, Research & Assessment  
Computer Science

**Recommendation:** The university requests Board of Trustees approval of its Recommendations for Faculty Promotions, Tenure, and Promotions with Tenure for the 2008-2009 Academic Year.

## **NEW APPOINTMENTS**

### **Interim Vice President for Research**

Dr. James Erman has been selected for appointment as Interim Vice President for Research and Graduate Studies effective July 1, 2008, with the concurrence of the Graduate Council, the Council of Deans, and the Executive Vice President and Provost. Dr. Erman is a Distinguished Presidential Research Professor Emeritus in the Department of Chemistry and Biochemistry where he served as chair from 1998 until the time of his retirement in 2006.

Dr. Erman received a doctor of philosophy degree in physical chemistry from the Massachusetts Institute of Technology and a bachelor's degree in physical chemistry from the University of California. He started his faculty career as an assistant professor at Northern Illinois University in 1970 and was promoted to associate professor in 1976 and to professor in 1981. Prior to his appointment at NIU he was a research chemist at Chevron Research Corporation in Richmond, California. Dr. Erman was a Alfred P. Sloan Scholar at the University of California, Berkeley; a Monsanto Fellow at the Massachusetts Institute of Technology; and a NIH/PHS Special Post-Doctoral Fellow at the University of Pennsylvania. Dr. Erman was elected to Sigma Xi, the International Honor Society of Science and Engineering, He is also the author or coauthor of over 100 book chapters, edited volumes, and articles in referred journals and has served as principal investigator on 12 grants with funding in excess of \$1.5 million from the National Institutes of Health and the National Science Foundation.

### **Acting Dean of the Graduate School**

Dr. Bradley Bond has been selected for appointment as Acting Dean of the Graduate School effective July 1, 2008, with the concurrence of the Graduate Council, the Council of Deans, and the Executive Vice President and Provost. Dr. Bond currently serves as the Associate Dean in the Graduate School, a position he has held since 2006, and holds the rank of Associate Professor in the Department of History.

Dr. Bond received a doctor of philosophy degree in history from Louisiana State University and a master's degree in history and a bachelor's degree in history and English from the University of Southern Mississippi. Immediately prior to his appointment at Northern Illinois University he advanced through the ranks from assistant to associate to professor in the Department of History at the University of Southern Mississippi. While at the University of Southern Mississippi he also served as assistant provost where he functioned as the director of the Office of Graduate Studies, coordinated the work of the Office of Institutional Research, and directed the Learning Enhancement Center, among other responsibilities. Dr. Bond served as principal or co-principal investigator on grants with external funding in excess of \$1.5 million and authored a book entitled *Political Culture in the Nineteenth-Century South: Mississippi, 1830-1900*. He also served as the editor or co-editor of several volumes, authored numerous articles and made presentations at national and international conferences. In 1997 Dr. Bond received the Andrew W. Mellon Fellowship from the Virginia Historical Society and the Aubrey Keith and Ella Ginn Lucas Faculty Fellowship from the University of Southern Mississippi; he was also elected as a T. Harry Williams Fellow at Louisiana State University in 1989.

### **Acting Dean of the College of Visual and Performing Arts**

Professor Richard Holly has been selected for appointment as Acting Dean of the College of Visual and Performing Arts effective July 1, 2008, with the concurrence of the College Council, the College Senate

and the Executive Vice President and Provost. Professor Holly currently serves as the Associate Dean in the college, a position he has held since 2001. He holds the rank of Professor in the School of Music.

Professor Holly holds a master of music degree from East Carolina University, and a bachelor of music degree from the Crane School of Music at SUNY Potsdam; all of his degrees are in the field of percussion performance. In addition to progressing through the academic ranks of assistant professor to associate professor to professor in the NIU School of Music, Professor Holly has also served as the school's coordinator of undergraduate admissions, coordinator of graduate studies, and its assistant director. His scholarly work includes a book, *The Music Student's Success Guide*; numerous articles, book chapters, recorded performances, and musical compositions; and more than 60 music, performance, and book reviews. Professor Holly has made more than 85 invited guest appearances as a percussionist in venues across the U.S. as well as those in Paris, Italy, Taiwan, Korea, Toronto, and Winnipeg. He is the immediate past president of the Percussive Arts Society, the world's largest professional association for percussionists, and the largest single orchestral instrument organization in the United States, with approximately 9,000 members in 75 chapters world-wide.

**Recommendation:** The university Requests Board of Trustees approval of the appointment of James Erman as Interim Vice President for Research, Dr. Bradley Bond as Acting Dean of the Graduate School and Professor Richard Holly as Acting Dean of the College of Visual and Performing Arts.

## **REQUEST FOR A NEW DEGREE PROGRAM**

All new degree programs require the approval of the Board of Trustees and the approval of the Illinois Board of Higher Education (IBHE). This new program request has received all required curricular approvals at the department, college and university levels, endorsement by the Academic Planning Council and the concurrence of the Provost, as well as endorsement by the Board's Academic Affairs, Student Affairs and Personnel Committee.

### **Ph.D. in Geography**

Description: The proposed Ph.D. degree program in geography is designed to provide students with advanced knowledge and skills in geographic science that prepare them for independent learning, critical thought and scholarly contributions to the discipline through original research and teaching. Students will develop an in-depth knowledge in at least one subfield of geographic science, along with skills in modern geospatial analysis. The curriculum consists of 60 semester hours beyond the master's degree, with 36-48 of those hours in course work in research design and data analysis, a subspecialty within geography; a related cognate field; and an application experience in industry, a research organization or government agency. Students will also complete a dissertation exhibiting original scholarship that makes a substantive contribution to the knowledge base of geographic science. Throughout the program, students will be expected to present original research at scholarly professional meetings and develop additional skills in pedagogy and teaching.

The Ph.D. in Geography will be delivered on campus. All students admitted to the program must meet the requirements of the Graduate School, and students must maintain a cumulative GPA of at least 3.0 to remain in good academic standing. Approximately 15 students are expected to enroll in the Ph.D. in Geography by the end of the third year of implementation; students are expected to complete the degree requirements within four years.

Rationale: The proposed Ph.D. program in geography will build upon the department's longstanding collaborations with Argonne National Laboratory; faculty expertise as teachers and scholars with consistent success in securing external grant funding; and the availability of seven specialized research, teaching and outreach laboratories. As only the second such program in the State of Illinois, this program would contribute to the growing need for geographic science professionals having an understanding of the interplay of human and environmental systems and skilled in analytical problem solving. Specifically it will prepare future researchers and practitioners in environmental decision support systems, national and homeland security, public safety and special demographics.

Costs: Northern Illinois University has appropriate resources to support the research, teaching and service mission of a Ph.D. program in geography. No new state resources are needed to implement the proposed Ph.D. in Geography. The degree will be funded through the internal reallocation of departmental resources.

Recommendation: The university requests Board of Trustees approval of its request for a new Ph.D. in Geography.



## **REQUEST FOR A NEW EMPHASIS**

New subdivisions of existing undergraduate programs are called emphases, and new subdivisions of graduate programs are called specializations. The creation of both of these subdivisions requires the approval of the Board of Trustees. If the board approves the addition of new emphases or specializations, the university will report them in the Annual Listing of Changes sent to the Illinois Board of Higher Education each June. This request comes to the Academic Affairs, Student Affairs and Personnel Committee after receiving approval from the curriculum committees at the department, college and university level and the concurrence of the Provost.

### **Emphasis in Advanced Computing and Simulation (within the B.S. in Mechanical Engineering)**

Description: The proposed emphasis provides a formal mechanism for students to focus a portion of their course work on computing and simulation within the context of mechanical engineering. Requirements for the emphasis include all course work in the major plus course work in at least two of the following: computational methods and programming in engineering design, finite element methods, and advanced computing in mechanical engineering. Students must also complete a senior capstone design project in advanced computing and simulation. All courses for the emphasis currently exist in the mechanical engineering curriculum.

Rationale: Simulation on digital computers has become an essential aspect of modern engineering practice. Building and testing the prototypes of engineering designs is enormously expensive and is now unnecessary because complex engineering systems can be simulated on a computer. Today's engineers can cheaply define many design iterations, and computer simulation can predict the complex behavior of design components before any component of a design is ever built.

Completion of the requirements for the emphasis would be noted on the student's transcript. Advanced computing and simulation is a field within mechanical engineering that is highly valued by many employers; those looking for employees with advanced computing and simulation expertise would find these NIU graduates highly desirable.

Costs: No new state resources are needed to implement the proposed emphasis. The required courses for the emphasis already exist in the Department of Mechanical Engineering within the College of Engineering and Engineering Technology, and there are a sufficient number of seats in these courses to accommodate students pursuing the proposed emphasis.

**Recommendation:** The university requests Board of Trustees approval of its request for a new Emphasis in Advanced computing and Simulation within the B.S. in Mechanical Engineering.

## **COLLECTIVE BARGAINING AGREEMENT**

**Summary:** Northern Illinois University negotiates with twelve collective bargaining organizations representing different employee groups. Salary increases and other terms/conditions of employment for bargaining unit members are subject to negotiation and final agreements are submitted for approval to the Board of Trustees. Reopeners normally occur at the beginning of the fiscal year. The following collective bargaining agreement has been tentatively approved, ratified by the bargaining unit, and is submitted to the Board of Trustees for approval.

- 2) **Bargaining Unit:** Illinois Fraternal Order of Police, Unit 86-2, representing approximately five (5) Police Telecommunicators.

**Scope of Negotiations:** Full Agreement.

**Tentative Agreement for Board Action:** A five-year successor agreement, effective July 1, 2007 through June 30, 2012.

**Recommendation:** Terms and conditions of this agreement are consistent with university policies and guidelines. The university recommends approval of this collective bargaining agreement.

# **Chair's Report**

**No. 42**

*June 19, 2008*

**Agenda Item 11.b.**  
**June 19, 2008**

**Action**

**TENURED FACULTY APPEAL MATTER**

A recommendation regarding a tenured faculty appeal matter will be presented to the Board of Trustees for consideration at its June 19 meeting.

**RESOLUTION HONORING STUDENT TRUSTEE SHAUN CRISLER**

**WHEREAS**, Shaun N. Crisler has faithfully served as a student member of the Northern Illinois University Board of Trustees from July 1, 2007 through June 30, 2008 and

**WHEREAS**, prior to his election as student trustee in 2007, Shaun Crisler served in many capacities at Northern Illinois University, including Student Association President and Treasurer, Graduate Assistant for Greek Affairs-Student Involvement and Leadership Development, and Alpha Phi Alpha Fraternity, Inc. District of Illinois Convention Planning Co-Chair; and

**WHEREAS**, Shaun Crisler received a Rhoten Smith Assistantship, AΦA Fraternity, Inc. EF Chapter's Outstanding Alumni and Presidential Awards, several Outstanding Service awards, Program for the Hearing Impaired Certificate of Recognition, Graduate Leadership Award and many other awards and honors during his time at Northern Illinois University; and

**WHEREAS**, Shaun Crisler invested much time and energy in his studies at Northern Illinois University as an undergraduate and a graduate student, as well as in service to students co-chairing the Multicultural Greek Council Time Capsule Committee; working with the National Panhellenic and Multicultural Greek Councils; helping to create the first campaign for student-to-student scholarships in International Programs; GPS service to students using the Huskie Bus system; and helping to design and implement the first online Blackboard community established at NIU serving over 100 student organizations; and

**WHEREAS**, Shaun contributed valuable insight and information to the Board of Trustees regarding the student perspective on the rising cost of tuition, and striving to maintain NIU's affordability despite major budget reductions from the state; and

**WHEREAS**, we, as his colleagues on the Board of Trustees, want to express our appreciation for his service to the NIU students and community; and

**WHEREAS**, we are proud of his graduation from Northern Illinois University with two degrees, a Bachelor of Science in Biology in May 2004 and a Master of Science in Education in May 2008; and

**WHEREAS**, we wish him well in his new endeavor as Residence Hall Director at Ohio State University;

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Trustees of Northern Illinois University in formal meeting herein assembled, extends its grateful appreciation to Shaun N. Crisler for his leadership and service to Northern Illinois University students and the Board of Trustees.

**BE IT FURTHER RESOLVED** that this **RESOLUTION** be presented to Shaun N. Crisler and a copy of this document be placed in the official files of the Board of Trustees as part of the permanent record of the university and the great State of Illinois and as a lasting tribute to the accomplishments of Shaun N. Crisler.

Adopted in a regular meeting assembled this **19<sup>th</sup>** day of **June, 2008**.

**BOARD OF TRUSTEES OF  
NORTHERN ILLINOIS UNIVERSITY**

*Cherilyn G. Murer* (SEAL)  
*Chair*

*Myron E. Siegel*  
*Secretary*



**EXECUTIVE SESSION MINUTES REVIEW AND RELEASE**

**Summary:** The Illinois Open Meetings Act, as amended, requires public bodies to review minutes of their executive sessions on a semiannual basis and determine what parts of such minutes they should make available to the public because they no longer require confidential treatment to either protect the public interest or the privacy of an individual. Accordingly, this item is proposed for complying with this legal requirement by taking action upon the duly approved Executive Session Minutes of January, 1996 through December, 2007 of either the full Board of Trustees or standing committees of the Board which have not previously been released from confidentiality.

Upon review and advice of the Board's General Counsel and Parliamentarian, the following sections of executive session minutes for the relevant period are proffered for release from confidentiality:

**June 21, 2007 – Executive Session of the NIU Board of Trustees**

- 3.b. Litigation Report
- 5.a. Personnel Matter

**September 20, 2007 – Executive Session of the NIU Board of Trustees**

- 1. Review and Approval of Minutes of Executive Session of June 21, 2007
- 4.a. Personnel Matter

**December 6, 2007 – Executive Session of the NIU Board of Trustees**

- 1. Review and Approval of Minutes of Executive Session of September 20, 2007
- 4.a. Personnel Matter

**Recommendation:** The Chair recommends that the Board approve the release from confidentiality of the specified sections of executive session minutes as reviewed and advised above. Those sections, if any, which are still subject to confidentiality, together with sections from subsequent meetings, will be considered again in approximately six months.